

Management report to Council

Agenda Item 6.8

2015–16 Council Works Program Fourth Quarter report

Council

Presenter: Rob Adams, Director City Design and Projects

August 2016

Purpose and background

1. The purpose of this report is to inform the Council of the financial performance of the 2015–16 Council works program at the end of the fourth quarter. It also outlines the progress of Council's major projects in Attachment 3.

Key issues

2. The overall program tracked behind plan for the fourth quarter period. The value of work completed at the end of the fourth quarter was \$85.04 million out of an accumulated budget of \$113.99 million. This resulted in \$28.95 million underspend of which it is proposed to carry forward of \$26.4 million for projects still to be completed, including multi-year projects, into the 2016-17 financial year.
3. Significant milestones achieved during the fourth quarter include:
 - 3.1. Lincoln Square Plaza – work commenced in April 2016 with schedule completion at the end of September due to additional work required to repair vandalism during initial stages of construction – especially Swanston Street walls.
 - 3.2. Flemington Road Oval pavilion - works commenced in May 2016.
 - 3.3. Docklands Park Enhancement Works – works completed at end of May 2016.
 - 3.4. Elizabeth Street (southern end) – agreement to commence targeted stakeholder engagement in August 2016, subject to FMC approval.
4. Satisfactory progress is continuing on other major projects including:
 - 4.1. M Pavilion 2015 – relocated to Docklands with construction scheduled was completed in July 2016.
 - 4.2. Lincoln Square Stormwater Harvesting (tanks only) – work continuing with expected completion in September 2016.
 - 4.3. University Square – negotiations continue with MMRA to facilitate better outcomes for University Square and the Parkville Precinct. Negotiations continuing with final community engagement scheduled to start in August, 2016.
 - 4.4. Southbank Boulevard – preparations for Phase 2 community engagement scheduled to commence on 19 August 2016 and road discontinuance process started.
5. JH Boyd Redevelopment - Following resolution from the Future Melbourne Committee held on 3 May 2016 the contract with Cairo Melbourne Pty Ltd (Cairo) was terminated and the project team are working towards preparing revised documentation for the project to be publicly advertised in 2016–17 financial year.
6. A detailed report is provided in Attachment 2 of this report.

Recommendation from management

7. That Council:
 - 7.1. Notes the 2015–16 Council Works Program fourth quarter report.
 - 7.2. Approves the proposed carry forward funding for projects totalling \$26.41 million included in Attachment 7 of this report.
 - 7.3. Approves the program adjustments to the 2015–16 Council Works Program that are included in Attachment 4 of this report.

Attachments:

1. Supporting Attachment (page 3 of 36)
2. 2015-16 Council Works Program Fourth Quarter Report (page 4 of 36)
3. Major Projects Fourth Quarter Progress Report (page 9 of 36)
4. 2015-16 Fourth Quarter Record of Program Adjustments (Cumulative) (page 24 or 36)
5. 2015-16 Council Works Program - Fourth Quarter Project Listing (page 26 of 36)
6. 2015-16 Council Works Program Schedule of Program Variances (page 31 of 36)
7. 2015-16 Capital Works Program Fourth Quarter Report Carry Forward of Capital Funds (page 35 of 36)

Supporting Attachment

Legal

1. There are no direct legal implications arising from the recommendations of this report. Legal advice has and will continue to be provided as required in respect to the various capital works projects.

Finance

2. The financial implications are detailed through the body of the report and in the attachments. The 2015–16 Council Works Program totalled \$133.99 million including carry forward funding into 2016–17 of \$26.4 million.

Conflict of interest

3. No member of Council staff, or other person engaged under a contract, involved in advising on or preparing this report has declared a direct or indirect interest in relation to the matter of the report.

Stakeholder consultation

4. External stakeholder consultation and engagement is undertaken in relation to individual projects and programs. This occurs throughout the year.

Environmental sustainability

5. The Council Works Program directly supports the strategic objectives of reducing the ecological footprint of the city and the Council.
6. Numerous projects are included to directly enhance opportunities for recycling, capturing and conserving water, planting trees and creating new public open space.
7. In addition, the designs for all projects within the program build in measures to minimise the environmental impact and reduce operating costs.

2015–16 Council Works Program Fourth Quarter Report**1. Overview**

The cumulative value of work at the end of the 2015-16 financial year was \$85.04 million compared to the accumulated Year to Date value of \$113.99 million.

Milestones achieved in the fourth quarter include:

- Lincoln Square Plaza – work commenced in April 2016 with schedule completion at the end of September due to additional work required to repair vandalism during initial stages of construction – especially Swanston Street walls.
- Flemington Road Oval pavilion - works commenced in May 2016
- Docklands Park Enhancement Works – works completed at end of May 2016
- M Pavilion 2015 – relocated to Docklands with construction completed in July 2016
- Lincoln Square Stormwater Harvesting (tanks only) – work continuing with expected completion in September 2016.
- University Square – negotiations continue with MMRA to facilitate better outcomes for University Square and the Parkville Precinct. Negotiations continuing but final phase four community engagement scheduled to start in August 2016.
- Southbank Boulevard – preparations for Phase 2 community engagement scheduled to commence on 19 August 2016 and road discontinuance process started.

2. Financial Performance – June 2016

Council Works Category	Year to Date			Full Year Budget
	Budget \$'000s	Actual \$'000s	Variance \$'000s	
Maintenance				
Capital Grants	1,800	1,113	687	1,800
Maintenance	10,405	9,924	481	10,405
Total Maintenance	12,205	11,038	1,168	12,205
Capital Works				
New Works	41,103	23,974	17,130	41,103
Renewal / Refurbishment	60,687	50,023	10,664	60,687
Total Capital Expenditure	101,791	73,997	27,793	101,791
Total Council Works Program	113,996	85,035	28,961	113,996

* Note figure does not show the \$76.34 million for the Munro site or \$1.71 million payment for 104 Hawke St respectively to facilitate a proper comparison.

** The figure of \$113.996 million includes a carry forward of \$27.4 million from the 2015 -16 financial year.

2.1 Analysis

The maintenance program has achieved \$9.92 million compared to the planned value of \$10.41 million (95.3%).

The new/upgrade works program achieved \$23.97 million compared to the planned value of \$41.10 million (58.32%).

The renewal works program achieved \$50.02 million compared to the planned value of \$60.69 million (82.42%).

In total the Council Works Program achieved 74.6% of planned value of work for the 2015-16 financial year. The major variances to the planned value of works are:

- Living Victoria Fund - \$6.3 million
- Property Services New and Renewal Works have underspent planned value of works by \$6.84 million. \$4.94 million has been surrendered as surplus.
- Royal & Princes Parks Recreation Infrastructure Improvements - \$2.28 million
- Major Streetscape Improvements and Design- \$1.19 million
- Bicycle Improvement Program - \$1.08 million
- Street Lighting Upgrade - \$969k
- Flood Mitigation New Works - \$941k
- Public Art Program - \$924k
- Parks Renewal Works Program - \$731k
- Railway Place and Miller Street Reserve Park Expansion - \$703k
- Street Lighting Renewal (LED rollout – New Upgrade) - \$615k
- North Melbourne Reserve New Landscaping & Synthetic Court - \$577k
- MacArthur Square Upgrading - \$464k

Refer to Attachment 5 for detailed figures and Attachment 6 for explanations of major variances over \$200,000.

2.2 Program Adjustments

Program adjustments have been included in Attachment 4. The main adjustments for 2015-16 are:

- Purchase of the QVM Munro site and 104 Hawke St totalling \$76.35 million
- Additional funds approved by Council relating to QVM Precinct Renewal \$4.64 million
- Additional external capital contribution of \$1.71 for the purchase of 104 Hawke Street, West Melbourne
- Implementation of Docklands Community and Place Plan received funds of \$1.55 million from Places Victoria.
- A proposed decrease of \$1 million for the Street Lighting Upgrade project is recommended as maintenance provisions for the LED changeover were pending the CitiPower offer to be finalised
- Living Victoria Fund has been revised down by \$900,000 which was expected to be received from the University of Melbourne. Funds were due to be allocated to the University Square project, which has now been placed on hold due to Melbourne Metropolitan Rail impact on the project. Therefore proposed contribution from the University of Melbourne will not be required until 2016-17 financial year.
- Additional external funding from Vic Roads of \$769,800 for the Federal Investment Black Spot Programme for the traffic signal and safety improvement works

- External funding from Places Victoria for Docklands Park enhancement works at Victoria Harbour of \$750,000
- A transfer of \$650,000 to Railway Place and Miller Reserve Park Expansion, funds from Urban Landscapes Climate Adaptation was approved for additional Vic Roads Requirements, contaminated soil and safety lighting

3. Progress Report

3.1 Major Projects

Detailed reports for the following projects are provided in Attachment 3:

- Queen Victoria Market Precinct Renewal
- Melbourne Metro Rail Project
- Community Hub at The Dock
- Ron Barassi Snr Park (formerly Western Park Stage 1)
- Royal Park and Princes Park – Recreation Infrastructure Improvements
- Carlton Baths Stage 2
- JH Boyd School site redevelopment
- Elizabeth Street Master Plan and Stage 1 works
- Carlton Squares
- Transforming Southbank Boulevard and Dodds Street

3.2 Other Key Projects

3.2.1 M Pavilion – \$550,000

The M Pavilion is a contemporary pavilion primarily funded by the Naomi Milgrom Foundation with the support of the City of Melbourne, located in the Queen Victoria Gardens. A new pavilion will be provided each year over a 4 year period with the first pavilion relocated to the Hellenic Museum in February 2015.

The second pavilion – M Pavilion 2015, has been relocated from the Queen Victoria Gardens to Docklands where it is being reconstructed on the corner of Harbour Esplanade & Collins Street, fronting the Collins Street side. The works, including additional landscaping are scheduled for completion at the end of July 2016. The area is expected to open to the public in early August.

M Pavilion 3 2016–17 is programmed to begin construction in late July 2016 in the Queen Victoria Gardens.

3.2.2 Engineering Infrastructure Projects – \$17.39 million

3.2.2.1 Flood mitigation \$3.3 million

Five projects have been completed. These works are made up of the King Street, Collins Street and Spencer Street precinct drainage works and four other medium size projects. All the projects have been completed except small section of drain in Lt Bourke St due to services.

3.2.2.2 Roadway renewal \$5.1 million

The roadway renewal program consists of 48 projects. All the planned road projects have been completed ahead of schedule except road works in Haig St. Haig St road works carried forward to 16/17 financial year to complete after the drainage works.

3.2.2.3 Footpath Renewal \$4.5 million

The footpath renewal program consists of 62 projects. All the projects have been completed except two projects in Haig St and cardigan St.

3.2.2.4 Drains Renewal \$2.8 million

Drainage renewals works consists of 21 projects. All the projects have been completed.

3.2.2.5 Street Lighting Upgrade \$1.6 million

This work involved refurbishing street lights with LED technology. A Council approved initiative has led to Council securing a \$30 million loan from Clean Energy Finance Corporation, \$15 million of which is allocated for the LED refurbishment. A total of 1344 street lights owned by the Council and Jemena have been changed over to LED lights at a cost of \$821,000

Planning for the changeover of remaining lights to LED lights underway with power authorities, CitiPower/Jemena to identify the appropriate technology, delivery model and schedule

3.2.3 Major Streetscape Improvements and Design – \$4.0 million

The following five Streetscape projects (bluestone paving of footpaths) have been completed in 2015-16:

- Flinders Street, Swanston Street to Russell St, North side
- Flinders Street, Russell St to Exhibition St, North side
- Collins Street, King Street to Spencer St, North side and South side
- William Street, St James Lane to Lt Collins Street, west side
- Balance (1.18million) carried forward to 2016/17 FY. This will be used for bluestone paving of Bourke St footpath on north and south sides and two minor projects differed due to building works.

3.2.3.1 Elizabeth Street Streetscape \$3 million

The Elizabeth Street Streetscape works \$3 million capital funding from 2015–16 budget provided for the project was based on starting construction by mid-2016. Due to timing of the communication and community engagement program resulting out of Metro considerations, the construction for the southernmost section of Elizabeth Street has been delayed.

During the year \$700,000 was allocated to the Spencer Street pedestrian underpass which will now not proceed and the funds will be returned to Elizabeth Street. \$1.9 million was also allocated to Collins Street footpath upgrades and this work was completed in the financial year.

3.2.4 Bicycle Improvement Program – \$3.9 million

Bicycle Improvement Program consists of over 50 various size projects from 15/16 FY and some carried forward projects from 14/15 financial year. A total of 37 projects have been fully completed. A few projects have been carried forward to 16/17 FY due to various reasons. The following projects are significant projects that have been completed during the 2015-16 financial year.

- Linlithgow Avenue and Alexandra Avenue intersection – Removal of left turn lane
- Macaulay Road from Kensington Road to Langford Street – Install/improve bicycle lane facilities
- Lloyd Street, Dynon Road to Radcliffe Street – widen existing shared path
- College Crescent / Princes Park Drive – signal remodel for bicycle lamps

- Epsom Road, Smithfield Road to Market Street - install new bicycle lane

3.2.5 Road Safety / Traffic Signals / Walking Plan Program - \$2.03 million

The following projects have been completed during the 2015-16 financial year:

- Abbotsford Street / Brougham Street, North Melbourne - intersection remodel works at the northwest corner
- Park Drive / Story Street, Parkville - roundabout remodel works providing kerb extensions and pedestrian zebra crossings
- Eastwood Street / Bellair Street, Kensington - at railway underpass, install 2 pedestrian crossings
- Mercantile Parade, Kensington – installation of pedestrian zebra crossing
- Lt Bourke Street at Heffernan Lane – installation of pedestrian zebra crossing
- Elizabeth Street / Flinders Lane - intersection remodel providing pedestrian signals and audio tactiles
- Flinders Lane / Russell Street - intersection remodel providing pedestrian signals and audio tactile

3.2.6 IT Renewal Program – \$7.5 million

The 15/16 IT renewal budget contributed to the completion of 43 IT business and technical projects including the implementation of the new corporate website, the new library management system, the rollout of collaborative tools such as Yammer and Lync, upgrades to desktops, meeting room AV, applications and infrastructure.

In addition, a further 40 projects were commenced and were at various stages of completion as at 30 June 2016. These projects will be completed with funding from 15/16 carry forward or 16/17 IT renewal budget.

Major Projects Fourth Quarter Progress Report 30 June 2016

1. Queen Victoria Market Precinct Renewal

1.1. Status of Project

The implementation of the Queen Victoria Market Precinct Renewal (QVMPR) Master Plan was a major initiative in the 2015/16 Council Plan Action Plan. Key updates for the fourth quarter include:

- The advancement of the BAFO process for the appointment of a preferred development partner for the Munro Site.
- Receipt of the Panel report for Amendment C245 Queen Victoria Market built form controls on 12 July 2016. The Amendment was endorsed by Council, with amendments, for referral to the Minister on 26 July 2016.
- Development and public release of the Implementation Framework for the QVMPR Program which outlines how key renewal projects within the Master Plan will be staged over the next five years and importantly how the market will continue to trade during this time. The Framework was endorsed by Council, with amendments, on 26 July 2016.
- The Cultural Heritage Management Plan (CHMP) for the precinct (excluding the Old Melbourne Cemetery) has been submitted for assessment by Aboriginal Victoria.
- The QVMPR Sustainability Plan has been endorsed by the Program Control Group.
- Project briefs for early market amenity improvements works, including exploring opportunities for enhancement of weather protection, improved lighting, screening of waste areas, new pedestrian crossing connecting upper/lower market and outdoor respite areas are being finalised.

1.2. Project Plan / Milestones

Key milestones	Commencement	Completion	Status %
Implementation Framework	December 2015	July 2015	100
Review precinct planning controls (C245)	November 2014	July 2016	100
Corner Queen & Therry Streets (Munro site) Bid process	April 2015	July 2016	95

1.3. Key Issues

A significant program of engagement and communications was prepared to support the public release of the QVMPR Implementation Framework. This included face to face conversations, advanced briefings with trader groups and market service providers and other key stakeholders such as heritage and community interest groups. Broader communications with customers, residents and the wider community will continue to progress throughout August and ongoing.

1.4. Financials

Project	Project Budget \$	YTD Actual \$
Queen Victoria Market Precinct Renewal Fund (FY 15/16)	\$4,984,768	\$4,262,177
Total	\$4,984,768	\$4,262,177

A program adjustment has been made and the revised FY budget is now \$4,984,768 (\$249,800 carry forward from FY14/15 + \$4.6M FY15/16 budget + \$100,000 budget transfer from capital works for Queens Street pedestrian crossing works).

2. Melbourne Metro Rail Project

2.1. Status of Project

Melbourne Metropolitan Rail Authority (MMRA) has been established by State Government to plan, design and deliver this major city-shaping infrastructure project on behalf of Public Transport Victorian (PTV). City of Melbourne (CoM) has established a partnership arrangement with MMRA to facilitate the project and ensure integration with other key projects including:

- Elizabeth Street Streetscape Works
- Flinders Street Station Refurbishment
- Queen Victorian Market Precinct Renewal
- Arden Macaulay Structure Plan
- University Square
- City Road Master plan
- Southbank Boulevard
- Moonee Ponds Creek Master plan
- Elizabeth Street Catchment Integrated Water Management Plan

CoM are working closely with the following key government agencies with respect to this project:

- Department of Economic Development, Jobs, Transport and Resources (ECODEV)
- Metropolitan Planning Authority (MPA)
- Department of Environment, Land, Water and Planning (DELWP)
- Office of Victorian Government Architect (OVGA)
- Public Transport Victoria (PTV)
- VicRoads
- Yarra Trams
- Metro Trains
- Melbourne Water

CoM are working in partnership with MMRA to facilitate community engagement and communications with key stakeholders, businesses, traders and residents.

2.2. Project Plan / Milestones

Key milestones	Commencement	Completion	Status %
(2015–16) <ul style="list-style-type: none"> • CoM input into development of Reference Design • CoM contribution to DELWP Technical Reference Group • Facilitate communication both externally to stakeholders and internally to Council, ELT and MT. • CoM submission to DELWP in response to EES 	April 2015	June 2016	100%
(2016–17) <ul style="list-style-type: none"> • CoM submission/presentations to EES Public Inquiry • CoM representation on MMRP. Pre-tender Advisory Panel for Tunnels and Stations PPP • Facilitate Early Works approvals 	July 2016	June 2017	0

(2017–18) <ul style="list-style-type: none"> • CoM representation on MMRP Post-tender Advisory Panel for Tunnel and Stations PPP • On-going facilitation of Early works approvals 	July 2017	Early 2018	
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2.3. Key Issues

Community consultation and engagement is ongoing regarding early construction works, particularly with affected businesses and residents.

MMRA website www.vic.gov.au/mmrailproject regularly provides project updates. MMRA have held a number of public meetings with residents, businesses and retailers along the length of the project corridor between August 2015 and June 2016.

The Environmental Effects Statement (ESS) process will be run by DWLWP commencing 22 August 2016. This public planning process was preceded by significant public information on the project being released by MMRA in May 2016.

Ref: Council Annual Plan Action Report #9755972 item 6.3.4 (major initiatives) work with the State Government on the Melbourne Metro Rail Project. Updated monthly.

MMRA have formally requested early occupation of City Square in February 2017 and propose to take this action under the Land Acquisition and Compensation Act. This matter is to be taken to FMC in August 2016 for consideration.

CoM have established a Project Steering Group chaired by Director City Design and Projects with CEO and all Directors as PSG Members.

2.4. Financials

Project	Project Budget \$	Forecast Expenditure \$
MMR Operational Budget	308 404	370 696
Total	308 404	370 696

3. Community Hub at The Dock - \$8.2 million

3.1. Status of Project

Project is complete. The three funding partners coordinated the Community Open Day on 20 February 2016 attended by the Minister for Planning, Richard Wynne, and the Lord Mayor.

3.2. Photos



View from Victoria Harbour



View from the South East corner



Internal View



Internal View

4. Ron Barassi Senior Park (formerly Western Park Stage 1) – \$18 million

4.1. Status of Project

The park is a key project initiative in the Docklands Community and Place Plan being delivered by Places Victoria.

Construction commenced on site in September 2014. The project was completed and officially opened on Saturday 10 October 2015 by the Minister for Planning, the Lord Mayor and the CEO of Places Victoria:

The project is currently in the Defects Liability Period a full title and ownership is expected to be transferred to the City of Melbourne after the completion of the stage 2 works.

City of Melbourne City Design Studio are continuing to act as consultant Architects and Landscape Architects in ensuring that defects and contractual landscape maintenance works are being carried out to the end of the Defects Liability Period. Some additional works, as part of stage 1, are being considered and will be funded by Places Victoria.

4.2. Project Plan / Milestones (Prepared and managed by Places Victoria)

Key milestones	Commencement	Completion	Status %
Award contract	June 2014	August 2014	100
Site construction works	September 2014	July 2015	100
Opening	August 2015	October 2015	100
Defects Liability Period	October 2015	October 2016	80

4.3. Key Issues

The project concept plan allows for the future construction of an indoor sports stadium (Stage 2) to the rear of the pavilion. Places Victoria had requested that Council provide \$1 million towards the sports stadium development for amenities specifically requested by Recreation Services in the form of additional activity spaces. Council has committed \$1 million in the 2017-18 financial year to the project.

Places Victoria are currently preparing documentation in relation to the program and scoping of the Stage 2 proposal for an indoor sports stadium and associated amenities.

4.4. Progress photos



Playground



Sports Pavilion

5. Royal Park and Princes Park – Recreation Infrastructure Improvements - \$9.5 million

5.1. Status of Project

5.1.1. Princes Park

The following works are scheduled to be delivered under separate contracts in Princes Park.

- Princes Park Sports Oval upgrade – project complete
- Princes Park Sports Oval Lighting – project complete
- New Public Toilet – project complete
- New practice cricket nets – project complete
- New Pumping and irrigation upgrade – project complete
- Oval 1 Lighting - works underway, new light poles installed but not operational
- Demolition of existing brick toilets on Princes Park Drive – project complete
- New underground water tank close to the Southern Pavilion July 2016 – Works underway
- Princes Park Northern Pavilion Carpark – Contract awarded
- Refurbishment of the Southern Pavilion and external landscaping - works might not proceed due to funding

5.1.2. Flemington Road Oval, Royal Park

The following works are scheduled to be delivered under separate Contracts at Flemington Road Oval

- Flemington Road Oval Upgrade – project complete
- Construction of new sports pavilion – works has commenced
- Sports Oval Lighting Project – Heritage Permit received, documentation being finalised
- Landscaping including pathways and new furniture – to commence at completion of pavilion

5.2. Project Plan / Milestones

5.2.1. Princes Park

Key milestones	Commencement	Completion	Status %
Construction of southern sports fields	April 2014	December 2014	100
Sports field lighting	June 2014	June 2015	100
Irrigations Pumps and new Irrigation system	April 2014	April 2015	100
Public toilet	January 2015	June 2015	100
Northern car park	May 2016	December 2016	20
New Practice cricket nets	January 2015	April 2015	100
Oval 1 Lighting	November 2015	June 2016	98
Demolishing Of existing brick toilets	April 2016	May 2016	100
Southern Pavilion Underground Water Tank	March 2016	June 2016	90
Southern Pavilion Upgrade/landscaping	April 2016	June 2017	5

5.2.2. Flemington Road Oval, Royal Park

Key milestones	Commencement	Completion	Status %
Construction of sports oval	June 2014	November 2014	100
Sports field lighting	December 2016	April 2017	20
Pavilion	May 2016	April 2017	40
Landscaping	April 2017	December 2017	5

5.3. Key issues

5.3.1. Princes Park

Due to the Council requirements to carry more consultation with the clubs. This has delayed awarding the Contract till Early July 2016. Works has commenced now on site with completion is scheduled for late October 2016.

5.3.2. Flemington Road Oval

Council has approved the installation of new sports lights to the oval. A Heritage Permit was received after a lengthy delay due to objections. The works being documented now and will be tendered shortly..

The Contract for the new pavilion has been awarded to Fercon Property Group with works commenced as schedule early May 2016. Work are not progressing as planned due to inclement weather and access to the site.

5.4. Financials

The two projects are funded by the former Linking Melbourne Authority. These works have been included in the 2013–14 and 2014–15 Council Works Programs as externally funded project budgets. As a result of the cancellation of the East West Link project a revised funding budget of \$9.46 million was agreed with the authority. A total of \$6.62 million has been expended so far.

At the end of the first quarter the project financial status is as listed in the table below.

Project	Project Budget \$	Forecast Expenditure \$
Princes Park	6,736,000	6,736,000
Flemington Road Oval	2,724,000	2,724,000
Total	9,460,000	9,460,000

5.5. Progress photos



Practice Net Area



Toilet Princes Park



Princes Park Sportsfield

6. Carlton Baths Stage 2 - \$5.5 million

6.1. Status of Project

- This project is now complete, 2 months ahead of program.
- Public open day was on 1 February 2016
- Official opening and 100 year anniversary celebration was on 13 February 2016

6.2. Progress Photo



Carlton Baths Pool

7. JH Boyd School site redevelopment

7.1. Status of Project

The project comprises of two key elements:

- a residential and commercial development
- a new public park

Resolution from the Future Melbourne Committee held on 3 May 2016 states:

“1.1 Contractual matter in relation to Cairo Melbourne Pty Ltd

1. That the Future Melbourne Committee:

1.1. notes that Cairo Melbourne Pty Ltd (Cairo) has not met all of the conditions precedent as required under the Development Agreement for the Boyd Site by the due date of 30 April 2016

1.2. not agree to any further extensions of time being granted to Cairo

1.3. instructs the Administration to:

1.3.1. notify Cairo of the above decision

1.3.2. prepare the necessary legal documentation and take the necessary actions to terminate the contracts between the Council and Cairo without delay

1.4. makes this resolution public on the advice of the Chief Executive Officer.”

The project team are working towards terminating the contracts and preparing revised documentation for the project to be publicly advertised in 2016-17 financial year.

7.2. Project plan / Milestones

Key milestones	Commencement	Completion	Status %
Termination of existing contracts	May 2016	August 2016	80
Revised tendering documentation	July 2016	February 2017	20

7.3. Financial

The 2016-17 Capital Works Program has allocated \$200,000 for the works involved in terminating the existing contracts and revising tendering documentation.

8. Elizabeth Street Strategic Opportunities Plan and Elizabeth Street South Streetscape Plan

8.1. Purpose

- Guide public realm improvements towards the creation of a civic spine linking Flinders Street Station and Queen Victoria Market.
- Enhance and strengthen the western edge of Melbourne's retail heart whilst creating a safer and a more accessible environment for residents, workers and visitors.

8.2. Status of Project / Timing

8.2.1. Draft Elizabeth Street Strategic Opportunities Plan

- Presently refining the staging plan for implementation works in collaboration with Melbourne Metro Rail Authority and other key infrastructure projects such as Flinders Street Station Works and Yarra Tram upgrade works.
- Review of traffic analysis by MMRA is required to understand network implications and potential scope of works for CBD North Station.
- At present the intention is to consult on the broader Draft Elizabeth Street Strategic Opportunities Plan in early 2017 with a view to seeking endorsement on the Final Elizabeth Street Strategic Opportunities Plan by mid 2017

8.3. Project Plan

Key milestones	Commencement	Completion	Status %
Draft Elizabeth Street Strategic Opportunities Plan			
Strategic Opportunities Plan Investigation and Preliminary Work	Presently ongoing	October 2016	75%
Community Engagement and Public Consultation – Findings report (Stage 1 Consultation)	August 2016	September 2016	0
Seek endorsement from Council to consult on Draft Elizabeth Street Strategic Opportunities Plan (Stage 2 Consultation)	Feb 2017	March 2017	0
Seek endorsement from Council for the Final Elizabeth Street Streetscape Opportunities Plan	June 2017	June 2017	0

8.4. Key issues

- Project delivery delays given complex nature of MMRA project and other major infrastructure projects
- Media and community impact regarding Metro Rail/Yarra Trams/Flinders Street upgrades and Elizabeth Street Redevelopment happening within the same period.

8.5. Financial year 2016/2017

Project	Project Budget \$	Forecast Expenditure \$
Council Funds 15G0377N	250,000	250,000
External Funds	0	0
Total	250,000	250,000

Notes: \$3 million capital funding from 2015–16 budget provided for the Elizabeth Street project was based on starting construction by mid-2016. Due to timing of the communication and community engagement program resulting out of Metro considerations, the construction for the southernmost section of Elizabeth Street has been pushed into the 2017–18 financial year. It is envisaged that the \$3M former funds will be reallocated back to fund the construction works scheduled for mid-2017.

9. Carlton Squares

9.1. Status of project

There are four projects that sit under the Carlton Squares project:

1. Reimagining University Square
2. Lincoln Square storm water harvesting and flood mitigation tank
3. Lincoln Square plaza modifications
4. Lincoln Square master plan.

9.1.1 University Square

9.1.1.1. Project Objectives

- To prepare a Master Plan, including implementation and construction plan, for University Square.
- To increase public space to meet the needs of a rapidly changing population in our education precinct.
- To respond to a declining landscape and environmental change by designing a more climate-adapted landscape
- To design contemporary public open space that meets the needs of our community.

9.1.1.2. Financial

- Current funding - \$6,887,000 (includes funding from State Government, CoM and The University of Melbourne)
- Future budget bids - \$9,200,000

9.1.1.3. Key Issues

- The Melbourne Metro Rail Project (MMRP) started shortly after phase three community engagement concluded. The proposed Parkville Station and impacts of the MMRP has had a profound influence on the master plan, particularly in relation to the location of Parkville Station (Barry and Grattan Street intersection) and the proposed occupation of sections of University Square during MMRP construction - 2018 to 2022. (See Attachment 2 – Parkville Station and Construction Phasing).
- This will have a direct implication of staging of University Square construction – forcing a re-think in the construction programme and elongating the duration of the project – possibly to 2022.
- Extensive negotiations, through the City of Melbourne’s Metro Rail Team and the EES process, will see above-ground station infrastructure such as chilling plant and ventilation minimised in public open space.
- It is also likely to avoid a five-year postponement of master plan implementation works due to a shared occupation of the site during MMRP construction.
- The City of Melbourne will be seeking some compensation in relation to the occupation of the site by MMRP.

9.1.1.4. Status, Project Milestones and Community Engagement

- It is proposed to start a four-week display of the Draft University Square Master Plan (final phase four community engagement) on 19/08/2016 before Caretaker Period commences on 21/09/2016.
- It is proposed that the final master plan would be presented to Council for adoption in December, 2016.
- Stage one construction could begin in Autumn, 2017 – subject to MMRP occupation requirements

9.1.2 Lincoln Square Storm Water Harvesting and Flood Mitigation Tank

9.1.2.1. Project Objectives

- To mitigate the EPA-rated 'severe' status of the Elizabeth Street catchment by capturing water at the top of the catchment in heavy-rain events.
- To provide an alternative irrigation source for the three Carlton squares.

9.1.2.2. Financial

- \$4,000,000 (State Government and Council funding)

9.1.2.3. Status, Key Milestones and Community Engagement

- Community engagement concluded in December 2015
- Tender awarded in January 2016
- Construction commenced in early March 2016
- Expected completion – September 2016.

9.1.2.4. Progress Photo(s)



Lincoln Square Storm Water Harvesting and Flood Mitigation Tank

9.1.3. Lincoln Square plaza modifications

9.1.3.1. Project Objectives

- To re-design the plaza and Bali Memorial area to deter skate boarding
- To respect the heritage and context of Lincoln Square.

9.1.3.2. Financial

- Revised budget \$995,000

9.1.3.3. Status, Key Milestones and Community Engagement

- Construction commenced on 13 April, 2016.
- An IMP process was convened in November, 2015 to ensure that all risk scenarios were considered and appropriate risk mitigation and community consultation procedures were considered in a cross-organisational manner.
- Key stakeholders were informed, including Victoria Police, The University of Melbourne and the adjacent Rydges Hotel.
- An external working group with 12 skateboarding representatives was organised to start work on the temporary skate program (as per the Council resolution) and to provide an opportunity to discuss the closure of Lincoln Square.
- While the exact date for construction was not made public, information relating to the project was listed on Council's website and signs were erected on-site.

9.1.3.4. Key Issues

- Following recent media attention on this project, several protest websites have been developed by the skating community. Lincoln Square is a world-renowned skate site.
- It is conceivable that site security will be an issue. The site perimeter could be broken and in a worst-case scenario, the contractor may deem that the site is not safe.
- An Issues Management Process is in place to ensure that risk is managed.
- An external working group with Lincoln Square skaters has been established and we are working to achieve section 1.5 of the Council resolution to develop street skate elsewhere in the central city.

9.1.3.5. Progress Photo(s)



Lincoln Square plaza modifications

10. Transforming Southbank Boulevard and Dodds Street

10.1. Project Objectives

- To consolidate and re-organise underutilised road space in Southbank Boulevard and Dodds Street to create new public spaces that offer a broad spectrum of recreation, social and civic opportunities that supports the needs of a rapidly growing resident, worker and visitor population.
- To provide a safe cycling route of Southbank Boulevard
- To improve the functional engagement and legibility between Southbank's public and private realm, in particular the opportunity to complement and enhance the link between arts and cultural institutions.
- To create the 'Melbourne experience' – in the form of exemplary, high quality and vibrant public space designed and programmed to support a diversity of use and spaces to gather, linger, celebrate and relax...
- To respect and reflect the values and aspirations of the Southbank community.

10.2. Financials

10.2.1. Southbank Boulevard

- Current funding - \$3,970,000 (including Section 173 funding from Australia 108)
- Future funding bids - \$12,900,000

10.2.2. Dodds Street

- Current funding - \$1,000,000
- Future funding - \$1,000,000

10.3. Status, Key Milestones and Community Engagement

- Phase 1 community engagement concluded in December, 2015
- Key themes from phase one community engagement included concern that a reconfigured boulevard would not meet traffic requirements, public space in Southbank was non-existent, roads were barriers, more green space and trees, turn buildings 'inside-out' to support community interaction, improve security and create a space for local people.
- It is proposed to start a four-week phase two community engagement process on 19/08/2016 before Caretaker Period commences on 21/09/2016. Phase two is designed as a check-in opportunity to introduce design principles that will form the basis of the master plan and to present an Ideas Plan that will introduce precincts and high-level concepts.
- A Road Discontinuance process has been initiated by notifying the DELWP.

10.4. Key Issues

- On-going discussions with the Melbourne Metro Rail Authority (MMRA) have identified strong support for Council to construct proposed stage one works (St Kilda Road to Moore Street) in September, 2017. This is seen as an opportunity to create new public space in the midst of MMRA construction. Support from Yarra Trams and the PTV is critical to meet this timeline because this section of Southbank Boulevard contains tram infrastructure. Every effort is underway to secure support and funding from Yarra Trams and the PTV.
- The opportunity to start stage one construction (provided we receive support from Yarra Trams and the PTV) necessitates phase two community engagement to start before Caretaker Period in order that the draft master plan, tender documentation and the public tender process can be concluded in time for September, 2017 construction.

2015-16 - Fourth Quarter Record of Program Adjustments (Cumulative)

Project No.	Project Name	Council Approved Budget	Additional External Capital Contribution	Transfers in / out from other projects	Additional Funding Approved by Council	Revised Total	Comments
MAINTENANCE							
15B2101M	Melbourne Contemporary Pavilion	0	0	300,000		300,000	It is agreed to transfer \$300k from Melbourne Contemporary Pavilion Capital to Maintenance to correct the reclassification of this project from capital nature to Maintenance project. The ownership is transferred through us from Naomi Milgrom Foundation to Places Victoria
15G2310M	Art & Heritage Collection Maintenance	165,000		390,000		555,000	It is agreed to transfer \$390K from the Public Art Program to the Art and Heritage Collection Maintenance as a result of a portion of the project relating to works which are either not owned by the City of Melbourne or being handed over to the client at the end of the project.
15G2803M	Maintenance of Christmas Assets (Decorations) - City	1,085,000		84,329		1,169,329	It is agreed to transfer \$84,329 from Implementation of Docklands Community and Place Plan Project to Maintenance of Christmas Assets (Decorations)- City Project to accommodate overrun for the following Christmas Decorations:- • Docklands tree • Docklands Webb Bridge Fan bauble • Docklands Pillars
15G3503M	Accommodation Modifications	300,000		302,893		602,893	It is agreed to transfer \$302,893 from Property Services Annual Minor Program Works Project to Accommodation Modifications Project to accommodate the re-stack for the organisation.
15G3505M	Property Services Annual Minor Program Works	1,370,629	127,520	(302,893)		1,195,256	It is agreed to transfer \$302,893 from Property Services Annual Minor Program Works Project to Accommodation Modifications Project to accommodate the re-stack for the organisation. It is agreed to increase \$127,520 to Property Services Annual Minor work funded by settlement received from Transfield.
15G0375M	Street Lighting Upgrade	1,500,000			(1,000,000)	500,000	It is proposed to decrease \$1,000,000 Street Lighting Upgraded project as CoM maintenance provisions for the LED changeover were held pending the CitiPower offer that will not be finalised this financial year. A surplus of \$1.0M is identified
15G6003M	IT Maintenance	880,000	0	(229,858)		650,142	It is agreed to transfer \$229,858 from IT Maintenance to off set increased Operating Expenses relating to the Smart City Office. This is per the Organisational Realignment as agreed at ELT.
Total Maintenance		5,300,629	127,520	544,471	(1,000,000)	4,972,620	
CAPITAL							
08CW002N	World Trade Centre (Northbank Promenade 4.5 & 6)	0	750,000			750,000	Additional Funding from Places Victoria relating to delivery of Docklands Park Enhancement Works - Victoria Harbour.
13G2319N	Public Art Program	1,059,699		(390,000)		669,699	It is agreed to transfer \$390K from the Public Art Program to the Art and Heritage Collection Maintenance as a result of a portion of the project relating to works which are either not owned by the City of Melbourne or being handed over to the client at the end of the project.
13G3520N	Property Services New Works	221,438			(184,232)	37,206	It is agreed to revise \$184,232 down for Property Services New Works Project due to amount was over accrual in 2015 financial year.
13G8103N	Living Victoria Fund	7,360,795	(900,000)			6,460,795	Money received from the Office of Living Victoria; this money was due in 2015 but delayed to the first quarter of 2016 due to the project partially meeting scheduled milestones. This is the final payment from OLV. It is agreed to reduce Living Victoria Fund Project by \$1m as the \$1m revenue expected from the University of Melbourne for the University Square Project will not be received this year. The University Square Project which this \$1m allocation relates is one of a suite of projects funded by the Living Victoria Fund (Vic gov), CoM and University of Melbourne. The University Square project is at final design stage and was due to start in April 2016. The Melbourne Metro project designs were received by CoM for consideration this Financial Year. Substantial impacts are proposed in University square as part of this project. While it is unclear on the extent of the impact from Metro the University Square project has been placed on hold. It is therefore unlikely works will begin this Financial Year and the proposed contribution from the University of Melbourne will therefore now not be required until at least 2016-17 FY
13G8105N	Urban Landscapes Climate Adaptation (new streets and associated open space)	1,161,044	(650,000)	0		511,044	It is agreed to transfer \$650K from the Urban Landscapes Climate Adaptation project to Railway Place and Miller Street Reserve Park Expansion project to allow for additional VicRoads Requirements, contaminated soil and safety lighting. These funds will come from \$750k allocated to Errol/Chapman/Harker leaving \$100k to continue planning, concept and development of Errol/Chapman/Harker.
13G8106N	Stormwater Harvesting and Flood Mitigation Schemes	399,590	80,000			479,590	It is agreed to increase Stormwater Harvesting and Flood Mitigation Schemes project by \$80K as anticipated to receive fund from Department of Environment, Land, Water and Planning (DELWP) Victorian State Government and fund received will be used to undertake a feasibility and options study for Yarra River water extraction (AMCOR water licence).
14G1301N	Queen Victoria Market Precinct Renewal Project	249,768		100,000	4,635,000	4,984,768	At the time of the Budget QVM Precinct Renewal Project was going to be managed via a separate fund, this is no longer going ahead. It is agreed to transfer \$100k from QVM Pedestrian Crossing Queen Street Project to Queen Victoria Market Precinct Renewal Project to combine Pedestrian Crossing project into the major renewal project.
14G3507N	Property Services Sustainable Management New Works	350,000	50,000	95,000	(229,405)	265,595	It is agreed to revise \$229,405 down for Property Services Sustainable Management New Works Project due to amount was over accrual in 2015 financial year. It is agreed to increase \$50,000 to match Grant fund anticipated to receive from Office of Multicultural Affairs and Citizenship for the Melbourne Multicultural Hub upgrade. It is agreed to transfer Surplus funding \$25,000 from Property Services Commercial Renewal Works to Property Services Sustainable Management New Works. It is agreed to transfer \$70,000 from 2015/16 Property Services Sustainable Management New Works to 2014/15 Property Services Sustainable Management New Works for Multicultural Hub FIP Upgrade at City Village.

Project No.	Project Name	Council Approved Budget	Additional External Capital Contribution	Transfers in / out from other projects	Additional Funding Approved by Council	Revised Total	Comments
14G3528R	Property Services Sustainability Management Renewal Works	470,000			(258,511)	211,489	It is agreed to revise \$258,511 down for Property Services Sustainable Management Renew Works due to amount was over accrual in 2015 financial year.
14G3529N	Purchase of Munro Site	0			76,344,830	76,344,830	Purchase of the Munro Site.
14G4011N	Melbourne Contemporary Pavilion	300,000		(300,000)		0	It is agreed to transfer \$300k from Melbourne Contemporary Pavilion Capital to Maintenance to correct the reclassification of this project from capital nature to Maintenance project. The ownership is transferred through us from Naomi Milgrom Foundation to Places Victoria
14G4902N	Implementation of Docklands Community and Place Plan	1,847,284	1,550,000	(84,329)		3,312,955	It is agreed to increase \$1,550,000 to Docklands Community and Place Plan to match funding received from Places Victoria. It is agreed to transfer \$84,329 from Implementation of Docklands Community and Place Plan Project to Maintenance of Christmas Assets (Decorations)- City Project to accommodate overrun for the following Christmas Decorations:- • Docklands tree • Docklands Webb Bridge Fan bauble • Docklands Pillars
14G7609R	East Melbourne Library - Refresh of public spaces	40,000		25,000		65,000	It is agreed to transfer \$20,000 from the City Library Facility Upgrade Project to the East Melbourne Library - refresh of public spaces to pay for additional accommodation works to the publically accessed Local History Room. It is agreed to transfer \$5,000 from Property Services DDA Physical Access Works to East Melbourne Library to pay for unforeseen latent access issues on site.
14G7804R	Leased Recreation Facility Fencing Works	80,000		(80,000)		0	It is agreed to transfer \$80k from Leased Recreation Facility Fencing Works Project to Poplar Oval Cricket Nets Renewal Project for the renewal and relocation of cricket nets at Poplar Oval.
14G7904R	Park Ren Prog	755,380		(228,864)		526,516	It is proposed to transfer \$228k from Park Ren Prog Project to Licole square Project to fund shortfall for Licole Square Project.
14G8115N	Railway Place and Miller Street Reserve Park Expansion	945,000	650,000	0		1,595,000	It is agreed to transfer \$650k from the Urban Landscapes Climate Adaptation project to Railway Place and Miller Street Reserve Park Expansion project to allow for additional VicRoads Requirements, contaminated soil and safety lighting. These funds will come from \$750k allocated to Errol/Chapman/Harker leaving \$100k to continue planning, concept and development of Errol/Chapman/Harker.
15G0319R	Roads to Recovery program	653,862	280,178			934,040	It is agreed to increase \$280,178 to Roads to Recovery Program as anticipated to receive additional Grant from Department of Infrastructure and Regional Development.
15G0379N	Road Safety Program	790,000	794,800			1,584,800	It is agreed to revise Roads safety Program up for the following reasons:- Additional \$25,000 LGA Grant from Transport Accident Commission for Flinders Lane pedestrian crossing. Additional \$769,800 Grant from VicRoads for the Federal Investment Black Spot Programme for the traffic signal and safety improvement works.
15G0381N	Bicycle Improvement Program	2,500,000	35,802			2,535,802	It is agreed to increase Bicycle Improvement Program \$35.8k per anticipated contribution from City of Yarra regarding Bowen Crescent.
15G1304N	QVM Pedestrian Crossing Queen Street	100,000		(100,000)		0	It is agreed to transfer \$100k from QVM Pedestrian Crossing Queen Street Project to Queen Victoria Market Precinct Renewal Project to combine Pedestrian Crossing project into the major renewal project.
15G3510R	Property Services Corporate Renewal Works	2,133,216	474,158			2,607,374	It is agreed to increase \$300,000 to Property Corporate Renewal work funded by settlement received from Transfield. It is proposed to increase \$174,158 to Property Corporate Renewal work funded by Insurance claim.
15G3513R	Property Services Commercial Renewal Works	885,788		(25,000)		860,788	It is agreed to transfer surplus fund of \$25,000 from Property Services Commercial Renewal Works Project to the Property Services Sustainable Management New Works.
15G3515N	Property Services Sustainable Management New Works	625,163		(70,000)		555,163	It is agreed to transfer \$70,000 from 2015/16 Property Services Sustainable Management New Works Project to 2014/15 Property Services Sustainable Management New Works for Multicultural Hub FIP Upgrade at City Village.
15G3516R	Property Services DDA Physical Access Works	680,000		(5,000)		675,000	It is agreed to transfer \$5,000 from Property Services DDA Physical Access Works to East Melbourne Library to pay for unforeseen latent access issues on site.
15G3528R	Property Services Sustainability Renewal Works	1,557,721	0	(100,000)		1,457,721	It is proposed to transfer \$100,000 from Property Sustainability Renewal work to Carlton Baths Stage 2 Works for Solar Panels, safe roof access works fabric repair and concept design.
15G6001N	IT New	968,479		(225,000)		743,479	It is agreed to transfer \$225,000 from IT New to offset increased Operating Expenses relating to the Smart City Office. This is per the Organisational Realignment as agreed at ELT.
15G7613R	City Library facility upgrade	221,500		(20,000)		201,500	It is agreed to transfer \$20k from the City Library Facility Upgrade Project to the East Melbourne Library - refresh of public spaces to pay for additional accommodation works to the publically accessed Local History Room.
15G7807R	CARLTON BATHS STAGE 2 WORKS	4,450,000		100,000		4,550,000	It is proposed to transfer \$100,000 from Property Sustainability Renewal work to Carlton Baths Stage 2 Works for Solar Panels, safe roof access works fabric repair and concept design.
15G7904R	Parks Renewal Works Program	7,100,000		228,864		7,328,864	It is proposed to transfer \$228k from Park Ren Prog Project to Licole square Project to fund shortfall for Licole Square Project.
15G8102R	Urban Landscapes Climate Adaptation (Streets Renewal)	1,626,562	35,318			1,661,880	Additional ARUP Global Research Challenge Grant received from the community to support innovations in the urban environment.
15B1401N	104 Hawke Street West Melbourne	0	1,714,747			1,714,747	Purchase of 104 Hawke Street, West Melbourne to be funded via the Public Open Space Fund.
15B3101N	City Road Improvement		357,000			357,000	Received contribution from Central Equity towards City Road Improvement project to improve the public realm as well as pedestrian amenities within the Southbank area.
15B4401R	Poplar Oval Cricket Nets Renewal	0		80,000		80,000	It is agreed to transfer \$80k from Leased Recreation Facility Fencing Works Project to Poplar Oval Cricket Nets Renewal Project for the renewal and relocation of cricket nets at Poplar Oval.
15B3301R	Urban Forest Fund	0	28,812			28,812	It is proposed to increase \$28.8k received contribution from VicRoad
Total Capital		39,532,289	5,250,816	(999,329)	80,307,682	124,091,457	
Total Program Adjustments		44,832,918	5,378,336	(454,858)	79,307,682	129,064,077	



2015-16 Council Works Program - Forth Quarter Project Listing

- * Denotes comment explaining adjustment is contained in Attachment 4
Denotes comment explaining variance is contained in Attachment 6

Project	Annual Budget	YTD Budget	YTD Actual	Variance Fav/(Unfav)	Comment
MAINTENANCE PROJECTS					
Capital Grant					
14G0328M	Traffic Signal installations	0	0	0	0
14G8123M	Assessing the Economic Value of Green Infrastructure	0	0	(10,000)	10,000
15B2101M	Melbourne Contemporary Pavilion	0	0	300,000	(300,000) *#
15G0328M	Traffic Signal installations	250,000	250,000	242,820	7,180
15G0375M	Street Lighting Upgrade	1,500,000	1,500,000	530,586	969,414 *#
15G8131M	Assessing the Economic Value of Green Infrastructure	50,000	50,000	50,000	0
Total Capital Grant		1,800,000	1,800,000	1,113,406	686,594
Maintenance					
13G7802M	YMCA Managed Recreation Facility Maintenance Works	0	0	(2,450)	2,450
14G0301M	Bridge Maintenance	0	0	0	0
14G0302M	Street Lighting Maintenance (OMR Charges)	0	0	0	0
14G0304M	Street Trading Infrastructure Maintenance	0	0	31	(31)
14G0305M	Docklands Public Lighting Maintenance (OMR charges)	0	0	(0)	0
14G0369M	Banner Pole Maintenance	0	0	(5,000)	5,000
14G2304M	Signal Annual Maintenance of Audio Visual, Theatre Equipment	0	0	518	(518)
14G2310M	Art & Heritage Collection Maintenance	0	0	(8,572)	8,572
14G2803M	Maintenance of Christmas Decorations - City	0	0	(2,733)	2,733
14G3407M	Melbourne Visitor Booth Maintenance	0	0	(2,401)	2,401
14G3508M	Accommodation Modifications	0	0	4,538	(4,538)
14G3515M	Property Services Annual Minor Program Works	0	0	176,224	(176,224)
14G4007M	Advance Industrial Design	0	0	299	(299)
14G4903M	Advanced Urban Design	0	0	49,705	(49,705)
14G6003M	IT Maintenance	0	0	0	(0)
14G7501M	Replacement of equipment for Children Centres	0	0	(2,429)	2,429
14G7824M	COMMUNITY RECREATION FACILITY RENEWAL WORKS	0	0	(53,236)	53,236
14G7912M	Parks Maintenance Works Program	0	0	66,822	(66,822)
14G7914M	Parks Advance Design Works	0	0	(395)	395
14G8122M	Advanced Design Climate Adaptation landscape projects	0	0	(1,844)	1,844
15G0301M	Bridge Maintenance	310,000	310,000	310,000	0
15G0302M	Street Lighting Maintenance (OMR Charges)	1,864,500	1,864,500	1,336,592	527,908 #
15G0303M	Wharf and Marina Maintenance	150,000	150,000	150,825	(825)
15G0304M	Street Trading Infrastructure Maintenance	185,000	185,000	181,770	3,230
15G0305M	Docklands Public Lighting Maintenance (OMR Charges)	206,500	206,500	205,630	870
15G0307M	Safe City Camera Maintenance	128,000	128,000	122,890	5,110
15G0308M	Corporate Security Access and Control Maintenance	111,000	111,000	97,467	13,533
15G0309M	Bicycle lane maintenance	153,750	153,750	153,750	(0)
15G0310M	Pump station maintenance	51,250	51,250	49,039	2,211
15G0311M	Pedestrian monitoring	33,800	33,800	17,066	16,734
15G0345M	Banner Pole Maintenance	40,000	40,000	39,337	663
15G2302M	Arts House Annual Maintenance of Theatrical Equipment	30,000	30,000	29,311	689
15G2310M	Art & Heritage Collection Maintenance	165,000	165,000	578,130	(413,130) *#
15G2316M	Signal Annual Maintenance of Audio Visual, Theatre Equipment	27,000	27,000	21,802	5,198
15G2317M	ArtPlay Annual Maintenance of Audio Visual, Theatre Equipmen	18,000	18,000	14,693	3,307
15G2318M	Creative Spaces Maintenance Project	50,000	50,000	42,487	7,513
15G2803M	Maintenance of Christmas Assets (Decorations) - City	1,085,000	1,085,000	1,268,393	(183,393) *
15G2804M	Maintenance of Christmas Assets (Decorations) - Docklands	110,000	110,000	2,475	107,525
15G3406M	Western Gateway Visitor Signage	70,000	70,000	61,769	8,231
15G3503M	Accommodation Modifications	300,000	300,000	567,601	(267,601) *#
15G3505M	Property Services Annual Minor Program Works	1,370,629	1,370,629	985,203	385,426 *#
15G3518M	Scoping study to upgrade power & installation of data servic	100,000	100,000	43,000	57,000
15G4006M	Maintenance of City Pedestrian Signage	105,000	105,000	133,448	(28,448)
15G4007M	Advance Industrial Design	50,000	50,000	59,437	(9,437)
15G4008M	Advance Streetscape Design	50,000	50,000	47,926	2,074
15G4009M	Advance Architectural Design	100,000	100,000	40,168	59,832
15G4010M	Built Asset Drawing Management	20,000	20,000	3,285	16,715
15G4013M	Melbourne Contemporary Pavilion	250,000	250,000	217,393	32,607
15G4014M	Wellington Parade Master Plan	100,000	100,000	46,850	53,150



2015-16 Council Works Program - Forth Quarter Project Listing

* Denotes comment explaining adjustment is contained in Attachment 4

Denotes comment explaining variance is contained in Attachment 6

Project	Annual Budget	YTD Budget	YTD Actual	Variance Fav/(Unfav)	Comment
15G4903M Advanced Urban Design	290,000	290,000	201,500	88,500	
15G6003M IT Maintenance	880,000	880,000	692,607	187,393 *	
15G7501M Replacement of equipment for Children Centres	60,000	60,000	56,069	3,931	
15G7805M YMCA MANAGED RECREATION FACILITY MAINTENANCE WOR	150,000	150,000	141,894	8,106	
15G7815M COMMUNITY RECREATION FACILITY RENEWAL WORKS	100,000	100,000	104,643	(4,643)	
15G7825M Annual Recreation Centre Equipment Renewal & Maintenance Wor	100,000	100,000	85,063	14,937	
15G7906M Parks Maintenance Works Program	1,013,000	1,013,000	979,191	33,809	
15G7907M Parks Advanced Design Works	100,000	100,000	124,551	(24,551)	
15G8110M Pest and Disease Maintenance Budget for the Urban Forest	262,656	262,656	265,220	(2,564)	
15G8112M Advanced Design Climate Adaptation landscape projects	215,378	215,378	226,807	(11,429)	
Total Maintenance	10,405,463	10,405,463	9,924,363	481,100	
TOTAL MAINTENANCE PROJECTS	12,205,463	12,205,463	11,037,769	1,167,694	
CAPITAL PROJECTS					
Expansion					
14G8111N Southbank Boulevard Upgrading	500,000	500,000	305,786	194,214	
14G8114N Hawke and Adderley Street Park Expansion	472,203	472,203	64,605	407,599 #	
14G8115N Railway Place and Miller Street Reserve Park Expansion	945,000	945,000	242,034	702,966 *#	
14G8127N Living Rivers fund - Soil moisture recharge project	247,660	247,660	39,931	207,729 #	
14G8129N Dodds Street linear park, Southbank	300,000	300,000	15,527	284,473 #	
15G7924N Royal Park Brens Pavilion Redevelopment Works	100,000	100,000	28,108	71,893	
15G7930N Fitzroy Gardens - Buildings Upgrade	100,000	100,000	30,000	70,000	
Total Expansion	2,664,863	2,664,863	725,990	1,938,873	
New Works					
08CW002N World Trade Centre (Northbank Promenade 4,5 & 6)	0	0	11,633	(11,633) *	
08DE003N Cultural Precincts Program	0	0	(17,056)	17,056	
11PK005N Fitzroy Gardens-Stormwater Harvesting & New Depot	0	0	8,210	(8,210)	
12AC003N 1200 Buildings Program - Sustainability Public Art	0	0	(135)	135	
12CW000N Docklands - Implementation of DCPPI Initiatives	0	0	0	0	
12PK007N Parkville Gardens Upgrade Public Open Space	0	0	(4,860)	4,860	
12RW011N Carlton Baths Community Centre Upgrade	0	0	(811)	811	
12TM000N Western Gateway Visitor Signage (Year Two)	88,905	88,905	10,320	78,585	
12UL000N Climate Adaptation Urban Landscapes New Works	0	0	39,059	(39,059)	
12UL003N Abbotsford Street Median	0	0	0	0	
13G0335N Bicycle Improvement Program	268,067	268,067	268,067	0	
13G2319N Public Art Program	1,059,699	1,059,699	135,264	924,435 *#	
13G3520N Property Services New Works	221,438	221,438	(121,149)	342,587 *#	
13G4902N Implementation of Docklands Community and Place Plan	0	0	(1,941)	1,941	
13G7607N New Library & Community Centre Docklands	0	0	15,852	(15,852)	
13G7608N Carlton Kathleen Syme Library and Community Centre	615,000	615,000	(744,614)	1,359,614 #	
13G7611N East Melbourne Library Staffroom	0	0	(1,500)	1,500	
13G7905N New Neighbourhood Recreation Area Neill Street Carlton	0	0	2,850	(2,850)	
13G7908N Princes Park Southern Sportsfield & Lighting Redevelopment	0	0	14,750	(14,750)	
13G7914N Royal & Princes Parks Recreation Infrastructure Improvements	2,282,389	2,282,389	(0)	2,282,389 #	
13G8103N Living Victoria Fund	7,360,795	7,360,795	1,030,000	6,330,795 *#	
13G8105N Climate Adaptation - Urban Landscapes New Works	1,161,044	1,161,044	220,623	940,421 *#	
13G8106N Stormwater Harvesting Projects	399,590	399,590	316,902	82,688 *	
13G8107N Return to Royal Park	350,000	350,000	354,109	(4,109)	
14G0357N New Drainage Infrastructure	52,489	52,489	52,489	0	
14G0358N Major Streetscape Improvements and Design	329,682	329,682	329,682	0	
14G0359N Minor Streetscape Improvements	162,722	162,722	4,740	157,982	
14G0361N Bicycle Improvement Program	1,113,039	1,113,039	1,139,942	(26,903)	
14G0365N Urban Renewal Areas concept design development	300,000	300,000	6,840	293,160 #	
14G0367N Flood Mitigation New Works	952,990	952,990	11,554	941,436 #	
14G1601N Installation of Solar Panel Arrays	155,023	155,023	170,700	(15,677)	
14G2811N New Christmas Decorations - City	0	0	(21,398)	21,398	
14G2812N D - New Christmas Decorations - Docklands	93,150	93,150	4,256	88,894	



2015-16 Council Works Program - Forth Quarter Project Listing

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Denotes comment explaining variance is contained in Attachment 6

Project	Annual Budget	YTD Budget	YTD Actual	Variance Fav/(Unfav)	Comment
14G3502N Furniture Equipment & Whitegoods Acquisitions	51,763	51,763	6,305	45,458	
14G3504N Kensington Town Hall - Lighting, Signage and Furniture	0	0	(11,174)	11,174	
14G3507N Property Services Sustainable Management New Works	350,000	350,000	189,148	160,852 *	
14G3509N Marina Facilities Centre and Waterways Office Fitout Project	0	0	13,490	(13,490)	
14G4011N Melbourne Contemporary Pavilion	300,000	300,000	0	300,000 *#	
14G4902N Implementation of Docklands Community and Place Plan	1,847,284	1,847,284	2,601,708	(754,424) *#	
14G6501N Smoke Free Areas	52,535	52,535	2,865	49,670	
14G7503N Docklands Community Boating Hub - Family Services Fit Out	748,911	748,911	732,608	16,303	
14G7611N Kensington Town Hall - AV/IT Fitout.	55,000	55,000	28,244	26,756	
14G7821N Riverside Skatepark	90,000	90,000	106,800	(16,800)	
14G7902N Newmarket Reserve Masterplan Implementation Works - Stage 3	118,824	118,824	131,003	(12,179)	
14G7903N Neill Street, Carlton - New Neighbourhood Recreational Areas	375,000	375,000	321,404	53,596	
14G7906N Princes Park New Playground Facility	308,001	308,001	320,054	(12,053)	
14G7907N Melbourne City Marina - New Infrastructure Works	0	0	(96,160)	96,160	
14G8112N MacArthur Square Upgrading	484,000	484,000	19,834	464,166 #	
14G8116N Eastwood Street/Rankins Road Open Space	805,000	805,000	1,260,213	(455,213) #	
15G0376N New Drainage Infrastructure	249,655	249,655	249,655	0	
15G0379N Road Safety Program	790,000	790,000	1,527,146	(737,146) *#	
15G0381N Bicycle Improvement Program	2,500,000	2,500,000	1,423,541	1,076,459 *#	
15G0383N Pedestrian Monitoring Program	30,000	30,000	30,000	0	
15G0388N Urban Renewal Areas concept design development	150,000	150,000	0	150,000	
15G1304N QVM Pedestrian Crossing Queen St	100,000	100,000	6,900	93,100 *	
15G2811N Purchase of new Christmas Assets (Decorations) - City	250,000	250,000	389,565	(139,565)	
15G2812N Purchase of new Christmas Assets (Decorations) - Docklands	150,000	150,000	0	150,000	
15G2813N Purchase of New Float Beds - Moomba Festival Parade	69,000	69,000	66,592	2,408	
15G3408N City of Melbourne wayfinding signage program - New works	270,000	270,000	19,085	250,915 #	
15G3504N Furniture Equipment and Whitegoods Acquisitions	86,500	86,500	51,721	34,779	
15G3514N Lady Huntingfield Revolpment Project - Property Services	100,000	100,000	145,250	(45,250)	
15G3515N Property Services Sustainable Management New Works	625,163	625,163	114,199	510,964 *#	
15G3517N Solar for Council Facilities	800,000	800,000	823,322	(23,322)	
15G6001N IT New	968,479	968,479	535,247	433,232 *#	
15G6501N Smoke Free Areas	150,000	150,000	61,628	88,372	
15G7611N Drill Hall - Audio visual installation	42,580	42,580	0	42,580	
15G7826N Enhanced Fit Out of Docklands Hub Facility	150,000	150,000	153,419	(3,419)	
15G7923N North Melbourne Reserve New Landscaping & Synthetic Court In	650,000	650,000	73,204	576,796 #	
15G8135N Boyd New Park	100,000	100,000	14,772	85,228	
Total New Works	30,783,717	30,783,717	14,545,965	16,237,752	
Renewal / Refurbishment					
09PS049R MTH - Fire-Related Works	0	0	(1,200)	1,200	
11PS002R QVM - 153 Victoria Street Electricity Upgrade Stg 3.	0	0	7,184	(7,184)	
12CW004R CH2 Blackwater Treatment Plant Upgrade	138,622	138,622	147,178	(8,556)	
12PS011R Public Conveniences Renewal Works	0	0	(400)	400	
12PS023R Southgate Footbridge Café Works	0	0	86,236	(86,236)	
13G0314R Flood Mitigation Program	679,381	679,381	679,381	0	
13G0316R Parking Meter Renewal	0	0	0	0	
13G0318R Street Furniture installation	39,762	39,762	39,762	0	
13G0322R Footpath Renewal	0	0	900	(900)	
13G0325R Waterfront City Marina Renewal	14,763	14,763	14,763	0	
13G1901R Portico Blinds Replacement - Melbourne Town Hall	0	0	(7,412)	7,412	
13G2302R ArtPlay Refurbishment of Doors	0	0	2,467	(2,467)	
13G2303R ArtPlay Courtyard and External Toilet Retrofit	0	0	(18,083)	18,083	
13G2802R Banner Pole Replacement	0	0	9,909	(9,909)	
13G3401R Melbourne Visitor Booth Refurbishments	0	0	(13,449)	13,449	
13G3404R Melbourne Visitor Centre Refurbishments	70,940	70,940	37,343	33,597	
13G3510R Property Services Corporate Renewal Works	300,000	300,000	113,476	186,524	
13G3512R Property Services Community Renewal Works	0	0	6,194	(6,194)	
13G3513R Property Services Commerical Property Renewal Works	0	0	(548,073)	548,073 #	
13G3515R QVM Solar Panels	0	0	3,999	(3,999)	



2015-16 Council Works Program - Forth Quarter Project Listing

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Project	Annual Budget	YTD Budget	YTD Actual	Variance Fav/(Unfav)	Comment
13G3516R	0	0	73,261	(73,261)	
13G3519R	0	0	(134,018)	134,018	
13G3529R	0	0	(13,172)	13,172	
13G7501R	0	0	(1,043)	1,043	
13G7806R	15,000	15,000	10,686	4,314	
13G7811R	0	0	(11,996)	11,996	
14G0312R	0	0	(189,449)	189,449	
14G0313R	37,447	37,447	37,418	29	
14G0314R	187,443	187,443	187,443	0	
14G0315R	328,735	328,735	328,735	0	
14G0316R	0	0	0	0	
14G0320R	15,786	15,786	15,786	(0)	
14G0321R	226,724	226,724	226,724	0	
14G0323R	62,600	62,600	61,514	1,087	
14G0355R	229,731	229,731	221,409	8,322	
14G0356R	243,100	243,100	7,308	235,793 #	
14G0368R	150,000	150,000	11,260	138,740	
14G0370R	94,800	94,800	95,075	(275)	
14G2306R	0	0	(1,151)	1,151	
14G2328R	14,836	14,836	16,481	(1,645)	
14G2805R	145,474	145,474	267,069	(121,595)	
14G2806R	16,599	16,599	68,256	(51,657)	
14G3404R	0	0	(25,000)	25,000	
14G3406R	139,282	139,282	11,179	128,103	
14G3510R	1,062,616	1,062,616	587,779	474,837 #	
14G3512R	260,000	260,000	295,374	(35,374)	
14G3513R	246,417	246,417	51,985	194,432	
14G3516R	105,232	105,232	125,114	(19,882)	
14G3517R	0	0	(14,200)	14,200	
14G3523R	0	0	(12,055)	12,055	
14G3526R	0	0	(121)	121	
14G3528R	470,000	470,000	(78,228)	548,228 #	
14G7502R	130,000	130,000	130,000	0	
14G7601R	0	0	(2,483)	2,483	
14G7609R	40,000	40,000	61,172	(21,172) *	
14G7804R	80,000	80,000	(935)	80,935 *	
14G7812R	0	0	(33,692)	33,692	
14G7817R	109,650	109,650	120,419	(10,769)	
14G7819R	145,000	145,000	144,065	935	
14G7825R	70,000	70,000	70,236	(236)	
14G7904R	755,380	755,380	526,516	228,864 #	
14G7913R	181,262	181,262	155,686	25,576	
14G8102R	597,429	597,429	405,931	191,498	
14G8126R	107,273	107,273	66,667	40,606	
15B4401R	0	0	75,547	(75,547) *	
15G0312R	960,000	960,000	722,673	237,327 #	
15G0313R	300,000	300,000	300,000	0	
15G0314R	1,430,900	1,430,900	1,430,900	0	
15G0315R	2,488,030	2,488,030	2,415,273	72,757	
15G0316R	580,000	580,000	580,553	(553)	
15G0317R	2,510,000	2,510,000	2,344,968	165,032	
15G0318R	300,000	300,000	378,000	(78,000)	
15G0319R	653,862	653,862	934,040	(280,178) #	
15G0320R	669,567	669,567	669,567	0	
15G0321R	4,852,000	4,852,000	4,800,501	51,499	
15G0322R	4,500,000	4,500,000	4,345,119	154,881	
15G0368R	300,000	300,000	0	300,000 #	
15G0369R	150,000	150,000	150,000	0	
15G0372R	100,000	100,000	98,557	1,443	
15G0373R	305,000	305,000	254,146	50,854	
15G1307R	50,000	50,000	49,937	63	
15G2324R	35,000	35,000	33,973	1,027	



2015-16 Council Works Program - Forth Quarter Project Listing

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Project	Annual Budget	YTD Budget	YTD Actual	Variance Fav/(Unfav)	Comment
15G2326R Arts House seating system replacement	145,000	145,000	0	145,000	
15G2805R Refurbishment of Christmas Assets (Decorations) - City	215,000	215,000	160,358	54,643	
15G2806R Refurbishment of Christmas Assets (Decorations) - Docklands	40,000	40,000	68,527	(28,527)	
15G3407R City of Melbourne wayfinding signage program	78,000	78,000	20,837	57,163	
15G3409R Relocate and re-design Melbourne Visitor Booth (Bourke Stree	200,000	200,000	26,175	173,825	
15G3508R Property Services Kensington Stockyard Precinct Works	160,000	160,000	89,576	70,424	
15G3510R Property Services Corporate Renewal Works	2,133,216	2,133,216	578,982	1,554,234	*#
15G3512R Property Services Community Works	1,299,446	1,299,446	460,421	839,025	#
15G3513R Property Services Commercial Renewal Works	885,788	885,788	242,525	643,263	*#
15G3516R Property Services DDA Physical Access Works	680,000	680,000	167,685	512,315	*#
15G3528R Property Services Sustainability Renewal Works	1,557,721	1,557,721	386,735	1,170,986	*#
15G6002R IT Renewal	8,991,949	8,991,949	8,519,221	472,728	#
15G7502R Minor Capital Works and Refurbishment for Community Services	250,000	250,000	177,409	72,591	
15G7601R Library Collection	1,128,500	1,128,500	1,134,828	(6,328)	
15G7604R Library at The Dock - Recording Studio upgrade	100,000	100,000	10,415	89,585	
15G7612R Melbourne Library Service - AV refresh and replacement	29,000	29,000	29,000	0	
15G7613R City Library facility upgrade	221,500	221,500	126,273	95,227	*
15G7807R CARLTON BATHS STAGE 2 WORKS	4,450,000	4,450,000	4,670,580	(220,580)	*#
15G7817R LEASED COMMUNITY SPORTS CLUB LIGHTING UPGRADES (R	125,000	125,000	113,471	11,529	
15G7822R North Melbourne Recreation Centre Café Refurbishment	100,000	100,000	27,500	72,500	
15G7904R Parks Renewal Works Program	7,100,000	7,100,000	6,368,768	731,232	*#
15G7913R Parks Renewal Tree Planting	1,475,000	1,475,000	1,077,282	397,718	#
15G8102R Urban Landscapes Climate Adaptation (Streets Renewal)	1,626,562	1,626,562	1,560,000	66,562	*
Total Renewal / Refurbishment	60,687,325	60,687,325	50,023,494	10,663,831	
Upgrade					
14G1301N Queen Victoria Market Precinct Renewal Project (QVMPR) Progr	249,768	249,768	4,262,177	(4,012,409)	*#
14G7915N North Bank - New Landscaping, Pathways and Infrastructure	450,000	450,000	61,935	388,066	#
15G0377N Major Streetscape Improvements and Design	4,000,000	4,000,000	2,810,084	1,189,916	#
15G0378N Minor Streetscape Improvements	300,000	300,000	300,000	0	
15G0380N Queensbridge Street Upgrade Works	400,000	400,000	0	400,000	#
15G0384N Walking Plan	200,000	200,000	216,400	(16,400)	
15G0393N Street Lighting Renewal (LED rollout -New Upgrade)	1,595,000	1,595,000	979,927	615,073	#
15G7606N Melbourne Library Service - WiFi upgrade for North, East and	30,000	30,000	27,273	2,727	
15G7922N Fawkner Park Eastern Boundary Pathways, Landscaping & Interf	430,000	430,000	72,827	357,174	#
Total Upgrade	7,654,768	7,654,768	8,730,622	(1,075,854)	
TOTAL CAPITAL PROJECTS	101,790,673	101,790,673	74,026,071	27,764,602	
TOTAL MAINTENANCE AND CAPITAL PROJECTS	113,996,136	113,996,136	85,063,840	28,932,296	

2015-16 Council Works Program
Schedule of Program Variances
Projects >\$200,000 variance to budget

Project	Annual Budget	YTD Budget	YTD Actual	Variance Fav/(Unfav)
13G2319N Public Art Program	1,059,699	1,059,699	135,264	924,435
Works at University Square could not commence in the 2015-16 financial year. Project is a multiyear project.				
13G3513R Property Services Commercial Property Renewal Works	0	0	(548,073)	548,073
Surplus to requirements.				
13G3520N Property Services New Works	221,438	221,438	(121,149)	342,587
Surplus to requirements.				
13G7608N Carlton Kathleen Syme Library and Community Centre	615,000	615,000	(744,614)	1,359,614
Savings due to better than expected latent conditions.				
13G7914N Royal & Princes Parks Recreation Infrastructure Improvements	2,282,389	2,282,389	(0)	2,282,389
This amount will be carried forward to complete pavilion at Flemington Oval.				
13G8103N Living Victoria Fund	7,360,795	7,360,795	1,030,000	6,330,795
\$2 million work tendered - University Square delayed by Metro.				
13G8105N Climate Adaptation - Urban Landscapes New Works	1,161,044	1,161,044	220,623	940,421
Westwood Place greening wall is currently in design stage, the project will be delivered in 2016-17. Errol/Chapman St Reserve enlargement project is in design stage and will be continued in 2016-17 financial year.				
14G0356R Princess Bridge Bluestone Repair works	243,100	243,100	7,308	235,793
Development of Bridge restoration / repair detail design documentation deferred to 2016-17.				
14G0365N Urban Renewal Areas concept design development	300,000	300,000	6,840	293,160
Urban Renewal Areas civil engineering investigation works (geotechnical, flood modelling, land survey, traffic modelling, road & drainage design etc.) deferred to commence 2016-17.				
14G0367N Flood Mitigation New Works	952,990	952,990	11,554	941,436
Wells Street drainage upgrade project deferred to 2016-17.				
14G1301N Queen Victoria Market Precinct Renewal Project (QVMPR) Progr	249,768	249,768	4,262,177	(4,012,409)
At the time of preparing the 2015-16 financial year budget the QVMPR Program was going to be managed via a separate fund. The \$249.8k represents the carry forward from 2014-15 financial year. In December 2015 Council approved establishment of the QVMPR Program Reserve (QPR) to manage the QVMPR Program. The budget for 2015-16 is \$4.8M (including the 2014-15 carry forward). Hence this is not an overspend.				
14G3510R Property Services Corporate Renewal Works	1,062,616	1,062,616	587,779	474,837
Surplus to requirements.				
14G3528R Property Services Sustainability Management Renewal Works	470,000	470,000	(78,228)	548,228
\$14,800 carry forward on outstanding purchase orders. Remainder surplus to requirements.				
14G3529N Purchase of Munro Site	0	0	76,344,830	(76,344,830)
Purchase of Munro site				
14G4011N Melbourne Contemporary Pavilion	300,000	300,000	0	300,000

Project	Annual Budget	YTD Budget	YTD Actual	Variance Fav/(Unfav)
Melbourne Contemporary Pavilion reclassified as expense owing to ownership transferred through City of Melbourne from Naomi Milgrom Foundation to Places Victoria (\$0.30 million). \$300,000 was transferred to maintenance budget				
14G4902N Implementation of Docklands Community and Place Plan	1,847,284	1,847,284	2,601,708	(754,424)
Additional \$1.55M received from Places Victoria for Docklands park enhancement project.				
14G7904R Park Renewal Program	755,380	755,380	526,516	228,864
Horticultural projects delayed due to dry autumn				
14G7915N North Bank - New Landscaping, Pathways and Infrastructure	450,000	450,000	61,935	388,066
Extensive internal and external stakeholder consultation will be carried out in 2016-17 prior to finalising the concept for the project and proceeding with the detailed design phase.				
14G8112N MacArthur Square Upgrading	484,000	484,000	19,834	464,166
Community feedback from engagement did not support the project. The scope of the project is reduced significantly, and most of the funding is being returned to Council as surplus.				
14G8114N Hawke and Adderley Street Park Expansion	472,203	472,203	64,605	407,599
The confidential and unfunded purchase and demolition of 104 Hawke Street has meant that Community Engagement was required, as well as redesign of the space to incorporate the new area. Original project milestones have been extended.				
14G8115N Railway Place and Miller Street Reserve Park Expansion	945,000	945,000	242,034	702,966
An additional \$650,000 has been transferred to the project budget. Project design changes due to 'dog off leash' issues have meant redesign and delays to the project.				
14G8116N Eastwood Street/Rankins Road Open Space	805,000	805,000	1,260,213	(455,213)
Contract variations due to latent conditions and contaminated soil has caused the budget to over expend.				
14G8127N Living Rivers fund - Soil moisture recharge project	247,660	247,660	39,931	207,729
The scope of the project was reduced to \$100k, rather than \$250k project. The project is therefore \$60,069 underspent. This underspending was due to an unsatisfactory response to a request for quote for a soil moisture monitoring system. The project requirements are being reviewed, to create a more detailed RFQ that can be released in August 2016, and expenditure of all \$60,069 funds is expected by December 2016. Note that this is a joint project with Melbourne Water, with a completion date of February 2017.				
14G8129N Dodds Street linear park, Southbank	300,000	300,000	15,527	284,473
Dodd Street is part of the 5 year Southbank Blvd project and first stage community engagement was delayed due to a re-design of traffic layout				
15B1401N 104 Hawke Street, West Melbourne	0	0	1,714,749	(1,714,749)
Purchase of Hawke Street.				
15B2101M Melbourne Contemporary Pavilion	0	0	300,000	(300,000)
Melbourne Contemporary Pavilion reclassified as expense owing to ownership transferred through City of Melbourne from Naomi Milgrom Foundation to Places Victoria (\$0.30 million).				
15G0302M Street Lighting Maintenance (OMR Charges)	1,864,500	1,864,500	1,336,592	527,908
Favourable variance declared as surplus due to saving in OMR street lighting charges due to commencement of LED street light upgrade program				
15G0312R Corporate Fleet Replacement	960,000	960,000	722,673	237,327
\$21,451 surplus as an offset contribution towards over-expenditure in 15G0318R. \$215,876 declared surplus				

Project	Annual Budget	YTD Budget	YTD Actual	Variance Fav/(Unfav)
15G0319R Roads to Recovery program	653,862	653,862	934,040	(280,178)
Final 2015-16 grant payment was \$934,040.				
15G0368R Arden Street Bridge Strengthening	300,000	300,000	0	300,000
Bridge strengthening project deferred to 2016-17.				
15G0375M Street Lighting Upgrade	1,500,000	1,500,000	530,586	969,414
Favourable budget declared as surplus. 2015-16 street lighting upgrade program scope reduced to final expenditure value.				
15G0377N Major Streetscape Improvements and Design	4,000,000	4,000,000	2,810,084	1,189,916
Favourable variance required as carry forward budget in 2016-17 to complete 2015-16 major streetscape program consisting of Elizabeth Street redevelopment masterplan, Bourke Street and Collins Street footpath upgrade projects				
15G0379N Road Safety Program	790,000	790,000	1,527,146	(737,146)
Unfavourable variance due to additional Auslink black spot funding \$794,800 provided by Federal Government. 2015-16 road safety program adjusted to include additional grant funding.				
15G0380N Queensbridge Street Upgrade Works	400,000	400,000	0	400,000
Queensbridge Street upgrade project deferred to 2016-17 as Council awaits outcome of 1 Queensbridge Street (Crown Casino) development. Favourable variance required as 2016-17 carry forward budget.				
15G0381N Bicycle Improvement Program	2,500,000	2,500,000	1,423,541	1,076,459
Favourable variance required as 2016-17 carry forward to complete outstanding 2015-16 bicycle improvement program projects.				
15G0393N Street Lighting Renewal (LED rollout -New Upgrade)	1,595,000	1,595,000	979,927	615,073
Favourable variance required as 2016-17 carry forward budget to continue 2015/16 CitiPower network LED street lighting upgrade project.				
15G2310M Art & Heritage Collection Maintenance	165,000	165,000	578,130	(413,130)
\$390,000 was transferred from the Public Art Program as a result of a portion of the project relating to works which are either not owned by the City of Melbourne or being handed over to the client at the end of the project				
15G3408N City of Melbourne wayfinding signage program - New works	270,000	270,000	19,085	250,915
Planning and design work relating to pedestrian wayfinding signage pilot is being done by CoM in collaboration with Public Transport Victoria, the inner Melbourne councils and Wyndham City. The aim is to design pedestrian wayfinding signs that are consistent across municipalities and that 'talk' to public transport signs. The collaborative process is going well, but is taking longer than originally anticipated. CoM expects to be ready to install the new signs by early 2017.				
15G3503M Accommodation Modifications	300,000	300,000	567,601	(267,601)
Over spent and offset against project 15G3505M for corporate re-alignment project				
15G3505M Property Services Annual Minor Program Works	1,370,629	1,370,629	985,203	385,426
Underspent to accommodate overspend in project 15G3503M. See above.				
15G3510R Property Services Corporate Renewal Works	2,133,216	2,133,216	578,982	1,554,234
\$426,758 carry forward on work committed but not completed - remainder surplus to requirements.				
15G3512R Property Services Community Works	1,299,446	1,299,446	460,421	839,025
\$430,000 carry forward on work committed but not completed - remainder surplus to requirements.				
15G3513R Property Services Commercial Renewal Works	885,788	885,788	242,525	643,263

Project		Annual Budget	YTD Budget	YTD Actual	Variance Fav/(Unfav)
	\$128,500 carry forward on work committed but not completed - remainder surplus to requirements.				
15G3515N	Property Services Sustainable Management New Works	625,163	625,163	114,199	510,964
	\$426,758 carry forward on work committed but not completed- remainder surplus to requirements.				
15G3516R	Property Services DDA Physical Access Works	680,000	680,000	167,685	512,315
	Extensive documentation and community consultation required as majority of works are within Public Parks and tennis club sites.				
15G3528R	Property Services Sustainability Renewal Works	1,557,721	1,557,721	386,735	1,170,986
	\$255,550 carry forward on work committed but not completed - remainder surplus to requirements.				
15G6001N	IT New	968,479	968,479	535,247	433,232
	Forecast reduced by \$225,000 to provide newly created Smart City Office branch with budget during 2015-16; \$208,232 carry forward on projects commenced but not completed				
15G6002R	IT Renewal	8,991,949	8,991,949	8,519,221	472,728
	\$472,728 carry forward on projects commenced but not completed				
15G7807R	CARLTON BATHS STAGE 2 WORKS	4,450,000	4,450,000	4,670,580	(220,580)
	Extra additional works as agreed by Property Services to include Solar Panels and maintenance works.				
15G7904R	Parks Renewal Works Program	7,100,000	7,100,000	6,368,768	731,232
	Carry forward due to horticultural works timing and third party delays to power related projects.				
15G7913R	Parks Renewal Tree Planting	1,475,000	1,475,000	1,077,282	397,718
	The carry forward is for existing commitments that have commenced and will be completed early in 2016-17. Delays due to scheduling in tree planting season, public consultation and survey delivery.				
15G7922N	Fawkner Park Eastern Boundary Pathways, Landscaping & Interf	430,000	430,000	72,827	357,174
	Carry forward due to project requiring two rounds of tendering. Construction is on going.				
15G7923N	North Melbourne Reserve New Landscaping & Synthetic Court In	650,000	650,000	73,204	576,796
	Design documentation for the project is proceeding. Delays to project in 2015-16.				

Recommended Carry Forward of Capital Funds into 2016/17

Project	Title	Carry Forward	Justification for Carry Forward
15G6001N	IT New	208,232	Support expenditure on continuing IT projects
15G6002R	IT Renewal	472,728	Support expenditure on continuing IT projects
15G7604R	Library at The Dock - Recording Studio upgrade	89,585	Concept design has been completed, detail design and procurement to be completed first half of 2016/17.
15G7924N	Royal Park Brens Pavilion Redevelopment Works	71,893	Concept design has been completed, detail design to proceed next year.
15G7913R	Parks Renewal Tree Planting	397,718	The carry forward is for existing commitments that have commenced and will be completed early in 2016/17. Streetscape survey and design work for the implementation of the Urban Forest Precinct Plans for North Melbourne, West Melbourne and South Yarra (31 Street segments), Canning Street subsurface drainage works to 35 tree plots, Trees for Melbourne's Climate Future' research project, Harbour esplanade super advanced tree replacement, Yarra's Edge super advanced tree replacement and Queensberry Street tree root barrier (St Joseph's College)
14G7915N	North Bank - New Landscaping, Pathways and Infrastructure	388,066	Required funds to upgrade the landscape, project was delayed due to complex issues of use.
15G7817R	LEASED COMMUNITY SPORTS CLUB LIGHTING UPGRADES (Royal	11,529	Project was delayed.
15G7923N	North Melbourne Reserve New Landscaping & Synthetic Court In	576,796	Works were delayed due to concept approval and available funds. Revised agreed scope is for \$1M additional funds in 2016-17 of \$500K.
15G8135N	Boyd New Park	85,228	The project was delayed due to the uncertainty whether the future development of the site by the Developer.
14G8102R	Urban Landscapes Climate Adaptation (streets renewal)	191,498	St Kilda Road pilot tree renewal project delayed due to uncertainty of impact of Melbourne Metro Rail project
15G3504N	Furniture Equipment and Whitegoods Acquisitions	34,779	Delayed due to organisational corporate re-alignment project.
14G8126R	Lonsdale Street median renewal and tree replacement	40,606	Tree planting to be completed
15G8102R	Urban Landscapes Climate Adaptation (Streets Renewal)	101,880	Delays in finalising concept and brief for Greening Laneways, for which new funds of \$1,300,000 for construction have been allocated under 16B3319N.
15G3407R	City of Melbourne wayfinding signage program	57,163	Planning and design work relating to pedestrian wayfinding signage is done by CoM in collaboration with Public Transport Victoria, the inner Melbourne councils and Wyndham City. The aim is to design pedestrian wayfinding signs that are consistent across municipalities and that 'talk' to public transport signs. the collaborative process is going well, but is taking longer than originally anticipated. CoM expects to be ready to install the new signs by early 2017.
15G3408N	City of Melbourne wayfinding signage program - New works	250,915	Planning and design work relating to pedestrian wayfinding signage is done by CoM in collaboration with Public Transport Victoria, the inner Melbourne councils and Wyndham City. The aim is to design pedestrian wayfinding signs that are consistent across municipalities and that 'talk' to public transport signs. the collaborative process is going well, but is taking longer than originally anticipated. CoM expects to be ready to install the new signs by early 2017.
15B3301R	Urban Forest Fund	28,812	Donation to the UFF from VicRoads
13G2319N	Public Art Program	534,435	Funds required for acquisitions of public art across various projects including University Square
14G3406R	Cooks' Cottage Discovery Centre Redevelopment	128,103	Funding required to complete the Discovery Centre redevelopment following the restoration and preservation of Cooks Cottage Stable
15G3409R	Relocate and re-design Melbourne Visitor Booth (Bourke Stree	173,825	Public ITT put construction at \$245,000. Design Revised. Tender 09/2016. Construction 11/2016
15G3508R	Property Services Kensington Stockyard Precinct Works	70,424	Structural works to the Kensington Community High School and grounds
15G3516R	Property Services DDA Physical Access Works	507,315	DDA Lift Lower Town Hall Tender Ready QS Estimate \$180,000. Open Purchase orders for DDA Works to Royal Lane Carparks inclusive of Linemarking \$100,000. City Library DDA Toilets \$100,000. Tennis Pavilions documented to Cost Plan A \$4,620,000; delayed due to ongoing consultation with Libraries & Recreation, Parks & Urban Sustainability & Property Services to prioritise program inclusive of 2016-17 DDA Budget.
15B3101N	City Road Improvement	357,000	Funding from Central Equity towards City Road Improvement project to improve the public realm as well as pedestrian amenities within the Southbank area.
13G8105N	Climate Adaptation - Urban Landscapes New Works	229,377	Westwood Place greening wall is currently in design stage, the project will be delivered in 2016-17.
15G7922N	Fawcner Park Eastern Boundary Pathways, Landscaping & Interf	357,174	Stage One work to be completed by December 2016. Scope of future stages to be confirmed by client. Contract has been awarded for \$300K start date early July 2016. Delays due to re-tender.
15G7904R	Parks Renewal Works Program	960,096	A number of projects were delayed due to events in parks. Horticultural and irrigation works are seasonal and can only be implemented in autumn and winter. Lincoln Square Plaza Construction.
14G3507N	Property Services Sustainable Management New Works	10,500	Outstanding POs, QS consultancy, minor construction works, and NMTH roof lighting works
14G3513R	Property Services Commercial Renewal Works	18,700	Outstanding POs, consultancies, minor construction works
14G3528R	Property Services Sustainability Management Renewal Works	14,800	Outstanding POs, minor works
15G3510R	Property Services Corporate Renewal Works	426,758	Outstanding POs, GDP KHS variation, Insurance Claim BGIS-Q-702
15G3512R	Property Services Community Works	430,000	Contract commenced Kensington Kitchen Upgrade, Contract 50% complete General Renewals Package 3 Works, and outstanding POs for various minor works
15G3513R	Property Services Commercial Renewal Works	128,500	Contract 50% complete General Renewals Package 3 Works, and outstanding POs for various minor works
15G3528R	Property Services Sustainability Renewal Works	255,550	Contract commenced Roejen Mechmate works at City Baths, various outstanding POs.

Project	Title	Carry Forward	Justification for Carry Forward
15G7502R	Minor Capital Works and Refurbishment for Community Services	46,700	Outstanding POs, minor works
14G0356R	Princess Bridge Bluestone Repair works	235,793	Commencement of detail design documentation to undertake major bridge repairs in 2017-18
14G0359N	Minor Streetscape Improvements	157,752	Westwood Place catenary wire public lighting installation
14G0365N	Urban Renewal Areas concept design development	293,160	Urban Renewal Areas civil engineering investigation works (geotechnical, flood modelling, land survey, traffic modelling, road & drainage design etc.)
14G0367N	Flood Mitigation New Works	941,436	Wells Street drainage upgrade project
14G0368R	Arden Street Bridge Strengthening	138,740	Arden Street Bridge load test & strengthening works
15G0315R	Drains renewal	72,757	WIP contribution towards WKO440157 Rankins Road drain renewal
15G0317R	Kerb and Channel Renewal	165,032	\$136,692 WIP contribution towards WKO353644 Haig Street kerb & channel renewal and \$28,340 carry forward value for WKO458706 Cardigan Street kerb & channel renewal project
15G0321R	Roadway Renewal	51,499	WIP contribution towards WKO353644 Haig Street roadway renewal project
15G0322R	Footpath Renewal	154,881	\$95,773 WIP contribution towards WKO353644 Haig Street footpath renewal and \$59,148 carry forward value for WKO458706 Cardigan Street footpath renewal project
15G0368R	Arden Street Bridge Strengthening	300,000	Arden Street Bridge load test & strengthening works
15G0377N	Major Streetscape Improvements and Design	1,189,916	Elizabeth Street masterplan - \$700K, WKO479347 Bourke Street Streetscape project - \$300K and WKO444484 Collins Streetscape project WIP - \$189,916.
15G0379N	Road Safety Program	57,654	WKO444244 Russell Street traffic remodel - \$27.43K WKO413560 Elizabeth Street traffic signal remodel - \$30.22K
15G0380N	Queensbridge Street Upgrade Works	400,000	Council contribution towards Queensbridge Street upgrade associated with Crown Casino development – 1 Queensbridge Street
15G0381N	Bicycle Improvement Program	1,112,261	Numerous bicycle projects to be carry forward to 2016-17 financial year for completion. Refer DM#9952270.
15G0388N	Urban Renewal Areas concept design development	150,000	Urban Renewal Areas civil engineering investigation works (geotechnical, flood modelling, land survey, traffic modelling, road & drainage design etc.)
15G0393N	Street Lighting Renewal (LED rollout -New Upgrade)	615,073	Contribution towards 2016/17 rollout of Citipower street lighting network upgrade to LED lights
08CW002N	World Trade Centre (Northbank Promenade 4,5 & 6)	738,367	Carry forward required to fund completion of design and construction of Docklands Park
14G4902N	Implementation of Docklands Community and Place Plan	711,247	Carry forward required to fund completion of design and construction of Docklands Park
14G8127N	Living Rivers fund - Soil moisture recharge project	60,000	Commitment to external funding agency (Melbourne Water) to complete project as per funding agreement. Project delayed through 2015-16. RFQ for soil moisture probe installation not awarded as the responses were not deemed to provide value to council. Project will be completed in 2016/17.
14G8112N	MacArthur Square Upgrading	140,000	Lincoln Square Plaza Construction
14G8114N	Hawke and Adderley Street Park Expansion	407,599	Unfunded purchase of 104 Hawke St has required the redesign of the new space due to increased available area. Additional funding of \$1.1M in 2016-17 program for project.
14G8115N	Railway Place and Miller Street Reserve Park Expansion	1,352,966	Project delayed due to external authority approvals, including Vicroads Memorandum of Approval for signal remodelling. Project pending tender in July.
15G7613R	City Library facility upgrade	75,227	Contract has been awarded for \$275K works to commence July 2016 and includes funding for 2016-17.
15G7822R	North Melbourne Recreation Centre Café Refurbishment	72,500	Works to be carried out in the pool shutdown period and completed by Oct 2016. Contract was awarded in June with works to commence July 2016
15G7930N	Fitzroy Gardens - Buildings Upgrade	70,000	Works delayed due to delay in Heritage Approval. Final design has been completed and works will be tendered in July for commencing in August.
14G8111N	Southbank Boulevard Upgrading	194,214	Resolution of draft functional layout and council approval was delayed during winter 2015 resulting in a delay to phase one community engagement. In addition, negotiations with MMRA to ensure that the Southbank and Dodds projects were viable in the context of the new metro project resulted in a delay to the next stage of works.
14G8129N	Dodds Street linear park, Southbank	284,473	Resolution of draft functional layout and council approval was delayed during winter 2015 resulting in a delay to phase one community engagement. In addition, negotiations with MMRA to ensure that the Southbank and Dodds projects were viable in the context of the new metro project resulted in a delay to the next stage of works.
13G3404R	Melbourne Visitor Centre Refurbishments	33,597	Purchase Orders have been raised. These funds are required to complete the subsequent works at the MVC.
15G2326R	Arts House seating system replacement	145,000	Seating system Replacement delayed till Dec 2016 due to issues with North Melbourne Town Hall needing to be fixed
13G7914N	Royal & Princes Parks Recreation Infrastructure Improvements	2,282,389	Multiyear Project funded via East West. We have two contracts in place with a total value of \$1.4M , also about to tender for the balance.
13G8103N	Living Victoria Fund	5,430,795	\$2M contract awarded, also about to tender for \$600K worth of work, remaining money is for University Square which is still at a public consultation stage and Lincoln Square Storm Water Harvesting .
14G1301N	Queen Victoria Market Precinct Renewal Project (QVMPR) Progr	722,591	Pilot projects which have been purposefully deferred until the Implementation Framework has been released. These precinct enhancement works will now occur in 2016-17 and, as such, have a far more justifiable strategic intent having been socialised with traders.
	Total Carry Forward into 2016/17	26,413,604	