

**Management report to Council**

Agenda item 6.3

**2018–19 Council Works Program Third Quarter Report**

Council

Presenter: Rob Adams, Director City Design and Projects

28 May 2019

**Purpose and background**

1. The purpose of this report is to inform Council of the financial performance of the 2018–19 Council Works Program (CWP) at the end of the third quarter, including the progress of Council's major projects.

**Key issues**

2. A formal review of the CWP is undertaken quarterly to understand current challenges and subsequent delivery risks. As a result, adjustments to program budget allocations have been proposed for this quarter to optimise overall CWP delivery for 2018–19 as outlined in Attachment 4.
3. The value of work completed at the end of the third quarter of 2018–19 financial year was \$92.73 million compared to the budget value of \$109.41 million. In summary, the CWP is 85 per cent delivered against the third quarter budget value. The 2018–19 Council Works Report is provided in Attachment 2.
4. While many projects continue to track on or ahead of schedule, delays due to issues with service agencies and changes to scope experienced by Southbank Boulevard, QVM and Lady Huntingfield continue to impact their ability to meet timeframes and deliver previously forecasted in 2018/19. While efforts are ongoing to mitigate the affects of these issues, the impact is still reflected in the third quarter results.

**Recommendation from management**

5. That Council:
  - 5.1. Notes the 2018–19 Council Works Program third quarter report.
  - 5.2. Notes that the budget for Southbank Boulevard has proceeded on the basis of the final Cost Plan of 21 November 2017 at \$47 million.
  - 5.3. Approves program adjustments to this year's allocation recommended by management based on the following categories:
    - 5.3.1. Returned Funds:
      - 5.3.1.1. Bourke Street Precinct Redevelopment has returned \$1.50 million.
      - 5.3.1.2. Melbourne Innovation District (MID) Digital Infrastructure has returned \$250,000.
      - 5.3.1.3. Melbourne Innovation District (MID) Urban Realm has returned \$200,000.
      - 5.3.1.4. Melbourne Innovation District (MID) Test Sites has returned \$170,000.
      - 5.3.1.5. Open Data Platform Development has returned \$50,000.
      - 5.3.1.6. Smoke-free Areas Initiative has returned \$25,000.
    - 5.3.2. External Contributions:
      - 5.3.2.1. External contributions have been received to deliver the program works for the Melbourne CBD Protective Security Works Program at three key locations in the Melbourne CBD being: Bourke Street Mall, Flinders Street Station and Princes Bridge \$7.58 million.
      - 5.3.2.2. External contributions have been received relating to City Road Enhancement Fund (CREF) contribution from Australia 108 - Section 173 Agreement, \$671,364 these were expected in 2019-20.
      - 5.3.2.3. External contributions have been received for bluestone pavement works to the frontage of 55 Southbank Boulevard \$242,436.
    - 5.3.3. Additional Funds:
      - 5.3.3.1. Footpath Renewal has requested and additional \$672,000.

- 5.3.3.2. Christmas Festival Program - Decoration maintenance and installation has requested and additional \$42,500.
- 5.3.3.3. Parkville Tennis Club Resurfacing has requested and additional \$30,000.
- 5.3.4. Internal Transfers:
  - 5.3.4.1. City Analytics has requested and additional \$87,000 which is offset by savings from project Redevelop the Census of Land Use and Employment system (CLUE).

**Attachments:**

1. 2018-19 Council Works Program Third Quarter Report Attachment 2
2. Capital Works major and key projects Attachment 3
3. Record of Program Adjustment Third Quarter Report Attachment 4
4. Council Works Program Attachment 5
5. Schedule Program Variance 2018-19 Attachment 6

**Supporting Attachment**

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**Legal**

1. There are no direct legal implications arising from the recommendations of this report. Legal advice has and will continue to be provided as required in respect to the various projects.

**Finance**

2. The financial implications are detailed through the body of the report and in the attachment and result in a reduction in the annual plan and budget to a revised total of \$169.36 million.

**Conflict of interest**

3. No member of Council staff, or other person engaged under a contract, involved in advising on or preparing this report has declared a direct or indirect interest in relation to the matter of the report.

**Health and Safety**

4. In developing this proposal, no Occupational Health and Safety issues or opportunities have been identified as these are addressed on a project by project basis.

**Stakeholder consultation**

5. The Council Works Program is a component of the draft budget which undergoes statutory community engagement as part of the Annual Plan and Budget cycle. Additionally, specific external stakeholder consultation is undertaken for individual projects and programs.

**Environmental sustainability**

6. The Council Works Program directly supports the strategic objectives of reducing the ecological footprint of the city and the Council by:
  - 6.1 Creating public open space (University Square, Southbank Boulevard and Dodds Street).
  - 6.2 Planting trees (Tree Planting and Replacement Program).
  - 6.3 Minimising environmental impact and reducing operating costs (Lady Huntingfield Children's Centre).
  - 6.4 Managing microclimate and increasing biodiversity (Climate Adaptation – Urban Landscapes).
  - 6.5 Enabling sustainable transport (Bicycle Improvement Program).

**2018–19 Council Works Program Third Quarter Report****1. Overview**

The cumulative value of work at the end of the third quarter for 2018–19 financial year was \$92.73 million compared to the accumulated Year to Date budget value of \$109.41 million.

**2. Key Items**

Attachment 3 provides details of progress on key projects for the third quarter 2018–19 financial year, key items achieved in the third quarter include:

- Gardiner Reserve – Construction has now completed with the reserve opened in April. An official opening is currently planned for later in the year.
- Lincoln Square – Construction tender was awarded in April with construction scheduled to start in May 2019.
- Queen Victoria Market Renewal – Construction of the community facilities, market car park and affordable housing as part of the Munro development is ongoing with internal demolition, hazardous materials removal and façade works complete.
- Southbank Boulevard and Dodd St – Construction tender for the first of the landscape packages Package 2) has been awarded, and demolition work underway. Package 1 civil work is ongoing with the reopening of Southbank Boulevard between St Kilda Rd and Sturt St scheduled for May 2019.

**3. Financial Performance – Third Quarter**

| Council Works<br>Category             | Year to Date      |                   |                     | Full Year      |                |
|---------------------------------------|-------------------|-------------------|---------------------|----------------|----------------|
|                                       | Budget<br>\$'000s | Actual<br>\$'000s | Variance<br>\$'000s | Spend<br>YTD % | Budget         |
| <b>Maintenance</b>                    |                   |                   |                     |                |                |
| Capital Grants                        | 1,900             | (2)               | 1,902               | 0%             | 1,900          |
| Maintenance                           | 14,936            | 12,979            | 1,957               | 71%            | 18,333         |
| <b>Total Maintenance</b>              | <b>16,836</b>     | <b>12,977</b>     | <b>3,859</b>        | <b>64%</b>     | <b>20,233</b>  |
| <b>Capital Works</b>                  |                   |                   |                     |                |                |
| New Works                             | 62,556            | 50,361            | 12,195              | 48%            | 104,937        |
| Renewal / Refurbishment               | 30,022            | 29,388            | 634                 | 63%            | 47,015         |
| <b>Total Capital Expenditure</b>      | <b>92,578</b>     | <b>79,749</b>     | <b>12,829</b>       | <b>52%</b>     | <b>151,952</b> |
| <b>Total Council Works Program</b>    | <b>109,414</b>    | <b>92,726</b>     | <b>16,688</b>       | <b>54%</b>     | <b>172,185</b> |
| <b>Adjusted Council Works Program</b> |                   |                   |                     |                | <b>169,357</b> |

### 3.1 Financial Analysis

#### Maintenance

The maintenance program achieved \$12.98 million compared to the third quarter budgeted value of \$16.84 million.

#### Capital Works

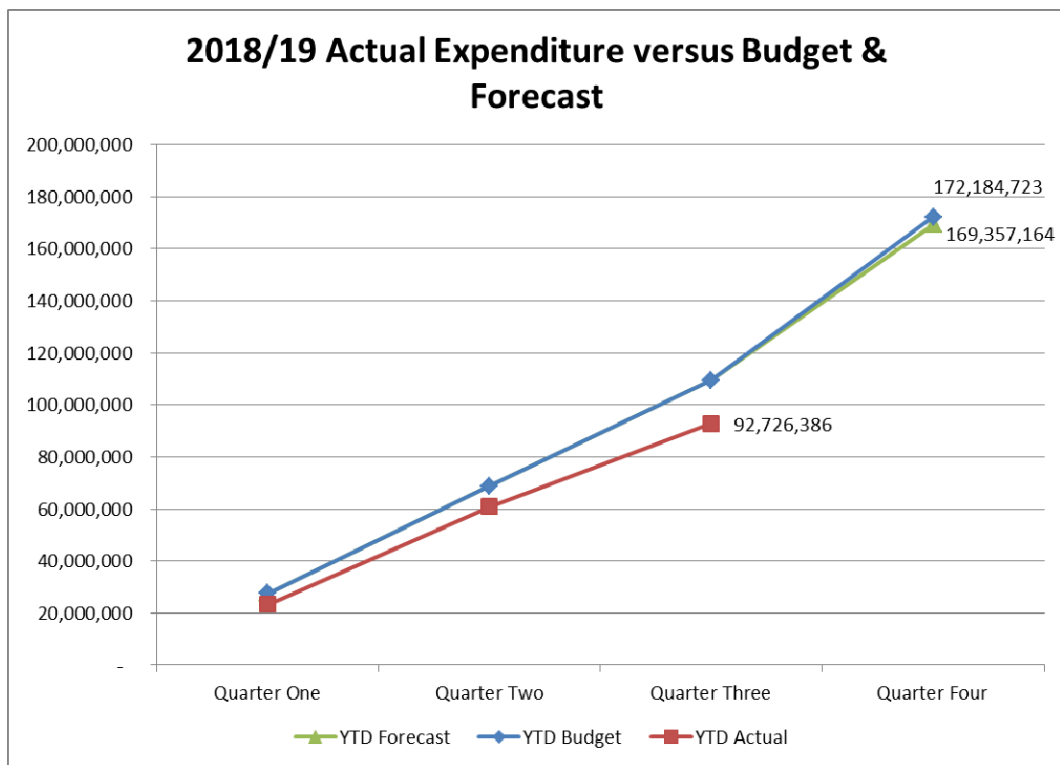
The new works program achieved \$50.36 million compared to the third quarter budgeted value of \$62.56 million.

The renewal works program achieved \$29.39 million compared to the third quarter budgeted value of \$30.02 million.

#### Total Council Works

In total, the Council Works Program (Capital + Maintenance) has delivered 85 per cent against the third quarter budget value for the 2018–19 financial plan.

Graph 1.1 illustrates the trend of actual expenditure against the plan for the 2018–19 financial year.



Graph 1.1 – 2018/19 Actual Expenditure versus Budget & Forecast

**3.2 Program Adjustments**

Attachment 4 provides a list of the program adjustments for the first and third quarter 2018–19 financial year.

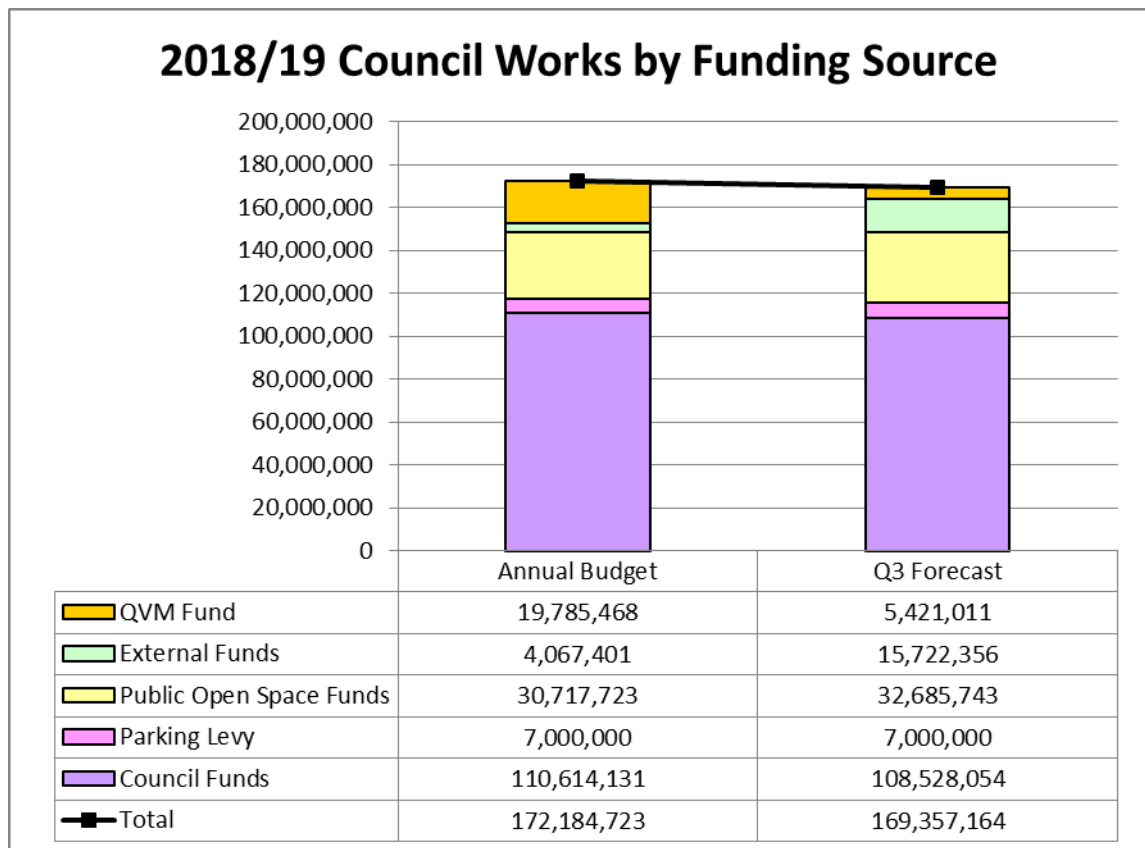
**3.3 Program Variances 31 March 2019**

Attachment 5 provides a full list of project variance figures and Attachment 6 provides project specific explanations for major variances over \$200,000.

**4. Conclusion**

This report provides an update of the Council Works Program including financial analysis for the 2018–19 Council Works Program third quarter.

While forecasted spend on a number of projects has been revised down year to date, an increase in external funding by \$11.65 million over the same period has meant total revised budget has only reduced by \$2.83 million.



# Capital Works Projects Report

## Attachment 3

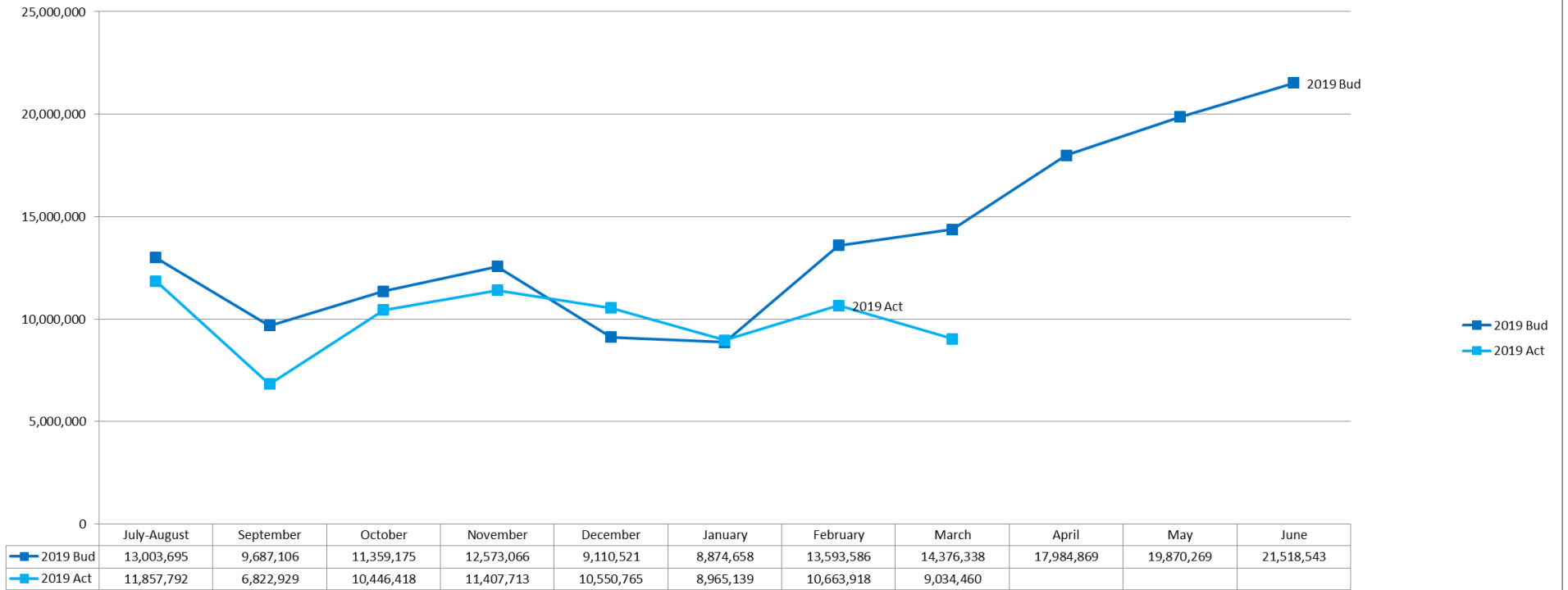
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Actual versus Budget by Month FY2019



## CAPITAL WORKS PROJECTS UPDATE SUMMARY – April 2019

The Capital Projects April 2019 reports looks at 63 active projects being delivered across Capital Works Portfolio

### HOW ARE PROJECTS PERFORMING?

| Confidence Scale <sup>1</sup> | No. of Projects | Exceptions (projects with confidence intervals below green).   |
|-------------------------------|-----------------|--|
| <b>G</b>                      | <b>31</b>       | <ul style="list-style-type: none"> <li>Boyd New Park</li> <li>City Road Masterplan (Improvement)</li> <li>Lady Huntingfield Child Care Centre - Upgrade</li> <li>Elizabeth Street South Streetscape Improvements</li> <li>Seafarers Rest Park</li> <li>Emission Reduction Plan</li> <li>Property Services Sustainable New Works</li> </ul>   |
| <b>A</b>                      | <b>19</b>       | <ul style="list-style-type: none"> <li>CBD Security Measures – Agreement#1</li> <li>CBD Security Measures – Agreement#2</li> <li>Parks Renewal Works Program 2017-18</li> <li>Property Services Accommodation Improvements and Renewal</li> <li>Property Services Sustainability Renewal Works</li> <li>Bourke Street Precinct Redevelopment</li> <li>Property Services Renewal Works</li> <li>Southbank Promenade Redevelopment</li> <li>447 Collins Street (Market Street Open Space)</li> <li>New Business Initiatives</li> <li>HR Modernisation Stage 1</li> <li>Les Erdit Plaza</li> <li>Living Victoria Fund (University Square)</li> <li>Southbank Boulevard Upgrading</li> <li>Open Strategy Park Expansion Program</li> </ul> |
| <b>R</b>                      | <b>13</b>       | <ul style="list-style-type: none"> <li>Melbourne Town Hall Fire Safety Works and Collins St Steps</li> <li>North Melbourne Community Centre Redevelopment</li> <li>Gardner Reserve Park Expansion</li> <li>Parks Renewal Works Program 2018-19</li> <li>Melbourne Town Hall Fire Safety Works and Collins Street Steps</li> <li>MMRC Baby Pool Conversion</li> <li>North Bank Open Space &amp; Public Realm Projects</li> <li>CH1 Mechanical Switchboard Replacement</li> <li>Parkville Tennis Club Resurfacing</li> <li>Enterprize Park (Northbank Open Space &amp; Realm Projects)</li> </ul>  |
| <b>TOTAL</b>                  | <b>63</b>       |  |

**Notes:**

- *Financial analysis is based on the whole Capital Works portfolio (excl. Maintenance), not just the projects currently reported on in this report.*
- *Due to timing of report, April financials not yet available. March financials have been tracked against original budget rather than reforecast budget as approved in Quarter 2.*
- *March results were underspent against original forecasting in part due to a number of programs, QVM Redevelopment and Southbank boulevard Upgrading. It should be noted that while both of these projects have revised budget for this year, this has not been adjusted in the monthly forecast as this is set in August*
- *Future reports will build on the financial analysis included in this report, and additional projects will be included as roll out of reports continues across the organisation.*

## CAPITAL WORKS PROJECTS UPDATE – April 2019

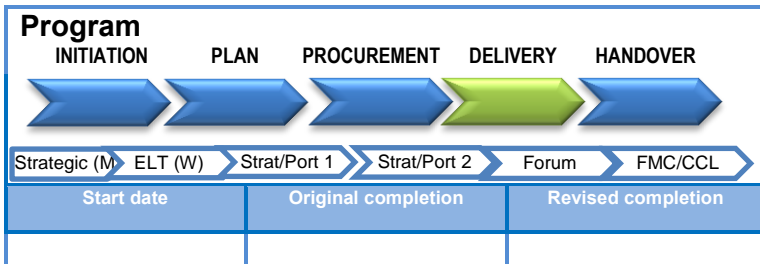
| PROJECT NAME  | PROJECT ID          | DELIVERY LEAD         | DELIVERY DIVISION             | PROJECT STAGE | DELIVERY Confidence | CHANGE   | DM #                     |
|---|---------------------|-----------------------|-------------------------------|---------------|---------------------|----------|--------------------------|
| <b>MAJOR PROJECTS</b>   |                     |                       |                               |               |                     |          |                          |
| 1. Metro Rail Project   |                     | Rob Moore             | City Design Studio & Projects | Delivery      | <b>G</b>            | <b>G</b> | <a href="#">12471416</a> |
| 2. West Gate Tunnel Project                                     |                     | Rob Moore             | City Design Studio & Projects | Delivery      | <b>G</b>            | <b>G</b> | <a href="#">12471456</a> |
| 3. Gardiner Reserve Park Expansion                              | 17B3335N            | Tony Di Giuseppe      | Capital Works                 | Handover      | <b>R</b>            | <b>G</b> | <a href="#">12390549</a> |
| 4. Living Victoria Fund (University Square)                     | 13G8103N            | Luke Flanagan         | Capital Works                 | Delivery      | <b>R</b>            | <b>A</b> | <a href="#">10907358</a> |
| 5. Lincoln Square Concept                                       | 17B3334N / 14G7915N | Ezzy Niazmand         | Capital Works                 | Procurement   | <b>G</b>            | <b>G</b> | <a href="#">10914640</a> |
| 6. Queen Victoria Market Renewal                                | 14G1301N            | Joanne Wandel         | City Design Studio & Projects |               | <b>A</b>            | <b>A</b> | <a href="#">12471274</a> |
| 7. Boyd New Park  | 15G8135N            | Ezzy Niazmand         | Capital Works                 | Delivery      | <b>A</b>            | <b>G</b> | <a href="#">10914628</a> |
| 8. Lady Huntingfield Child Care Centre - Upgrade                | 16B4504N            | Aileen Lim            | Capital Works                 | Delivery      | <b>A</b>            | <b>A</b> | <a href="#">12382596</a> |
| 9. Elizabeth Street South Streetscape Improvements              | 17B1354N / 18B1306N | Rita Henshall         | Capital Works                 | Plan          | <b>A</b>            | <b>A</b> | <a href="#">10914636</a> |
| 10. Melbourne Town Hall Buildings Restoration and Refurbishment | 18B2004N            | Ian Winter            | Capital Works                 | Plan          | <b>G</b>            | <b>G</b> | <a href="#">12450736</a> |
| 11. Bourke Street Precinct Redevelopment                        | 18B2005N            | Ian Winter            | Capital Works                 | Plan          | <b>A</b>            | <b>A</b> | <a href="#">12450810</a> |
| 12. Enterprize Park (Northbank Open Space & Realm Projects)     | 17B3334N / 14G7915N | Rita Henshall         | Capital Works                 | Plan          | <b>R</b>            | <b>A</b> | <a href="#">10939701</a> |
| 13. Southbank Promenade Redevelopment                           | 18B3355R            | Simon Shiel           | Capital Works                 | Plan          | <b>A</b>            | <b>A</b> | <a href="#">10915071</a> |
| 14. Southbank Boulevard Upgrading                               | 14G8111N            | T Moussa / L Flanagan | Capital Works                 | Delivery      | <b>R</b>            | <b>A</b> | <a href="#">10828083</a> |

| KEY PROJECTS  |                       |                  |               |             |  |  |                          |
|---|-----------------------|------------------|---------------|-------------|--|--|--------------------------|
| Kensington Community Recreation Centre Redevelopment        | 17B1404N              | Hannah Eisen     | Capital Works | Procurement | <span style="background-color: green; color: white;">G</span>  | <span style="background-color: green; color: white;">G</span>  | <a href="#">12388891</a> |
| City Road Masterplan (Improvement)                          | 15B3101N/<br>18B3106R | Tim Lolicato     | Capital Works | Plan        | <span style="background-color: orange; color: black;">A</span> | <span style="background-color: orange; color: black;">A</span> | <a href="#">10914596</a> |
| Fawkner Park Master Plan implementation                     | 17B3303N              | Ezzy Niazmand    | Capital Works | Delivery    | <span style="background-color: green; color: white;">G</span>  | <span style="background-color: green; color: white;">G</span>  | <a href="#">12368920</a> |
| North Bank Open Space & Public Realm Projects               | 17B3334N              | Luke Flanagan    | Capital Works | Plan        | <span style="background-color: red; color: white;">R</span>    | <span style="background-color: orange; color: black;">A</span> | <a href="#">10939701</a> |
| Open Space Strategy Park Expansion Program                  | 17B3335N              | Tony Di Giuseppe | Capital Works | Handover    | <span style="background-color: red; color: white;">R</span>    | <span style="background-color: green; color: white;">G</span>  | <a href="#">12390549</a> |
| Community Sports Pavilion Redevelopment (Southern Pavilion) | 17B4410N              | Simon Martino    | Capital Works | Delivery    | <span style="background-color: green; color: white;">G</span>  | <span style="background-color: green; color: white;">G</span>  | <a href="#">12386391</a> |
| Seafarers Rest Park   | 14G4902N/<br>18B3354N | Tim Lolicato     | Capital Works | Plan        | <span style="background-color: orange; color: black;">A</span> | <span style="background-color: orange; color: black;">A</span> | <a href="#">10915144</a> |
| Christmas Festival Program - New decorations                | 18B5101N              | Tony Di Giuseppe | Capital Works | Delivery    | <span style="background-color: green; color: white;">G</span>  | <span style="background-color: green; color: white;">G</span>  | <a href="#">12390544</a> |
| Christmas Festival Program - Decoration renewal             | 18B5102R              | Tony Di Giuseppe | Capital Works | Delivery    | <span style="background-color: green; color: white;">G</span>  | <span style="background-color: green; color: white;">G</span>  | <a href="#">12390544</a> |
| Emission Reduction Plan                                     | 16B1423N              | Pierre Asselin   | Capital Works | Delivery    | <span style="background-color: orange; color: black;">A</span> | <span style="background-color: orange; color: black;">A</span> | <a href="#">12447570</a> |
| Property Services Sustainable New Works                     | 1614071N              | Pierre Asselin   | Capital Works | Delivery    | <span style="background-color: orange; color: black;">A</span> | <span style="background-color: orange; color: black;">A</span> | <a href="#">12447565</a> |
| Bicycle Improvement Program                                 | 17B1358N              | Craig Stevens    | Capital Works | Delivery    | <span style="background-color: green; color: white;">G</span>  | <span style="background-color: green; color: white;">G</span>  | <a href="#">12449725</a> |
| Road Safety Program   | 17B1361N              | Craig Stevens    | Capital Works | Delivery    | <span style="background-color: green; color: white;">G</span>  | <span style="background-color: green; color: white;">G</span>  | <a href="#">12449256</a> |
| Princes Bridge Bluestone Repair Works                       | 17B1348R              | Craig Stevens    | Capital Works | Delivery    | <span style="background-color: green; color: white;">G</span>  | <span style="background-color: green; color: white;">G</span>  | <a href="#">12447530</a> |
| CBD Security Measures – Agreement#1                         | 17B1362N              | Craig Stevens    | Capital Works | Delivery    | <span style="background-color: orange; color: black;">A</span> | <span style="background-color: orange; color: black;">A</span> | <a href="#">12450473</a> |
| CBD Security Measures – Agreement#2                         | 17B1363N              | Craig Stevens    | Capital Works | Delivery    | <span style="background-color: orange; color: black;">A</span> | <span style="background-color: orange; color: black;">A</span> | <a href="#">12450730</a> |
| Parks Renewal Works Program 2017-18                         | 17B1507R              | Anthony Monaghan | Capital Works | Delivery    | <span style="background-color: orange; color: black;">A</span> | <span style="background-color: green; color: white;">G</span>  | <a href="#">12449599</a> |
| Parks Renewal Works Program 2018-19                         | 18B1406R              | Anthony Monaghan | Capital Works | Delivery    | <span style="background-color: red; color: white;">R</span>    | <span style="background-color: red; color: white;">R</span>    | <a href="#">12450591</a> |
| IT Renewal  | 18B0301R              | Brett Moffitt    | Capital Works | Delivery    | <span style="background-color: green; color: white;">G</span>  | <span style="background-color: green; color: white;">G</span>  | <a href="#">12451263</a> |
| New CoM Desktop Environment                                 | 18B0304N              | Brett Moffitt    | Capital Works | Delivery    | <span style="background-color: green; color: white;">G</span>  | <span style="background-color: green; color: white;">G</span>  | <a href="#">12451679</a> |

|  |                     |                  |               |             |   |   |                 |
|--|---------------------|------------------|---------------|-------------|---|---|-----------------|
| Flood Mitigation Renewal                                       | 18B1339R            | Craig Stevens    | Capital Works | Delivery    | <span style="background-color: green; color: white;">G</span> | <span style="background-color: green; color: white;">G</span> | <u>12448538</u> |
| Drains Renewal   | 18B1340R            | Craig Stevens    | Capital Works | Delivery    | <span style="background-color: green; color: white;">G</span> | <span style="background-color: green; color: white;">G</span> | <u>12448211</u> |
| Kerb and Channel Renewal                                       | 18B1341R            | Craig Stevens    | Capital Works | Delivery    | <span style="background-color: green; color: white;">G</span> | <span style="background-color: green; color: white;">G</span> | <u>12448330</u> |
| Victorian Grants Commission - Local Road Funding               | 18B1346R            | Craig Stevens    | Capital Works | Delivery    | <span style="background-color: green; color: white;">G</span> | <span style="background-color: green; color: white;">G</span> | <u>12448609</u> |
| Footpath Renewal   | 18B1347R            | Craig Stevens    | Capital Works | Delivery    | <span style="background-color: green; color: white;">G</span> | <span style="background-color: green; color: white;">G</span> | <u>12448434</u> |
| New Public Toilets - Harbour Esplanade, Docklands              | 18B1367N            | Craig Stevens    | Capital Works | Delivery    | <span style="background-color: green; color: white;">G</span> | <span style="background-color: green; color: white;">G</span> | <u>12448645</u> |
| Property Services Accommodation Improvements and Renewal       | 18B1423R            | Gary Farrugia    | Capital Works | Delivery    | <span style="background-color: orange;">A</span>              | <span style="background-color: green; color: white;">G</span> | <u>12450851</u> |
| Property Services Sustainability Renewal Works                 | 18B1425R            | Pierre Asselin   | Capital Works | Delivery    | <span style="background-color: orange;">A</span>              | <span style="background-color: orange;">A</span>              | <u>12447574</u> |
| Property Services Renewal Works                                | 18B1432R            | John Yovanches   | Capital Works | Delivery    | <span style="background-color: orange;">A</span>              | <span style="background-color: orange;">A</span>              | <u>12449373</u> |
| Victorian Emergency Services Memorial                          | 18B3362N            | Tony Moussa      | Capital Works | Delivery    | <span style="background-color: green; color: white;">G</span> | <span style="background-color: green; color: white;">G</span> | <u>12393537</u> |
| Royal Park – Reconstruction of H.G. Smith Oval                 | 18B1406R            | Tony Moussa      | Capital Works | Delivery    | <span style="background-color: green; color: white;">G</span> | <span style="background-color: green; color: white;">G</span> | <u>12393626</u> |
| North Melbourne Youth Centre Fit out works                     | 18B1432R            | Sam Golsby       | Capital Works | Handover    | <span style="background-color: green; color: white;">G</span> | <span style="background-color: orange;">A</span>              | <u>12374861</u> |
| Melbourne Town Hall Visitor Experience                         | 18B5206N            | Sam Golsby       | Capital Works | Handover    | <span style="background-color: green; color: white;">G</span> | <span style="background-color: green; color: white;">G</span> | <u>12374628</u> |
| Melbourne Town Hall Fire Safety Works and Collins Street Steps | 18B1432R            | Sam Golsby       | Capital Works | Procurement | <span style="background-color: red;">R</span>                 | <span style="background-color: red;">R</span>                 | <u>12388390</u> |
| Melbourne City Baths Master Plan 1 & 2                         | 18B1431R & 17B1401N | Hannah Eisen     | Capital Works | Delivery    | <span style="background-color: green; color: white;">G</span> | <span style="background-color: green; color: white;">G</span> | <u>12398170</u> |
| North Melbourne Community Centre Redevelopment                 | 18B3205R & 17B3201R | Hannah Eisen     | Capital Works | Plan        | <span style="background-color: red;">R</span>                 | <span style="background-color: orange;">A</span>              | <u>12396283</u> |
| ArtPlay Office Redesign  | 18B4112R            | Hannah Eisen     | Capital Works | Handover    | <span style="background-color: green; color: white;">G</span> | <span style="background-color: green; color: white;">G</span> | <u>12402687</u> |
| Street Trading Infrastructure Maintenance                      | 18B1366M            | Tony Di Giuseppe | Capital Works | Delivery    | <span style="background-color: green; color: white;">G</span> | <span style="background-color: green; color: white;">G</span> | <u>12390555</u> |
| Princes Park Master Plan Implementation 1 Stage 2              | 18B3304N            | Ezzy Niazmand    | Capital Works | Delivery    | <span style="background-color: green; color: white;">G</span> | <span style="background-color: green; color: white;">G</span> | <u>12368767</u> |
| Sporting Pavilion Gender Neutral Design Concepts and Costing - | 18B4415N            | Natalina Patti   | Capital Works | Delivery    | <span style="background-color: green; color: white;">G</span> | <span style="background-color: green; color: white;">G</span> | <u>12392937</u> |
| Sporting Pavilion Food Handling Regulation Improvements -      | 18B4419N            | Natalina Patti   | Capital Works | Procurement | <span style="background-color: green; color: white;">G</span> | <span style="background-color: green; color: white;">G</span> | <u>12392943</u> |

|   |                      |                  |               |             |   |   |                 |
|---|----------------------|------------------|---------------|-------------|---|---|-----------------|
| MMRC Baby Pool Conversion                     | 18B1432R             | Manuj Sharma     | Capital Works | Plan        | R | G | <u>12401049</u> |
| CH2 Chilled Beams Upgrades                    | 18B1432R             | Manuj Sharma     | Capital Works | Plan        | G | G | <u>12399114</u> |
| Kensington Stockyard and Community School     | 18B1429R             | Manuj Sharma     | Capital Works | Delivery    | G | G | <u>12399044</u> |
| CH1 Mechanical Switchboard Replacement        | 18B1432R             | Manuj Sharma     | Capital Works | Procurement | R | G | <u>12399840</u> |
| Parkville Tennis Club Resurfacing             | 18B4424R             | Tony Di Giuseppe | Capital Works | Delivery    | R | A | <u>12390561</u> |
| Les Erdi Plaza                                | 17B3346N             | Tony Di Giuseppe | Capital Works | Delivery    | A | G | <u>12390567</u> |
| 447 Collins Street (Market Street Open Space) | 17B3335N<br>18B3331N | Simon Shiel      | Capital Works | Procurement | A | R | <u>10915037</u> |
| New Business Initiatives                      | 18B0303N             | Brett Moffitt    | Capital Work  | Delivery    | A | G | <u>12451266</u> |
| HR Modernisation Stage 1                      | 17B0301N             | Brett Moffitt    | Capital Work  | Delivery    | A | G | <u>12451977</u> |
| MTH Yarra Room                                | 18B1432R             | Sam Golsby       | Capital Works | Delivery    | G | A | <u>12386914</u> |

| Financials     | Project Code        |                    |                    |
|----------------|---------------------|--------------------|--------------------|
|                | Original Budget \$M | Revised Budget \$M | Actual to Date \$M |
| <b>Overall</b> | TBC                 | TBC                |                    |
| <b>2018-19</b> | 250K                | 250K               | \$128,804.38       |



**Key dates**

- Metro Tunnel Project will be completed and operational in 2025.

**Key features**

- Rail Projects Victoria (RPV) is the Victorian government body responsible for delivery of the Metro Tunnel Project.
- CoM is working in partnership with RPV to optimise project benefits and facilitate delivery.

**Current Issues, activities and risks**

- CoM continues to work with Cross Yarra Partnership (CYP), Rail Infrastructure Alliance (RIA) and Rail Projects Victoria (RPV) to ensure best project outcomes for the city including detailed design of public spaces that meet CoM requirements.
- CoM continues to work with CYP, RIA and RPV to minimise disruption during construction, including supporting the Metro Tunnel Creative Program and its aims to enhance city life alongside the construction interface of the Project; working with RPV to support businesses during construction; and management of traffic around construction sites.
- Community reference groups meet every month for each station precinct to facilitate high level communication and engagement between CYP, RIA, RPV, key stakeholders and community representatives including CoM.
- Communication of the project across CoM channels.
- Following a series of workshops with community stakeholders, including the CoM, the RIA prepared a draft Development Plan for construction of the Western Portal at Kensington. The draft Development Plan was placed on public display for comment. CoM has made a submission on the draft Development Plan that will be submitted to the Minister for Planning by RIA for approval.

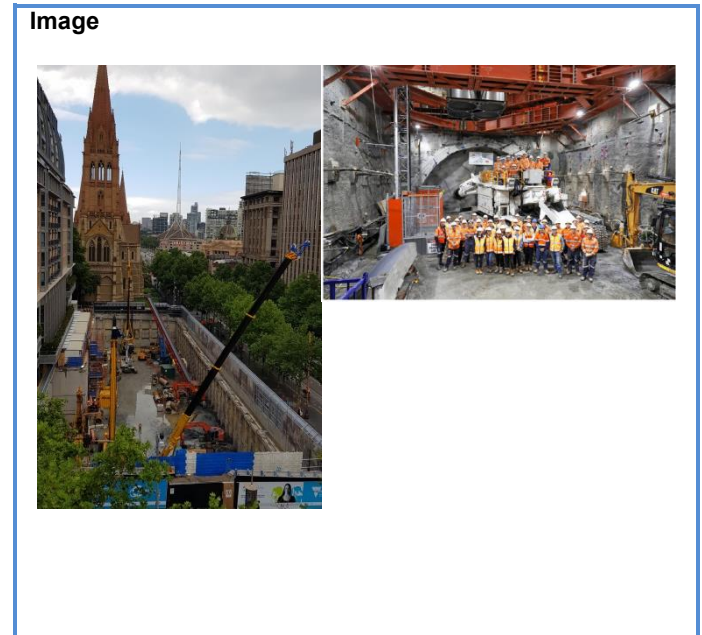
**Department/Agency Assessment**

Budget: **G** Timeline **G**

Scope/Benefits: **G** Overall **G**

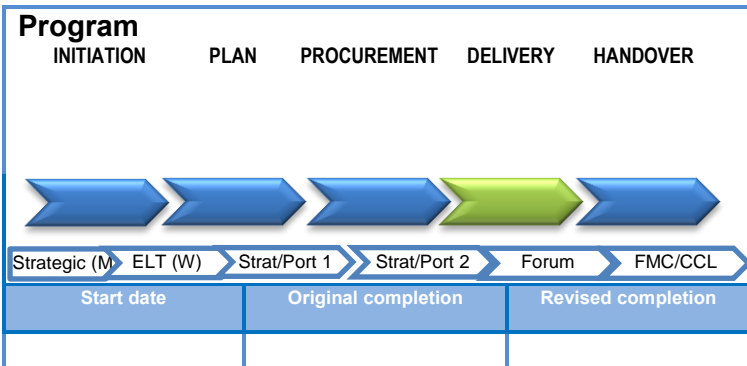
**Stakeholder engagement**

- Rail Projects Victoria (RPV) acknowledges that the City of Melbourne is a strategic partner in the project.
- Maintained effective working relations with RPV, contractors and other stakeholders by providing timely response to requests for information, comment and approvals





| Financials     | Project Code        |                    |                    |
|----------------|---------------------|--------------------|--------------------|
|                | Original Budget \$M | Revised Budget \$M | Actual to Date \$M |
| <b>Overall</b> | TBC                 | TBC                |                    |
| <b>2018-19</b> | TBC                 | TBC                |                    |



**Key dates**

- West Gate Tunnel Project will be completed and operational in 2022.

**Key features**

- West Gate Tunnel Authority (WGTA) is the Victorian government body responsible for delivery of the West Gate Tunnel Project (WGTP).
- Work with WGTA to minimise impacts resulting from the WGTP.
- Work with Department of Transport (DoT) to provide a range of projects to address the effects of the redistribution of traffic that will result from the WGTP.

**Current Issues, activities and risks**

- City of Melbourne (CoM) continues to work with DoT to confirm the governance framework for the operation and delivery of the joint CoM/State Government funding program (Transport and Amenity Fund) to mitigate the impacts of the WGTP.
- The transport study required by the Minister for Planning as part of the project's approval and managed by DoT has commenced with the appointment of consultants to undertake the work.
- CoM continues to provide responses to design packages being submitted by delivery partners for Transurban to ensure best project outcomes for the City.
- CoM continues to work with delivery partners to review all proposed tree removals and identify additional tree replacement opportunities.
- A community liaison group meets every two months to facilitate communication and engagement between the project partners, key stakeholders and community representatives, including CoM.

**Department/Agency Assessment**

Budget: **G** Timeline **G**

Scope/Benefits: **G** Overall **G**

**Stakeholder engagement**

- A community liaison group meets every two months to facilitate communication and engagement between the project partners, key stakeholders and community representatives, including the City of Melbourne.
- Maintained effective working relations with WGTA, contractors and other stakeholders by providing timely response to requests for information, comment and approvals.



# Open Space Strategy Park Expansion Program

Gardiner Reserve Park Expansion

|          |                            |
|----------|----------------------------|
| <b>R</b> | <b>Delivery Confidence</b> |
| <b>G</b> | <b>Previous</b>            |

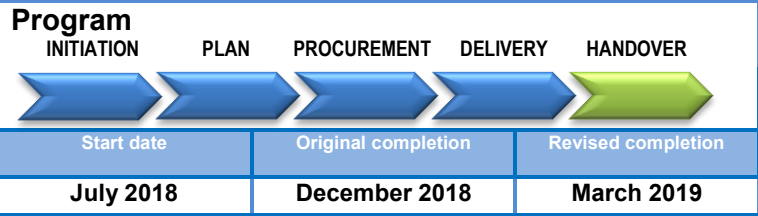
| Financials     |                        | Project Code <b>17B3335N</b> |             |                       |
|----------------|------------------------|------------------------------|-------------|-----------------------|
|                | Original Budget<br>\$M | Revised Budget<br>\$M        | Commitments | Actual to Date<br>\$M |
| <b>Overall</b> | \$2,456,000            | \$3,085,000                  | \$2,807,000 | \$2,736,000           |
| <b>2018-19</b> | \$2,038,000            | \$2,805,000                  | \$2,527,000 | \$2,431,500           |

**Key features**

- Undertake a park expansion process for Gardiner Reserve, North Melbourne in order to provide more open space in the suburb, playground renewal and to improve the park's useability for people and its environmental function. Involves expansion into existing Dryburgh St, upgrade of picnic facilities and playground and WSUD measures

**Department/Agency Assessment**

|                 |          |          |          |
|-----------------|----------|----------|----------|
| Budget:         | <b>R</b> | Timeline | <b>A</b> |
| Scope/Benefits: | <b>G</b> | Overall  | <b>R</b> |



**Current Issues, activities and risks**

Additional Budget requested and approved to complete works not allowed and or underestimated in original Budget

- Alterations to infrastructure (\$70,000)
- Upgrade of Park Light Poles and New Park Trees (\$150,000)
- Cost Plan estimate of works (\$200,000)
- Additional Internal and External consultant fees (\$100,000)
- Market street (\$140,000)

**Stakeholder engagement**

- Project team have actively consulted and managed stakeholder's expectations.
- Bulletins issued to Public regarding Park opening.

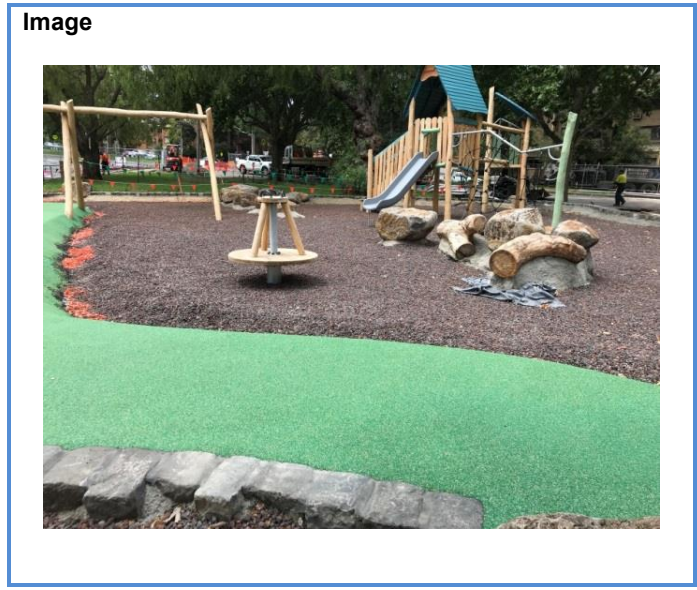
**Key dates**

- Reserve progressively opened
- Project handover dated 15 March 2019
- SERCO will take over maintenance as of 15 June 2019
- Reserve to be fully opened by 12 April 2019
- Officially opening planned for June 2019

Project delay due to inclement weather during November and December 2019

Reserve completed and opened to the Public

Reserve Opening Planned for 2 June 2019

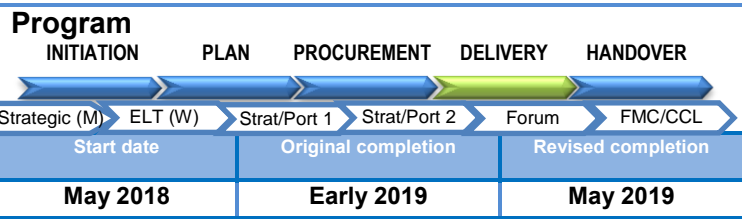


## University Square

Transition University Square into a 21st century space that responds to significant demographic and contextual change while recognising the rich history of the site.

|          |                            |
|----------|----------------------------|
| <b>R</b> | <b>Delivery Confidence</b> |
| <b>A</b> | <b>Previous</b>            |

| Financials     |                     | Project Code 13G8103N |             |                    |
|----------------|---------------------|-----------------------|-------------|--------------------|
|                | Original Budget \$M | Revised Budget \$M    | Commitments | Actual to Date \$M |
| <b>Overall</b> | \$6.85M             | \$10.4M               | \$10.35     | \$8.15M            |
| <b>2018-19</b> | \$4.15M             | \$7.65M               | \$7.6M      | \$5.4M             |



- ### Key dates
- Final granite installation is almost complete on the Pelham Street gateway, with concrete paving almost complete. Concrete is laid, and is awaiting application of final sealant.
  - Planting works have commenced and are complete on Leicester Street.
  - Turf grass to the central park area will be complete in May
  - Leicester Street is now open to the public.
  - Opening for main park area scheduled for mid-May 2019.
  - An opening event was scheduled for May 22, 2019, however this has been postponed to allow for the plant and lawn establishment period.
  - An opening event will be scheduled for Spring 2019.

- ### Key features
- Implementation of stage 1 of the University Square Masterplan includes:
- Reconstruction of Leicester Street.
  - Construction of the Pelham Street Gateway.
  - Construction of the main lawn area.
  - Construction of the northern plaza interface.

- ### Current Issues, activities and risks
- The programme for completion of the project has slipped since the last projection, with a staged opening now scheduled rather than a full opening.
  - Planting and laying of turf to Leicester Street is complete, and the footpath and garden area is now open.
  - The park will be opened in 2 stages, the first being Leicester street which opened prior to the Easter break, with the main park area opening in late-May.
  - This staged opening is due to construction sequencing, with some works required to be completed last, delaying the final opening.
  - During the Easter break a number of skateboarders entered the construction site, skateboarding in the terrace area.
  - 2Construct engaged 24hr security for the period of the Easter break in order to ensure that the site is secure and safe, and the design team are investigating ways of addressing skating in the plaza area.

### Department/Agency Assessment

|                 |          |          |          |
|-----------------|----------|----------|----------|
| Budget:         | <b>R</b> | Timeline | <b>R</b> |
| Scope/Benefits: | <b>G</b> | Overall  | <b>R</b> |

- ### Stakeholder engagement
- The project team are liaising with stakeholders on an ongoing basis, including the Parkville precinct working group, and University of Melbourne representatives.
  - Residents and representatives of surrounding institutions are being kept up to date on projected progress and completion dates through construction bulletins on a monthly basis.

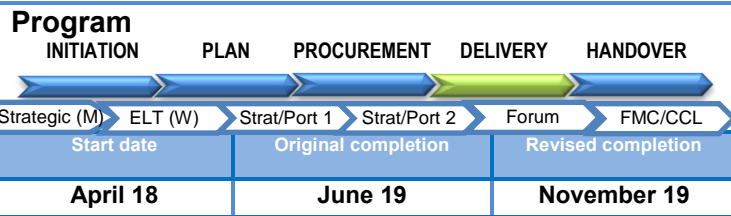


## Lincoln Square (Landscape Concept Plan)

To expand and improve public open spaces through our Open Space Strategy with a particular focus on areas designated for rapid growth

|   |                            |
|---|----------------------------|
| G | <b>Delivery Confidence</b> |
| G | <b>Previous</b>            |

| Financials     |                     | Project Code <b>16B3333N</b> |             |                    |
|----------------|---------------------|------------------------------|-------------|--------------------|
|                | Original Budget \$M | Revised Budget \$M           | Commitments | Actual to Date \$M |
| <b>Overall</b> | \$3.2M              | \$3.92                       | \$4M        | \$722,301          |
| <b>2018-19</b> | \$3.53M             | \$3.53                       | \$3.58M     | \$332,684          |



### Key dates

#### Expansion works

- Concept / schematic design endorsed by the Future Melbourne Committee – 3 April 2018
- Design Development complete – November 2018
- Contract Documentation complete – December 2018
- Invitation to tender advertised – 19 January 2019
- Works Tender package issued – February 2019
- Letter of Acceptance Signed – March 2019
- Contract signed – April 2019
- Construction commences – May/June 2019
- Practical completion – November 2019

- #### Play Space
- Final concept and Cost Plan A complete – May 2019
  - Consultancy engagement – April to May 2019
  - Design Development – June to July 2019
  - Construction – April 2020

DM#10914640

- ### Key features
- Lincoln Square Concept Plan outlined four key actions: expanded park, new play space, planning for trees and improved park amenity. The re-development works will make way for all four key actions.
  - Expanding Lincoln Square will see an increase in public open space of approximately 3000 square metres or a 28 per cent increase to the current size of the square.

### Current Issues, activities and risks

- #### Expansion works
- The construction contract has been awarded to Multipro Civil Pty Ltd for a contract sum of \$2,541,498 plus GST
  - Construction is expected to commence in May/June 2019
  - Total revised budget has been committed significant carry forward will be required

- #### Play Space
- Budget: 2019/2020 bid for \$2M for the play space has been submitted
  - The play space component of the project is tracking separately to the expansion works and will require its own report once budget is approved
  - The concept plan for the Play Space is currently being developed using the 2018/2019 approved budget

### Department/Agency Assessment

|                 |   |           |   |
|-----------------|---|-----------|---|
| Budget:         | R | Timeline: | R |
| Scope/Benefits: | A | Overall:  | A |

### Stakeholder engagement

- Phase 2 Community Engagement/Communications was undertaken October to November 2017
- The final concept play was advertised in April 2018
- Expansion works construction updates – May 2019 to December 2019
- Play Space consultation – August 2019 TBC

### Image





# Queen Victoria Market Precinct Renewal Program (QVMPR)

Securing the Queen Victoria Market's future as a traditional open air market, restoring its heritage and creating a safe, secure and sustainable precinct.

|                      |                            |
|----------------------|----------------------------|
| <b>A</b>             | <b>Delivery Confidence</b> |
| <b>A</b><br><b>G</b> | <b>Previous</b>            |

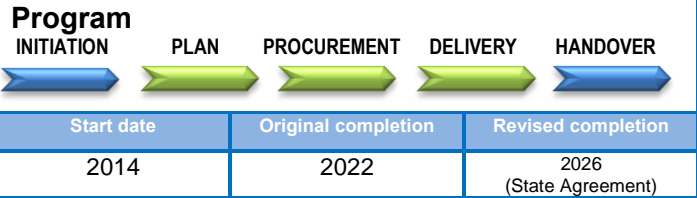
| Financials     |                     | Project Code 14G1301N |                    |
|----------------|---------------------|-----------------------|--------------------|
|                | Original Budget \$M | Revised Budget \$M    | Actual to Date \$M |
| <b>Overall</b> | \$308               | \$308                 | \$21.5             |
| <b>2018-19</b> | \$19.8              | \$5.4                 | \$3.9              |

## Key features (2018-19 initiatives)

- People's Panel engagement process to inform provision of market infrastructure
- Design and planning application for on-site restoration of heritage sheds A to C, H and I.
- Delivery of String bean Alley and Queen Street Plaza works
- Commencement of Munro Development in Therry Street, including affordable housing, childcare and community infrastructure outcomes

## Department/Agency Assessment

|                 |          |          |          |
|-----------------|----------|----------|----------|
| Budget:         | <b>A</b> | Timeline | <b>A</b> |
| Scope/Benefits: | <b>G</b> | Overall  | <b>A</b> |



## Issues, activities and risks

- Options and concept designs for the provision of market infrastructure and car parking developed for the Future Melbourne Committee meeting on 2 April 2019. SGS Economics and Planning provided analysis of the options to ascertain the impact on the approved Business Case. Council approval to proceed with Option A, with further detailed design, logistics and costings to be considered by Council in August 2019.
- The implementation of the balance of the People's Panel Report recommendations as agreed by Council is progressing, with a progress report publicly available on the City of Melbourne website.
- Planning is underway for the on-site repair, conservation and restoration of the market's open air heritage sheds, a key renewal project and a recommendation included in the People's Panel Report. A permit exemption has been granted by Heritage Victoria for conservation, repair and maintenance works to Sheds A-D, and H and I.
- Construction of the community facilities, market customer car park and affordable housing as part of the Munro development is ongoing with internal demolition, hazardous materials removal and façade retention works complete. Archaeologists are investigating the site's history and preparations are underway for piling and excavation works.
- A contractor has been appointed for the temporary installation of 12 former shipping containers in String Bean Alley which will form a new retail laneway at the market.
- Planning is underway for a pedestrian friendly plaza in Queen Street (between the toilet block and F to M Sheds), to present a more inviting entry, atmosphere and amenity.
- Installation of festoon lighting to brighten and add attraction to Victoria Street shops is complete.
- Tenders have been received for the installation of an Organic Waste Treatment Facility to be trialed on site in 2019-20.

## Stakeholder engagement

- Ongoing collaboration and consultation with QVM P/L and traders in relation to the upcoming on-site delivery of precinct enhancement works.
- Engaging the QVM Committee of Trustees on the approach to deliver shed restoration works and draft Market Square Charter.
- Engaging the Trader Representative Committee on the priorities of weather protection works and amenities and facilities, including point of sale trading formats.
- Briefing the Department of Treasury and Finance, Heritage Victoria, WorkSafe and Victoria Police on the provision of market infrastructure, including proposed delivery timeframes.
- Engagement with market traders and People's Panel members on the provision of market infrastructure.

## Key dates

Please see the QVMPR [webpage](#) and [Master Plan](#) for further information on projects listed below.

### Short-term (12 months)

- Completion of containerised retail laneway in String Bean Alley
- Works to improve the amenity of Queen Street
- On-site installation of organic waste treatment equipment.
- Lodge permit application to Heritage Victoria on proposed conservation works and structural enhancement works to sheds
- Commence restoration of heritage sheds
- Further develop designs for the provision of market infrastructure
- Lodge planning applications for delivery of market infrastructure (subject to Council approval)

### Medium-term (12-36 months)

- Public realm engagement
- Completion of shed restoration works
- Delivery of market infrastructure projects (G Shed, Northern Shed and Queen's Corner Building)
- Delivery of 500 customer car parks in Munro development
- Commence phased delivery of Market Square, public open space
- Facilitation of the Southern Development Site on Franklin Street
- Works to renew Victoria Street Shops, Food Court, Meat and Fish Hall, Dairy Produce Hall, Elizabeth Street Shops and Deli Lane

### Long-term (36+ months)

- Completion of the Munro Development
- Completion of market infrastructure projects
- Delivery of up to 500 customer car parking spaces on the Southern Development Site on Franklin Street
- Completion of Market Square, Market Cross and public realm improvement works

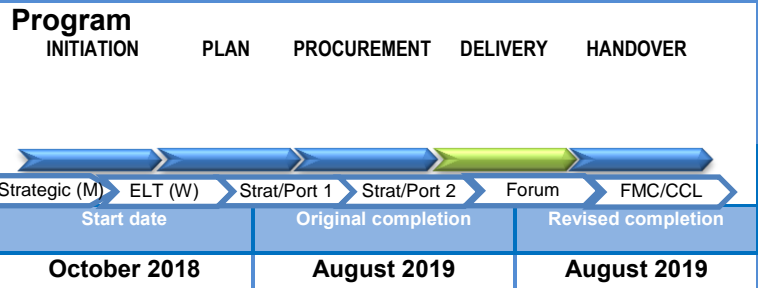


## Boyd New Park

Construction of a new neighbourhood park for Southbank, adjacent to Boyd Community Hub

|          |                            |
|----------|----------------------------|
| <b>A</b> | <b>Delivery Confidence</b> |
| <b>G</b> | <b>Previous</b>            |

| Financials     |                     | Project Code 15G8135N |             |                    |
|----------------|---------------------|-----------------------|-------------|--------------------|
|                | Original Budget \$M | Revised Budget \$M    | Commitments | Actual to Date \$M |
| <b>Overall</b> | \$3.5               | \$3,970,000           | \$3,279,782 | \$975,979          |
| <b>2018-19</b> | \$3,021,980         | \$3,970,000           | \$3,279,782 | \$975,979          |



- Key dates**
- Demolition old classroom building - October-December 2018 (completed)
  - Park construction commenced - January 2019 (completed)
  - Site demolition and establishment of fencing and site sheds – January 2019 (completed)
  - Stage 1 and 2 opening – April 2019
  - Park completion and opening – August 2019
  - Official park opening event – TBC - spring 2019

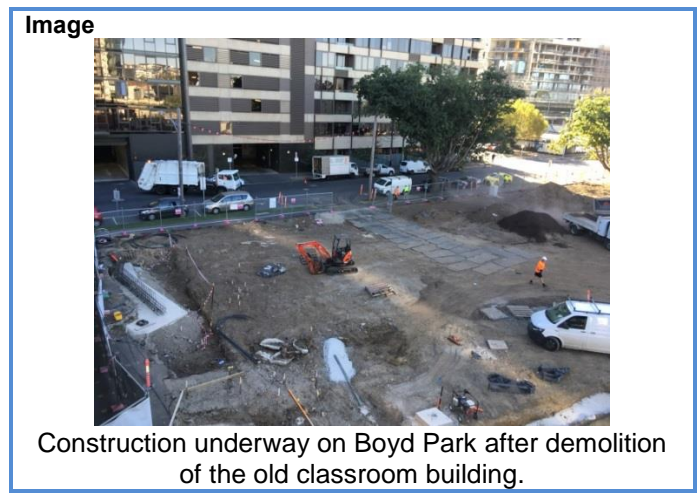
- Key features**
- This project concerns the design and construction of a new neighbourhood public open space adjacent to the Boyd Community Hub in Southbank.
  - The park design will include a communal garden which was requested by the Southbank Sustainability Group, along with a series of flexible spaces that support a range of activities and involves expanding the park into Kavanagh Street and building a new separated bike lane.
  - The park construction involves the demolition of an old classroom building to the rear of the Boyd Community Hub.

- Current Issues, activities and risks**
- Works in April included:
- Establishment of the new communal garden in the Boyd forecourt and half basketball court and orchard on the private development portion of the site (stages 1 and 2) which are planned to be opened to the public at the start of April.
  - New fencing installed on the Kings Way edge.
  - New concrete seating walls and edges.
  - A new construction site entry was established on Balston Street due to park staging.

**Department/Agency Assessment**

|                 |          |          |          |
|-----------------|----------|----------|----------|
| Budget:         | <b>R</b> | Timeline | <b>G</b> |
| Scope/Benefits: | <b>G</b> | Overall  | <b>A</b> |

- Stakeholder engagement**
- Ongoing engagement with Southbank Sustainability Group being managed by Health and Wellbeing officers around communal garden. Planting day planned for Saturday 6 April.
  - Ongoing engagement with library staff and Boyd Community Hub tenants about access to site and changes to access to library after-hours return chute.



# LADY HUNTINGFIELD REDEVELOPMENT

Construct a new two storey building to house the new integrated childcare and family services centre

|          |                            |
|----------|----------------------------|
| <b>A</b> | <b>Delivery Confidence</b> |
| <b>A</b> | <b>Previous</b>            |

| Financials     |                         | Project Code <b>16B4504N</b>                   |             |                    |
|----------------|-------------------------|--|-------------|--------------------|
|                | Original Budget \$M     | Revised Budget \$M                             | Commitments | Actual to Date \$M |
| <b>Overall</b> | \$10.1M + \$1.6M(Grant) | \$11.2M + \$1.6M(Grant)                        |             |                    |
| <b>2018-19</b> | \$6.7M                  | \$2.7M<br>( re-allocation of funds to FY19/20) | \$1.43M     | \$1.24M            |

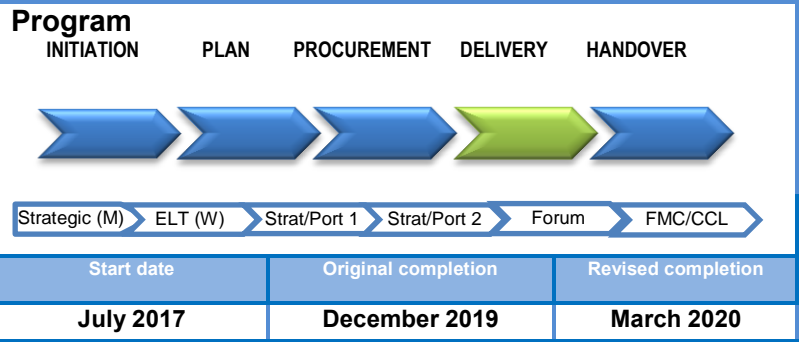
**Key features**

- The expansion of Lady Huntingfield Children’s Centre to **106** places.
- Integration of Maternal & Child Health Service.
- Key environmental design strategies adopted to harness renewable energy sources through use of ground heat exchanger (GHE), sub floor rock pile thermal energy storage and solar photovoltaics. A light weight, highly insulated building envelope combined with natural ventilation enabling measures such as motorised double glazed louvres, thermal chimneys and large ceiling mounted fans.

**Department/Agency Assessment**

Budget: **A** Timeline **A**

Scope/Benefits: **G** Overall **A**



**Current Issues, activities and risks**

**On-going foundation works**

- Completion of eighteen 100metre deep vertical geothermal bores (GHE)
- Installation of the horizontal pipework to connect the vertical GHE bores.
- Screw piling works completed.
- Commencement of the concrete footings.

**Stakeholder engagement**

- The third construction bulletin for forecasted construction works from April to June 2019 was uploaded on the City Projects webpage.
- Initiated by the VSBA, a sod turning ceremony was held on the 22 March 2019 with the Minister of Health, Jenny Mikakos.

**Key dates**

- The Funding Agreement with the Department of Education requires the works be completed by March 2020 (Practical Completion).
- Facility to be operational and fully fit-out by June 2020 for an inspection by the Department of Education.

**Potential delays**

- Delays have occurred due to latent conditions. The extraction and disposal of underground water during geothermal boring and the unfavourable soil conditions during the screw piling works have extended the construction program.
- The revised construction program is due to be submitted for approval.

**Forecast construction work May 2019**

- Completion of horizontal pipework (GHE) and backfilling of the trenches.
- Construction of the concrete footings, lift shaft base and sub-floor concrete.
- Commencement of the sub-floor blockwork and columns.

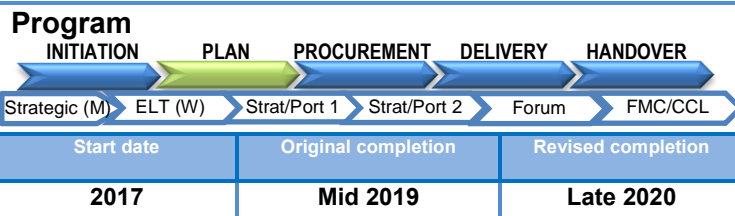


## Elizabeth Street Streetscape Improvements

Streetscape upgrades along select areas of Elizabeth Street between Flinders Street and Little Bourke Street.

|          |                            |
|----------|----------------------------|
| <b>A</b> | <b>Delivery Confidence</b> |
| <b>A</b> | <b>Previous</b>            |

| Financials     |                     | Project Code 17B1354N & 18B1306N |             |                    |
|----------------|---------------------|----------------------------------|-------------|--------------------|
|                | Original Budget \$M | Revised Budget \$M               | Commitments | Actual to Date \$M |
| <b>Overall</b> | \$15.85m            | \$14.85m                         | \$0.075m    | \$1.27m            |
| <b>2018-19</b> | \$2.46m             | \$0.46m                          | \$0.075m    | \$0.089m           |



### Key dates

- Elizabeth Street Opportunities Plan rescheduled for FMC 2 on 21 May 2019.
- Multiplex completed construction works at 276 Flinders Street in mid-April and have vacated the Elizabeth Street site
- Project Steering Committee Inception Meeting held 15 April 2019

### Stage One (previously 'South end')

- Project placed on hold in 2017 due to development at 276 Flinders Street until mid-2019
- Design feasibility and consultant re-engagement – March to May 2019
- Finalise Design Development and apply for planning permit – end July
- Complete Contract Documentation (CD) – end October
- Tender construction contract – November/December
- Commence construction – February 2020
- Complete construction – May/June 2020 TBC

### Stage Two (Elizabeth Street Opportunities Plan implementation) – dates to be reviewed

- Fast-track concept design to 50% Design Development (DD) – May/June 2019
- Opportunities Plan to FMC 2 for endorsement - 21 May 2019
- Apply for road closure permit – July/August 2019
- Finalise DD and apply for planning permit – dates TBC
- Complete Contract Documentation (CD) – dates TBC
- Tender and construction – dates TBC

DM#10914636

### Key features

- Streetscape upgrades along Elizabeth Street between Flinders Street and Little Bourke Street (including implementation of Opportunities Plan)
- Reduce traffic movement in select blocks and extend footpaths for improvement pedestrian, cyclist and tram user movement
- De-clutter and rationalise street infrastructure
- Increase trees and planting

### Current Issues, activities and risks

- Budget: 2018/19 budget expected to be fully committed by 30 June 2019. Additional funding will be sought in 2019/20 to cover any deficit forecast for stage one construction works.**
- Q2 program adjustment approved budget reduction from \$2.46m to \$0.46m due to delays associated with the Multiplex construction affecting the project site, and revised project scope.
- Project Steering Committee inception meeting was held on 15 April 2019. Project team to progress design and consultant engagement.
- Land Surveyor engaged to commence surveying and underground service tracing for Stages One and Two in early May 2019.

### Department/Agency Assessment

|                 |          |          |          |
|-----------------|----------|----------|----------|
| Budget:         | <b>A</b> | Timeline | <b>R</b> |
| Scope/Benefits: | <b>G</b> | Overall  | <b>A</b> |

### Stakeholder engagement

- Melbourne Water's Catchment Strategies Investigations Team provided in-principle support of the ESSOP proposal following the final draft flood modelling analysis that showed positive flood mitigation results with the proposed trench grate design.
- CoM had a positive meeting with Yarra Trams (YT) and Transport for Victoria (TfV) on 11 April. Both YT and TfV are excited about the project and future engagement as the design develops.
- The project team have prepared stage one timeline updates for Participate Melbourne. Further content updates will be made following FMC endorsement in May. Note: Steering Committee instructed no further public engagement/feedback on the Opportunities Plan.

### Image



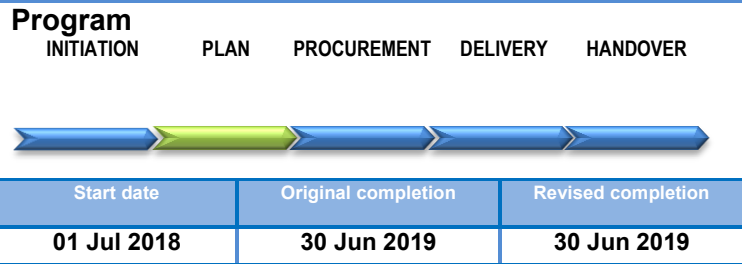


## Town Hall Buildings Restoration and Refurbishment

Prepare a Master Plan for the restoration, refurbishment and future use of the heritage listed Melbourne Town Hall buildings.

**G** **Delivery Confidence**  
**Previous**

| Financials             |                     | Project Code <b>18B2004N</b> |                 |                    |
|------------------------|---------------------|------------------------------|-----------------|--------------------|
|                        | Original Budget \$M | Revised Budget \$M           | Commitments \$M | Actual to Date \$M |
| <b>Overall 2018-19</b> | 2.0                 | 2.0                          | 1.7             | 1.08               |



**Key dates**

**29 Apr 2019**

- PCG to endorse final Feasibility Report and the preparation of a Management Report to Council.

**25 Jun 2019**

- Management Report to Council seeking approval of the Final Feasibility Report.

DM#12450736

**Key features**

Feasibility Study exploring the restoration, refurbishment and future use of the Melbourne Town Hall buildings including four key background reports;

- Benchmark Report
- Stakeholder Engagement Report
- Existing Conditions Report
- Opportunities and Constraints Report

- Collaborative workshops and individual focus / feedback sessions
- Preparation of supporting Cost Plans

**Current Issues, activities and risks**

- The Draft Final Feasibility Report is being revised following feedback from the Project Control Group on 29 April 2019.
- Associated Priority Projects and Emergency Works are strategically assessed on an on-going basis in line with recommendations for future works being developed as part of the Feasibility Report.

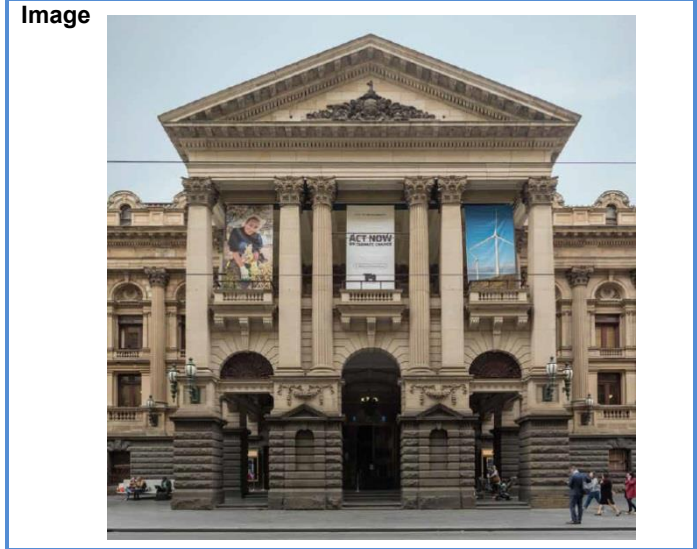
**Department/Agency Assessment**

Budget: **G**    Timeline: **G**

Scope/Benefits: **G**    Overall: **G**

**Stakeholder engagement**

- Stakeholder Engagement has not commenced to date but is expected to commence in Q1 2019/20 Financial Year



## Bourke Street Precinct Redevelopment

Commence the redevelopment of the Bourke Street Precinct, including preparation of a planning permit application for the proposed new buildings.

**A** **Delivery Confidence**  
**Previous**

| Financials     |                     | Project Code <b>18B2005N</b> |                 |                    |
|----------------|---------------------|------------------------------|-----------------|--------------------|
|                | Original Budget \$M | Revised Budget \$M           | Commitments \$M | Actual to Date \$M |
| <b>Overall</b> |                     |                              |                 |                    |
| <b>2018-19</b> | 5.0                 | 3.5                          | 3.0             | 2.5                |

| Program            |                     |             |                    |          |
|--------------------|---------------------|-------------|--------------------|----------|
| INITIATION         | PLAN                | PROCUREMENT | DELIVERY           | HANDOVER |
|                    |                     |             |                    |          |
| Start date         | Original completion |             | Revised completion |          |
| <b>01 Jul 2018</b> | <b>30 Jun 2019</b>  |             | <b>30 Jun 2019</b> |          |

| Key dates               |   |
|-------------------------|---|
| <b>30 October 2018</b>  | <ul style="list-style-type: none"> <li>Final investment case endorsed by Council.</li> </ul>  |
| <b>10 December 2018</b> | <ul style="list-style-type: none"> <li>Council approved lodgement of the Planning Permit application for the Bourke Street Precinct site and the Heritage Permit application for the Commonwealth Bank building.</li> </ul> |
| <b>25 April 2019</b>    | <ul style="list-style-type: none"> <li>Heritage Permit received from Heritage Victoria for the Commonwealth Bank building.</li> </ul>   |

DM#12450810

### Key features

A Redevelopment of the Bourke Street Precinct site bounded by Lt Collins Street, Royal Lane, Bourke Street and Russell Place. Current scope comprises:

- Investment Case
- Schematic Design
- Cultural Heritage Management Plan
- Stakeholder engagement workshops
- Planning Permit and Heritage Permit application documentation
- Cost Plan(s)

### Current Issues, activities and risks

#### Activities

- Planning Permit Application is expected to be determined by July 2019
- Program and scope are intended to be reviewed as part of the 10-year Financial Plan.
- Inclusion of the City Library within this redevelopment now within scope.
- Functional brief for the new City Library commenced
- Cost Plan under review for any financial impacts of the new City Library being located to this site
- Development of a brief is underway to engage a Workplace Strategy Consultant. The consultancy objectives will focus on optimising business productivity, organisational collaboration, optimise assets and commercial opportunities to inform the detail design phases of the project

#### Issue/Risks

- Any changes to program/scope following adjustments to the 10-year Financial Plan review will require an update to the approved Investment Case .

### Department/Agency Assessment

|                 |          |          |          |
|-----------------|----------|----------|----------|
| Budget:         | <b>G</b> | Timeline | <b>A</b> |
| Scope/Benefits: | <b>A</b> | Overall  | <b>A</b> |

### Stakeholder engagement

- No stakeholder engagement has occurred to date

### Image

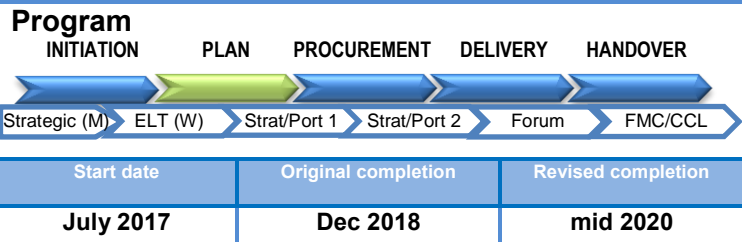


# NORTH BANK OPEN SPACE & PUBLIC REALM PROJECTS

Upgrade Enterprize Park to improve visitor amenity, create useable community and event spaces, and improve the interaction with the Yarra River.

|                      |                            |
|----------------------|----------------------------|
| <b>R</b>             | <b>Delivery Confidence</b> |
| <b>A</b><br><b>R</b> | <b>Previous</b>            |

| Financials     |                     | Project Code 17B3334N |             |                    |
|----------------|---------------------|-----------------------|-------------|--------------------|
|                | Original Budget \$M | Revised Budget \$M    | Commitments | Actual to Date \$M |
| <b>Overall</b> | \$3m                | \$2.5m                | \$0.063     | \$0.35m            |
| <b>2018-19</b> | \$2.2m              | \$2.2m                | \$0.063     | \$0.148m           |



- Key dates**
- February**
- Final sign off on concept plan
- March**
- Review draft report from Structural Engineer with recommendations for demolition
  - Meeting with VicTrack/MTM
  - Progress Queens Bridge pedestrian crossing with Engineering Services
  - Establish early works package
  - Final sign off on concept plan and consultation materials
- April**
- Apply to VicTrack for permit to undertake early works package (plinth demolition)
  - Engage with Parks Victoria and Melbourne Water
- May/June**
- VicTrack permit outcome
  - Establish community engagement plan
  - Engage community on early works package and requirement to complete works to plinth before proposal can be finalised and delivered
- July**
- Commence early works package TBC

DM#10939701

- Key features**
- Design and delivery of a park upgrade which embraces and reflects the rich traditional land owner connections to the site, and improves visitor amenity.
  - New community event spaces and improved connection with the Yarra River.
  - Align park improvements with the broader objectives of the North Bank Urban Design Framework.
  - Resolve land management and maintenance responsibilities, as well as sensitively respond to the social issues associated with rough sleepers on-site.

- Current Issues, activities and risks**
- Budget: 2018/19 budget is low on expenditure. The project team will request to carry forward any remaining funds into 2019/20 for delivery.**
  - Project delayed (in 2018) due to new information that the ground plinths/podiums surrounding the viaduct columns were not a structural requirement. This resulted in a concept plan redesign.
  - Continued programme delays due to VicTrack and Metro Trains Melbourne requirement to investigate feasibility of concrete plinth demolition.
  - As a measure to mitigate risks to budget expenditure the programme has been adjusted to allow adequate time for relevant investigations and early works.
  - Engineering Services team briefing will be held on 30 April to discuss Citywide's engagement to deliver the Queens Bridge pedestrian crossing and kerb extension upgrades, early in the new Financial Year.

**Department/Agency Assessment**

Budget: **A** Timeline **R**

Scope/Benefits: **G** Overall **R**

- Stakeholder engagement**
- VicTrack and Metro Trains Melbourne (MTM) meeting was held on 4 March 2019 to discuss the proposal and related permit requirements
  - Early Works package submitted to MTM on 3 April 2019 for review and comment. CoM are awaiting feedback from MTM which is expected by end April.
  - The project team are liaising with Melbourne Water and Parks Victoria stakeholders.
  - Community Engagement Plan will be prepared during May to plan for messaging around early works package delivery.

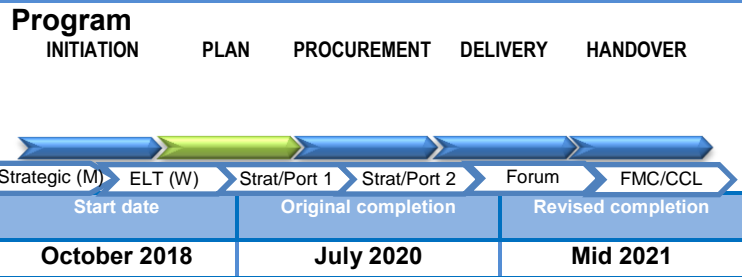


## Southbank Promenade

Upgrade public realm between Princess and Evan Walker Bridges: trees, pavements, pedestrian and cyclist conflict, relocate art and new lighting

|          |                            |
|----------|----------------------------|
| <b>A</b> | <b>Delivery Confidence</b> |
| <b>A</b> | <b>Previous</b>            |

| Financials     |                     | Project Code 18B3355R |             |                    |
|----------------|---------------------|-----------------------|-------------|--------------------|
|                | Original Budget \$M | Revised Budget \$M    | Commitments | Actual to Date \$M |
| <b>Overall</b> | \$2M                | \$10.2M               | \$240,200   | \$114,060          |
| <b>2018-19</b> | \$1M                | \$500,000             | \$240,200   | \$114,060          |



- Key dates**
- Pre-application planning meeting 7 May
  - City Strategy briefing 8 May
  - Planning Application 15 May
  - Construction Documentation complete 30 June

DM#10915071

**Key features**

The objectives of this project are to

- replace damaged pavements
- improve tree growing conditions
- reduce pedestrian and cyclist conflict
- integrate key artworks
- and improve amenity and illumination.

**The construction of these works will require 2 years. Only Year 1 is currently funded.**

- Current Issues, activities and risks**
- Issues and Activity**
- Cyclist Speed Study underway
  - Design team are preparing Construction Documents
  - SS in contact with VAC regarding relocation of Dervish sculpture.
  - Additional services location RFP.
  - Durability study for marine structure underway.
  - Planning Application documents are being prepared.
- Risks**
- Uncertainty around the HVM strategy has the potential to introduce design changes that will require additional time to document.
  - Construction sequencing in 2019 – 2020 is constrained by timing of tree planting, extended duration of trenching, summer tourism peak.
  - Delivery of the full benefits is contingent on further funding of 2020/21 bid (~\$5M).

**Department/Agency Assessment**

|                 |          |          |          |
|-----------------|----------|----------|----------|
| Budget:         | <b>A</b> | Timeline | <b>A</b> |
| Scope/Benefits: | <b>G</b> | Overall  | <b>G</b> |

- Stakeholder engagement**
- SS has had +20 stakeholder interactions. Almost all supportive.
  - Stakeholders regard Cyclist Speed Study as a good idea.
  - Recently the project team presented to the Southbank Safety and Security Committee.
  - Cyclist and pedestrian conflict is the key stakeholder issue.



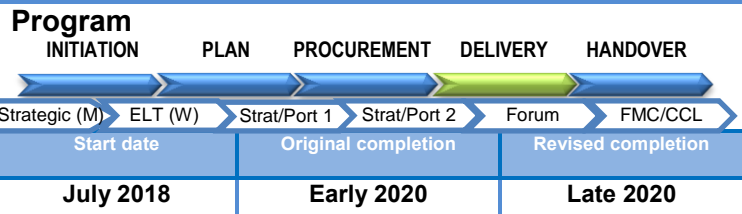


# Transforming Southbank Boulevard and Dodds Street

Transform Southbank Boulevard and Dodds Street in order to create 2.5 hectares of public open space.

|          |                            |
|----------|----------------------------|
| <b>R</b> | <b>Delivery Confidence</b> |
| <b>A</b> | <b>Previous</b>            |

| Financials     |                     | Project Code 14G8111N |              |                    |
|----------------|---------------------|-----------------------|--------------|--------------------|
|                | Original Budget \$M | Revised Budget \$M    | Commitments  | Actual to Date \$M |
| <b>Overall</b> | \$47M               | \$47M                 | \$28,024,851 | \$20.585M          |
| <b>2018-19</b> | \$25.15M            | \$23.673M             | \$22,624,851 | \$15.185M          |



- ### Key dates
- Package 1**
- Reopen Southbank Boulevard between St Kilda Rd and Sturt Street - May 2019
  - Construction Sturt Street to Moore Street – February – June 2019
  - Construction Moore Street to Kavanagh Street – May – August 2019
  - Construction Kavanagh to Fawkner Street – July – mid-September 2019
  - Construction Fawkner Street to City Road – October – December 2019
  - Construction City Road intersection – January 2020
  - Complete all civil and traffic related construction works – February 2020
- Package 2**
- Tender awarded for package 2- March 2019
  - Commence construction May 2019
  - Complete construction November/December 2019
- Package 3**
- Complete design and documentation July 2019
  - Tender construction contract September 2019
  - Commence construction January 2020
  - Complete construction May 2020
- Package 4**
- Complete design and documentation May 2019
  - Tender construction contract August 2019
  - Commence construction November 2019
  - Complete construction May 2020
- Package 5**
- Complete design and documentation August 2019
  - Tender construction contract October 2019
  - Commence construction January 2020
  - Complete construction July 2020

DM#12364590

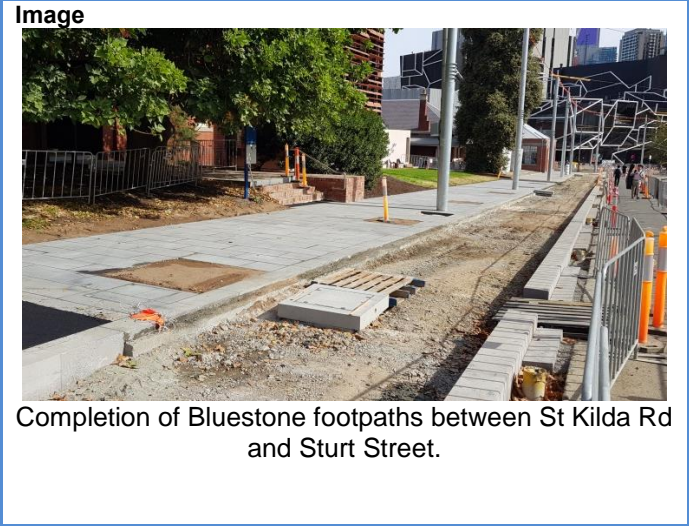
- ### Key features
- Transform Southbank Boulevard and Dodds Street in order to create 2.5 hectares of public open space.
  - 1.05km of new separated cycle lanes
  - Upgraded tram and bus stops
  - Increased pedestrian connectivity
  - Water Sensitive Urban Design
  - Increased canopy cover and biodiversity

- ### Current Issues, activities and risks
- Package 1 works are currently under construction.
  - Numerous delays have impacted both the project programme and budget.
  - Package 1 programme has increased by approximately 4 months.
  - Ongoing variations are impacting the budget for the first package of works, resulting in an increase, however it is still within the overall budget allocation for the project.
  - All required approvals have been received from VicRoads, allowing construction to progress west along Southbank Boulevard.
  - Surrounding stakeholders have voiced frustration in relation to ongoing construction works. Project team are working with stakeholders to mitigate the impact of construction activities on surrounding staff and visitors.
  - Several strategies are currently under development to mitigate this impact.
  - Footpaths between St Kilda Rd and Sturt have re-opened, which will alleviate pedestrian congestion.
  - Bike lanes and carriageways will re-open in May, easing traffic congestions and easing access to the precinct
  - Tree planting will be undertaken in May between St Kilda Rd and Sturt Street.
  - Package 2 will commence construction in May 2019.

### Department/Agency Assessment

|                 |          |          |          |
|-----------------|----------|----------|----------|
| Budget:         | <b>R</b> | Timeline | <b>R</b> |
| Scope/Benefits: | <b>G</b> | Overall  | <b>R</b> |

- ### Stakeholder engagement
- Project team are actively consulting and managing stakeholder expectations related to construction works.
  - Presentations on project staging and construction updates are given to stakeholder and institutions in the immediate and broader project area including the Melbourne Recital Centre, Southbank Theatre, and the ABC.
  - Construction bulletins are being distributed monthly.
  - Recently the project team presented to the Southbank Safety and Security Committee, a committee led by Victoria Police.





## Record of Program Adjustments 2018-19

Attachment 4  
Agenda item 6.3  
Council  
28 May 2019

| Item Number          | Project No. | Project Name   | Council Approved Budget | Council Funds | Parking Levy | Public Open Space Funds | External Funds | QVM Fund | Revised Budget | Comments   |
|----------------------|-------------|--|-------------------------|---------------|--------------|-------------------------|----------------|----------|----------------|--|
| <b>Quarter Three</b> |             |  |                         |               |              |                         |                |          |                |  |
| 5.2.1.1              | 18B2005N    | Bourke Street Precinct Redevelopment                       | 5,000,000               | (1,500,000)   |              |                         |                |          | 3,500,000      | It is proposed to reduce the budget from \$5m to \$3.5m. The design development phase of the project has been delayed pending a decision on revisions to scope, funding constraints, integration of the new city library and development of a workforce strategy for the future impacting the planned project timeframe. The reduction in funding of \$1.5 million reflects a significant amount of consultancy work not proceeding to design development pending outcomes of the above. |
| 5.2.1.2              | 18B3409N    | Melbourne Innovation District (MID) Digital Infrastructure | 550,000                 | (250,000)     |              |                         |                |          | 300,000        | It is proposed to transfer \$250k to operating expenditure. This expenditure relates to collecting baseline data and completing test sites for the development of an Action Plan which will be implemented in future years. The remaining \$300k will be used for 5G pilots which will include assets and infrastructure.  |
| 5.2.1.3              | 18B3410N    | Melbourne Innovation District (MID) Urban Realm            | 200,000                 | (200,000)     |              |                         |                |          | 0              | It is proposed to transfer \$200k to operating expenditure. This expenditure relates to developing the Urban Realm Masterplan. This Masterplan is still a concept and a plan for the future with no asset or infrastructure being built.   |
| 5.2.1.4              | 18B3411N    | Melbourne Innovation District (MID) Test Sites             | 200,000                 | (170,000)     |              |                         |                |          | 30,000         | It is proposed to transfer \$170k to operating expenditure. This expenditure relates to Prototype Street 2018. This is a temporary structure that is utilised for two weeks to prototype ideas within the community, it cannot be reused. The remaining \$30k will be used for street furniture and other infrastructure as part of ongoing test sites.  |
| 5.2.1.5              | 18B3405N    | Open Data Platform Development                             | 50,000                  | (50,000)      |              |                         |                |          | 0              | Funding for the Open Data Platform Development is no longer required as additional datasets have been made available on the current platform.  |
| 5.2.1.6              | 18B4302R    | Smoke-free Areas Initiative                                | 100,000                 | (25,000)      |              |                         |                |          | 75,000         | It is proposed to reduce the budget from \$100k to \$75k. Implementation of proposed smoke-free footpaths bordering RMIT did not go ahead following ELT and Councillor decision.   |
| 5.2.2.1              | 18B1369N    | Melbourne CBD Protective Security Works Program            | 0                       |               |              |                         | 7,582,000      |          | 7,582,000      | Unbudgeted Income to be received per Funding Agreement from the Department of Justice and Community Safety. The funding is to deliver the program works for the Melbourne CBD Protective Security Works Program. This program includes design, project management and installation of Vehicle Security Barriers including bollards and other barriers at three key locations in the Melbourne CBD being: Bourke Street Mall, Flinders Street Station and Princes Bridge.                 |
| 5.2.2.2 and 5.2.2.3  | 14G8111N    | Southbank Boulevard Upgrading                              | 23,673,154              |               |              |                         | 913,800        |          | 24,586,954     | In Quarter Three an additional \$913,800 Income is expected. Further income relating to City Road Enhancement Fund (CREF) contribution from Australia 108 - Section 173 agreement received in advance \$671,364, this income was expected in 2019/20. This income represents Stage 3 with 211 dwellings. Additional \$242,436 income expected from Hume Property Partners for bluestone pavement works to the frontage of 55 Southbank Boulevard.  |
| 5.2.3.1              | 18B1347R    | Footpath Renewal   | 4,000,000               | 672,000       |              |                         |                |          | 4,672,000      | It is proposed to increase the budget from \$4.0m to \$4.7m. Engineering Services has the capacity to undertake additional renewal projects this financial year to make up the shortfall in funding allocated. A list of projects have been agreed with detailed designs completed for the majority of works. This was endorsed at an Asset Management strategy session with the CEO on 1 April.   |

| Item Number                | Project No. | Project Name   | Council Approved Budget | Council Funds      | Parking Levy | Public Open Space Funds | External Funds   | QVM Fund    | Revised Budget    | Comments   |
|----------------------------|-------------|--|-------------------------|--------------------|--------------|-------------------------|------------------|-------------|-------------------|--|
| 5.2.3.2                    | 18B5103M    | Christmas Festival Program - Decoration maintenance and installation | 1,900,000               | 42,500             |              |                         |                  |             | 1,942,500         | It is proposed to increase the budget from \$1.9m to \$1.94m. Additional funding is required for the maintenance, installation and removal of the Chinese New Year Lanterns. No allowance was made in the original budget.   |
| 5.2.3.3                    | 18B4424R    | Parkville Tennis Club Resurfacing                                    | 100,000                 | 30,000             |              |                         |                  |             | 130,000           | It is proposed to increase the budget from \$100k to \$130k. The budget submission was based on quotes obtained by the Club in 2013/14 \$80k with a \$20k allowance for inflation. Additional funds are required for Arborist fees, Geotechnical fees, Project Management fees, Pedestrian Management and latent conditions.   |
| 5.2.4.1                    | 18B3416N    | City Analytics   | 0                       | 87,000             |              |                         |                  |             | 87,000            | It is proposed project 18B3407N Redevelop CLUE will have surplus funds to fund completion of Version 1 of the City Analytics core models.  |
| 5.2.4.1                    | 18B3407N    | Redevelop the Census of Land Use and Employment system (CLUE)        | 1,115,000               | (87,000)           |              |                         |                  |             | 1,028,000         | In Quarter Three it is proposed to transfer surplus funds of \$87k from project 18B3407N Redevelop CLUE to fund 18B3416N Version 1 of the City Analytics core models.  |
| <b>Total Quarter Three</b> |             |  | <b>36,888,154</b>       | <b>(1,450,500)</b> | <b>0</b>     | <b>0</b>                | <b>8,495,800</b> | <b>0</b>    | <b>43,933,454</b> |  |
| <b>Quarter Two</b>         |             |  |                         |                    |              |                         |                  |             |                   |  |
| 5.3.1                      | 14G1301N    | Queen Victoria Market Precinct Renewal Project (QVMPR) Program       | 10,739,000              |                    |              |                         |                  | (5,317,989) | 5,421,011         | It is agreed to further reduce the budget from \$10.7m to \$5.4m as a result of delayed delivery due to Heritage Victoria's refusal to approve a permit for market infrastructure and Council's subsequent decision to engage the People's Panel. This is an additional reduction from Quarter One where the budget was reduced from \$19.8m to \$10.7m.   |
| 5.3.2                      | 16B4504N    | Lady Huntingfield Integrated Children's Hub                          | 6,727,317               | (3,307,317)        |              |                         | (720,000)        |             | 2,700,000         | It is agreed to reduce the budget from \$6.7m to \$2.7m due to the commencement of construction being delayed by four months. The delay was caused by the replacement of the structural consultant, delays in tender approvals and the approval of the Construction & Traffic Management Plan which was a requirement of the Building Permit. As a result of the delay the majority of the construction costs will be claimed in the 2019/20 financial year - this has been reflected in the Council Works Proposal relating to Budget 2019/20. This delay has pushed back the external funding from DET as the second milestone payment based on completion of the wall and roof framing will not be achieved by June 2019. |
| 5.3.3                      | 14G8111N    | Southbank Boulevard Upgrading  | 26,673,154              |                    |              | (3,000,000)             |                  |             | 23,673,154        | It is agreed to reduce the budget from \$26.7m to \$23.7m due to a delay in receipt of approvals and signal programming from authorities. Completion of design, tendering, and award of contract for the Dodds Street linear park construction works (project stage 3) has also been delayed.  |
| 5.3.4                      | 18B1306N    | Elizabeth Street South Streetscape Improvements                      | 2,000,000               | (200,000)          | (1,400,000)  |                         |                  |             | 400,000           | It is agreed to reduce the budget from \$2.0m to \$400k. The project is on hold as a result of the development of 276 Flinders Street which is being undertaken by Multiplex with their subsequent occupation of the site expected in April 2019. The project also requires scope clarification for the design feasibility of phase 1. The Elizabeth Street Strategic Opportunities Plan will be presented to Future Melbourne Committee in March 2019.  |
| 5.3.5                      | 18B1433N    | 132 Kavanagh Street - Sale of land                                   | 200,000                 | (200,000)          |              |                         |                  |             | 0                 | Reversal of Quarter One adjustment as Sale costs cannot be capitalised.  |

| Item Number | Project No. | Project Name  | Council Approved Budget | Council Funds | Parking Levy | Public Open Space Funds | External Funds | QVM Fund | Revised Budget | Comments  |
|-------------|-------------|---|-------------------------|---------------|--------------|-------------------------|----------------|----------|----------------|---|
| 5.3.6       | 18B5205N    | Melbourne Town Hall (visitor services) - Stage 2  | 400,000                 | (176,000)     |              |                         |                |          | 224,000        | It is agreed to reduce the budget from \$400k to \$224k as the scope of the project has been revised to the provision of digital content based on visitor needs and user experience. A digital content solution will be built to realise our promise of delivering quality, localised knowledge to visitors 24/7. The digital solution will see visitors access the new platform online and in new physical infrastructure around the municipality. A prototype will be delivered and tested with audiences by the end of 2018/19 with remainder rolled out in 2019/20.                                 |
| 5.3.7       | 18B5203N    | Wayfinding signage program – Extending signs to priority areas                            | 260,728                 | (100,728)     |              |                         |                |          | 160,000        | It is agreed to reduce the budget from \$261k to \$160k as the scope of the project has been reduced based on the number of city areas under development or proposed development in the near future. The signage for these areas will be installed in future years when development/construction works are complete.  |
| 5.3.8       | 18B3408N    | Melbourne Knowledge Week Hub  | 130,000                 |               |              |                         | (50,000)       |          | 80,000         | It is agreed to reduce the budget from \$130k to \$80k due to \$50k external contribution being reclassified as Operating Revenue.  |
| 5.3.9       | 18B2101M    | Better Bids - Development of 2019/20 Capital Works Program                                | 80,000                  | (30,000)      |              |                         |                |          | 50,000         | It is agreed to reduce the budget from \$80k to \$50k due to surplus funds. Project funds were used to engage a Quantity Surveyor to review the New Council Works Bids for 2019/20 in addition to printing analysis to be used by the Budget 2019/20 Panel.   |
| 5.4.1       | 18B1368N    | Installation of Security Bollards – Melbourne East Police Station                         | 0                       |               |              |                         | 300,000        |          | 300,000        | Additional \$300k income to be received to procure and install 13 new security bollards outside the new Melbourne East Police Station. Works are to be completed by the end of March 2019 prior to the Police Station opening.  |
| 5.4.2       | 18B3304N    | Princes Park Master Plan Implementation   | 250,000                 |               |              |                         | 170,000        |          | 420,000        | Additional \$170k income received through State Government's 'funding to support public safety improvements in the City of Melbourne' grant to cover the budget shortfall.  |
| 5.4.3       | 18B1305R    | Roadway Renewal   | 5,500,000               |               |              |                         | 114,824        |          | 5,614,824      | Additional \$114,824 from developer contributions for future reconstruction by City of Melbourne at 54-68 Kavanagh St development. Proposed Fawcner Street works.   |
| 5.4.4       | 18B1343R    | Street Furniture Renewal  | 400,000                 |               |              |                         | 19,901         |          | 419,901        | External contributions for removal and reinstatement of City of Melbourne street furniture.   |
| 5.4.5       | 18B1337R    | DDA Compliance - Infrastructure   | 500,000                 |               |              |                         | 18,404         |          | 518,404        | Additional funding provided by CPB Contractors P/L for CityLink Tula Widening project.  |
| 5.5.1       | 18B0303N    | New Business Initiatives  | 5,200,000               | 2,220,000     |              |                         |                |          | 7,420,000      | It is agreed to increase the budget from \$5.2m to \$7.4m to deliver a broad program of new capabilities. Funding is requested to bring forward the start of key activities across the City Operations, City Strategy & Place, City Economy & Activation and Customer Business Transformation Groups in addition to the Finance and Procurement Branch.   |
| 5.5.2       | 17B3335N    | Open Space Strategy Park Expansion Program - Market Street Park and Gardiner Reserve Park | 2,150,000               |               | 140,000      | 520,000                 |                |          | 2,810,000      | It is agreed to increase the budget from \$2.2m to \$2.8m. Additional \$140k funding requested for Market Street Park. This is required to engage a heritage advisor to provide a background study to inform the naming process and also commence the civil and lighting package for the CoM roadworks component. Additional \$520k requested for Gardiner Reserve Park Expansion. This is required to complete the project and cover additional costs over the cost plan including infrastructure, internal & external consultation fees and internal costs to supply park light poles and park trees. |



| Item Number              | Project No. | Project Name   | Council Approved Budget | Council Funds      | Parking Levy | Public Open Space Funds | External Funds  | QVM Fund           | Revised Budget    | Comments  |
|--------------------------|-------------|--|-------------------------|--------------------|--------------|-------------------------|-----------------|--------------------|-------------------|---|
| 5.5.3                    | 17B1421R    | Property Services Sustainability Renewal Works           | 85,332                  | 589,668            |              |                         |                 |                    | 675,000           | It is agreed to increase the budget from \$85k to \$675k for the lighting upgrade at Council House 2 levels 1, 2, and 4 due to existing lighting not meeting the minimum required standards. Note, lighting on level 3 has previously been completed.<br>The project had funding in 2017/18 under 17B1421R but could not be delivered during the year hence \$410k was handed back in 2017/18 via a change request. Carry forward funds of \$85k were allocated for design only.<br>Project is now ready for tender with expected completion by June 2019.  |
| 5.5.4                    | 18B1409R    | Parks Tree Planting and Replacement Program              | 1,180,000               | 478,800            |              |                         |                 |                    | 1,658,800         | It is agreed to increase the budget from \$1.2m to 1.7m to ensure the delivery of 3000 trees as per the endorsed Urban Forest Strategy in addition to new costs for 12 advanced trees for Bourke Street Mall as part of the hazardous vehicle mitigation barriers programme.<br>This is a further increase from Quarter One where the Panel agreed to increase the budget by \$330k.  |
| 5.5.5                    | 18B3354N    | Seafarers Rest   | 100,000                 | 50,000             |              |                         |                 |                    | 150,000           | It is agreed to increase the budget from \$100k to \$150k.<br>Additional \$30k funding requested for site investigation and remediation cost work in order to finalise the design brief and develop the design.<br>The project requires a Memorandum of Understanding (MOU) between the parties involved with the remediation works and an agreement for the delivery of the project. The MOU and the wider agreement process require external legal advice which is estimated to cost \$20k.   |
| 5.6.1                    | 17B1358N    | Bicycle Improvement Program                              | 2,200,000               | (1,260,000)        | 1,260,000    |                         | 54,393          |                    | 2,254,393         | In Quarter Two it is agreed to fund the project with the balance of the unallocated Parking Levy. Each year the State Government allocates \$7.0m Parking Levy to address traffic congestion in the CBD. As a result of Elizabeth Street handing back \$1.4m and Market Street requesting \$140k in Quarter Two there was a nett amount of \$1.26m remaining.<br>Also in Quarter Two and additional \$54,393 has been obtained through Vic Roads funding.<br>In Quarter One additional funds were allocated for Bicycle Hoops in line with the Year Three Bike Plan \$400k and Council Decision 27 November 2018 1.3.10 an additional \$900k was allocated for further delivery of Bicycle Improvement Program. |
| 5.6.2                    | 17B1507R    | Parks Renewal Works Program                              | 434,970                 | 450,000            |              |                         |                 |                    | 884,970           | It is agreed to transfer \$450k from project 18B1423R Property Services Accommodation Improvements and Renewal to fund completion of Fawcner Park. Costs have come in higher than anticipated due to contract default.  |
| 5.6.2                    | 18B1423R    | Property Services Accommodation Improvements and Renewal | 866,515                 | (450,000)          |              |                         |                 |                    | 416,515           | It is agreed project 18B1423R Property Services Accommodation Improvements and Renewal will have surplus funds to fund completion of Fawcner Park.  |
| 5.6.3                    | 17B0303R    | IT Renewal   | 248,342                 | 200,000            |              |                         |                 |                    | 448,342           | In Quarter Two Engineering services is bringing surveillance of road assets in-house from the Civil Infrastructure Services contract.<br>Additional funds are required to progress the development of the mobile asset defect surveillance solution beyond the 'minimum viable product' solution, which will not provide the required functionality to undertake this service efficiency. It is agreed that funds will be moved from 17B1307N New Waste Management Compactors.  |
| 5.6.3                    | 17B1307N    | New Waste Management Compactors                          | 200,000                 | (200,000)          |              |                         |                 |                    | 0                 | It is agreed to use funds from the project to fund in-house surveillance of road assets in 17B0303R - IT Renewal (Salesforce Field Services).   |
| <b>Total Quarter Two</b> |             |  | <b>66,525,358</b>       | <b>(1,935,577)</b> | <b>0</b>     | <b>(2,480,000)</b>      | <b>(92,478)</b> | <b>(5,317,989)</b> | <b>56,699,314</b> |   |

| Item Number        | Project No. | Project Name   | Council Approved Budget | Council Funds | Parking Levy | Public Open Space Funds | External Funds | QVM Fund | Revised Budget | Comments   |
|--------------------|-------------|--|-------------------------|---------------|--------------|-------------------------|----------------|----------|----------------|--|
| <b>Quarter One</b> |             |  |                         |               |              |                         |                |          |                |  |
|                    | 18B3362N    | Victoria Emergency Services Memorial in Treasury Gardens                                   | 0                       |               |              |                         | 1,878,000      |          | 1,878,000      | Unbudgeted Income to be received per MOU from CFA to deliver the Victorian Emergency Services Memorial. City of Melbourne will be managing the construction on behalf of CFA and EMV. It is expected \$700k will be carried forward into 2019/20.  |
|                    | 14G8111N    | Southbank Boulevard Upgrading  | 25,155,427              |               |              |                         | 1,517,727      |          | 26,673,154     | Income relating to the City Road Enhancement Fund (CREF) contribution from Australia 108 - Section 173 agreement received in advance, this income was expected in 2019/20. In accordance with Registered Agreement AL720708V the owner of the land must pay the CREF within 60 days of the issue of the statement of compliance per apartment within the relevant stage. This income represents Stage 1 and Stage 2 with 322 and 155 dwellings respectively.   |
|                    | 18B5206N    | Melbourne Visitor Centre Relocation  | 0                       |               |              |                         | 250,000        |          | 250,000        | It is agreed to create a new project code with a \$250k external contribution from Rail Projects Victoria to fund the completion of the new visitor centre in the Melbourne Town Hall early September 2018.  |
|                    | 18B3361N    | Past Adoption Practice Memorial  | 0                       |               |              |                         | 50,000         |          | 50,000         | It is agreed to create a new project code with a \$50k external contribution to construct a memorial for the sixth anniversary of the Victorian Parliamentary Apology for past adoption practices.   |
|                    | 18B3407N    | Redevelop the Census of Land Use and Employment system (Smart Cities & Suburbs initiative) | 1,290,000               |               |              |                         | (175,000)      |          | 1,115,000      | Reduction in Income due to funding received in 2017/18 with works subsequently commenced in the prior year. Income received in 2017/18 included a Commonwealth Grant \$100K and Co Funding from Stonington \$50k and Port Philip \$25k Councils. Budget 2018/19 includes a Commonwealth Grant \$350k and Co Funding from Local Councils \$140k.  |
|                    | 18B3107N    | Princess Theatre Short Term Works  | 0                       | 65,000        |              |                         | 61,000         |          | 126,000        | Marriner Group have agreed to fund 50% of the cost \$122k of a temporary public space outside the Princess Theatre by January 2019 in time for the Harry Potter production. An additional \$4k has been added to cover the cost involved in the road closure. This temporary public space will provide public realm improvements and additional space for the large volumes of pedestrians expected within the precinct. It is agreed to transfer \$65k from project 18B3337N Improving Small Amenity Spaces combined with Green your laneways to part fund this project.  |
|                    | 18B3337N    | Improving Small Amenity Spaces combined with Green your laneways                           | 100,000                 | (65,000)      |              |                         |                |          | 35,000         | It is agreed project 18B3337N Improving Small Amenity Spaces combined with Green your laneways will have surplus funds to part fund a temporary public space outside the Princess Theatre by January 2019 in time for the Harry Potter production.   |
|                    | 17B3346N    | Les Erdi Plaza   | 0                       | 35,000        |              | 30,000                  | 30,000         |          | 95,000         | The site at Les Erdi Plaza has been used by Metro Trains Melbourne Pty Ltd as a holding site for the works at Platform 10, Flinders Street Station. CoM received \$35k from Metro for the provision of community infrastructure in consideration for the delay to the programmed community use of the Licensed Area of Les Erdi Plaza, Northbank. These funds were received in 2017/18 and were not carried forward, hence the request for CoM funding in 2018/19. It is agreed to transfer \$30k from 16B3333N Lincoln Square to develop a skate facility at Les Erdi Plaza, Northbank. CoM received an additional \$30k from Metro in 2018/19. |
|                    | 16B3333N    | Lincoln Square (Landscape Concept Plan)  | 3,568,383               |               |              | (30,000)                |                |          | 3,538,383      | It is agreed project 16B3333N Lincoln Square will have surplus funds to cover additional costs associated with the provision of a skate facility at 17B3346N Les Erdi Plaza, Northbank.  |

| Item Number | Project No. | Project Name                                       | Council Approved Budget | Council Funds | Parking Levy | Public Open Space Funds | External Funds | QVM Fund | Revised Budget | Comments  |
|-------------|-------------|--|-------------------------|---------------|--------------|-------------------------|----------------|----------|----------------|---|
|             | 18B1346R    | Victorian Grants Commission - Local Road Funding   | 673,454                 | 360,094       |              |                         | (360,094)      |          | 673,454        | It is agreed to transfer funds from project 17B1320R Victorian Grants Commission - Local Road Funding due to income budgeted in 2018/19 against project 18B1346R Victorian Grants Commission - Local Road Funding received in 2017/18 with the full amount being carried forward \$360,094.<br>Reduction in 2018/19 Income due to funding received in 2017/18.  |
|             | 17B1320R    | Victorian Grants Commission - Local Road Funding   | 360,094                 | (360,094)     |              |                         |                |          | 0              | It is agreed to transfer to current year project 18B1320R Victorian Grants Commission - Local Road Funding due to income received in 2017/18 against project 17B1320R Victorian Grants Commission - Local Road Funding. The full amount was carried forward \$360,094.  |
|             | 13G8103N    | Living Victoria Fund (Uni Square)                  | 4,150,000               |               |              | 3,500,000               |                |          | 7,650,000      | The total Uni Square Project budget is \$13m which will require expenditure this financial year of \$9m for stage one works. Insufficient funds were allocated to the 2018/19 Budget and an additional POS funds are requested to meet the Contract 100269 - Civil and Streetscape Works.   |
|             | 15G8135N    | Boyd New Park                                      | 3,021,980               |               |              | 948,020                 |                |          | 3,970,000      | Additional POS funding requested to complete the works at Boyd Park and additional works to realign the gas line from the current location near the playground.<br>The tender was endorsed by Council on 25 September 2018 with the understanding that additional funding would be required to cover demolition and administrative costs.   |
|             | 16B3324N    | College Crs Stormwater Harvesting - levers Reserve | 71,000                  |               |              | 120,000                 |                |          | 191,000        | It is agreed to transfer funds from project 16B3321N Elliot Avenue Billabong due to levers Reserve having more potential based on a Functional Engineering report completed in July 2018. The funds will be used to undertake detailed geotechnical investigation and purge protocol development and analysis.<br>If studies are viable, detailed design development will commence and community engagement will be undertaken. A business case for capital works submission will be generated for further stages in 2019/20.   |
|             | 16B3321N    | Elliot Avenue Billabong                            | 262,216                 |               |              | (120,000)               |                |          | 142,216        | It is agreed to transfer funds from project 16B3324N College Crescent Stormwater Harvesting - levers Reserve due to levers Reserve having more potential based on a Functional Engineering report completed in July 2018. The funds will be used to undertake detailed geotechnical investigation and purge protocol development and analysis.  |
|             | 18B1409R    | Parks Tree Planting and Replacement Program        | 850,000                 | 330,000       |              |                         |                |          | 1,180,000      | Additional funding is requested to enable the successful delivery of 3000 trees as per endorsed Urban Forest Strategy.<br>The Parks Tree Planting and Replacement Program delivers 3000 trees annually to meet the canopy cover objective of the Urban Forest Strategy. The original budget bid was for \$1.6m however the approved amount was reduced by approximately \$750k, with the funds redirected to other capital projects that would deliver tree planting. These projects ie University Square and Southbank Boulevard have delivered approximately 400 trees this planting season.<br>The current tree planting budget \$850k is fully committed for 2018/19. It was agreed to approve Panel's suggested increase budget by \$330k. |
|             | 17B1358N    | Bicycle Improvement Program                        | 900,000                 | 1,300,000     |              |                         |                |          | 2,200,000      | Additional funds required for Bicycle Hoops in line with the Year Three Bike Plan.<br>Council Decision 27 November 2018 1.3.10 additional \$900k allocated for further delivery of Bicycle Improvement Program.   |
|             | 18B1433N    | 132 Kavanagh Street - Sale of land                 | 0                       | 200,000       |              |                         |                |          | 200,000        | Additional funding requested to meet the cost of sale for this land.<br>Council Resolution from meeting 27 June 2017 (minute 6.15, item 1.5) allocated \$200k from surplus Capital Works funding to retender the process - this amount was not carried forward.   |

| Item Number | Project No. | Project Name   | Council Approved Budget | Council Funds      | Parking Levy | Public Open Space Funds | External Funds    | QVM Fund            | Revised Budget     | Comments   |
|-------------|-------------|--|-------------------------|--------------------|--------------|-------------------------|-------------------|---------------------|--------------------|--|
|             | 18B3355R    | Southbank Promenade upgrade                                  | 1,000,000               | (500,000)          |              |                         |                   |                     | 500,000            | Steering Committee to determine when project will go ahead, it is anticipated this will be completed in 2019/20. Funding for 2018/19 required for design and immediate works and program.  |
|             | 17B3103R    | Spencer Street Pedestrian Safety Works                       | 117,000                 | 65,000             |              |                         |                   |                     | 182,000            | It is agreed to transfer funds from project 18B3105R Spencer Street Public Realm Improvements to cover additional costs associated with the kerb extension project in Collins and Spencer Streets due to costs coming in higher than the original CityWide estimate. Costs are high due to CoM requesting work throughout the night during construction in addition to associated traffic management cost. |
|             | 18B3105R    | Spencer Street Public Realm Improvements                     | 500,000                 | (65,000)           |              |                         |                   |                     | 435,000            | It is agreed project 18B3105R Spencer Street Public Realm Improvements will have surplus funds to cover additional costs associated with 17B3103R Spencer Street Pedestrian Safety Works to fund the kerb extension project in Collins and Spencer Streets.  |
|             | 17B3104R    | St Kilda Road Master Plan                                    | 80,000                  | (65,000)           |              |                         |                   |                     | 15,000             | It is agreed project 17B3104R St Kilda Road Master Plan will have surplus funds.   |
|             | 14G1301N    | Queen Victoria Market Precinct Renewal Project (QVMPR) Progr | 19,785,468              |                    |              |                         |                   | (9,046,468)         | 10,739,000         | It is agreed to reduce the budget from \$19,785,468 to \$10,739,000 as a result of delayed delivery due to Heritage Victoria's refusal to approve a permit for market infrastructure and the subsequent Council's decision to commence a new engagement approach in the form of a the People's Panel.  |
|             |             | <b>Total Quarter One</b>                                     | <b>61,885,022</b>       | <b>1,300,000</b>   | <b>0</b>     | <b>4,448,020</b>        | <b>3,251,633</b>  | <b>(9,046,468)</b>  | <b>61,838,207</b>  |  |
|             |             | <b>Total Adjustments</b>                                     | <b>165,298,534</b>      | <b>(2,086,077)</b> | <b>0</b>     | <b>1,968,020</b>        | <b>11,654,955</b> | <b>(14,364,457)</b> | <b>162,470,975</b> |  |



\* Denotes comment explaining adjustment is contained in Attachment 4  
# Denotes comment explaining variance is contained in Attachment 6

| Project                     | Annual Budget | YTD Budget | YTD Actual | Variance Fav/(Unfav) |   |
|-----------------------------|---------------|------------|------------|----------------------|---|
| <b>MAINTENANCE PROJECTS</b> |               |            |            |                      |   |
| 16B4405M                    | 0             | 0          | 1,095      | (1,095)              |   |
| 17B1304M                    | 0             | 0          | 0          | (0)                  |   |
| 17B1337M                    | 0             | 0          | 0          | (0)                  |   |
| 17B1422M                    | 0             | 0          | 9,538      | (9,538)              |   |
| 17B1423M                    | 0             | 0          | 7,806      | (7,806)              |   |
| 17B1424M                    | 0             | 0          | 64,237     | (64,237)             |   |
| 17B1509M                    | 0             | 0          | 1,408      | (1,408)              |   |
| 17B2101M                    | 0             | 0          | 20,000     | (20,000)             |   |
| 17B2108M                    | 0             | 0          | (2,000)    | 2,000                |   |
| 17B2301M                    | 0             | 0          | 0          | (0)                  |   |
| 17B3342M                    | 0             | 0          | 1,208      | (1,208)              |   |
| 17B4115M                    | 0             | 0          | (3,145)    | 3,145                |   |
| 17B4116M                    | 0             | 0          | (136)      | 136                  |   |
| 17B4119M                    | 0             | 0          | 550        | (550)                |   |
| 17B4120M                    | 0             | 0          | 0          | 0                    |   |
| 17B4422M                    | 0             | 0          | 0          | (0)                  |   |
| 17B4506M                    | 0             | 0          | 2,657      | (2,657)              |   |
| 18B0302M                    | 1,500,000     | 1,125,000  | 1,381,165  | (256,165)            | # |
| 18B1309M                    | 40,000        | 30,000     | 6,780      | 23,220               |   |
| 18B1326M                    | 325,000       | 325,000    | 88,000     | 237,000              | # |
| 18B1327M                    | 1,300,000     | 990,000    | 798,000    | 192,000              |   |
| 18B1328M                    | 154,000       | 100,000    | 78,000     | 22,000               |   |
| 18B1329M                    | 165,600       | 165,600    | 142,000    | 23,600               |   |
| 18B1330M                    | 450,000       | 374,000    | 129,399    | 244,601              | # |
| 18B1332M                    | 55,000        | 55,000     | 29,000     | 26,000               |   |
| 18B1333M                    | 41,000        | 41,000     | 7,000      | 34,000               |   |
| 18B1334M                    | 633,000       | 300,000    | 360,000    | (60,000)             |   |
| 18B1336M                    | 5,000,000     | 5,000,000  | 4,318,000  | 682,000              | # |
| 18B1352M                    | 50,000        | 50,000     | 27,000     | 23,000               |   |
| 18B1362M                    | 133,000       | 89,500     | 16,941     | 72,560               |   |
| 18B1363M                    | 121,923       | 92,760     | 57,705     | 35,055               |   |
| 18B1366M                    | 208,080       | 95,000     | 72,000     | 23,000               |   |
| 18B1410M                    | 1,100,000     | 720,000    | 550,000    | 170,000              |   |
| 18B1418M                    | 300,000       | 150,000    | 102,000    | 48,000               |   |
| 18B1424M                    | 520,000       | 320,000    | 761,139    | (441,139)            | # |
| 18B2002M                    | 300,000       | 300,000    | 300,000    | 0                    |   |
| 18B2101M                    | 80,000        | 55,000     | 42,216     | 12,784               | * |
| 18B2102M                    | 100,000       | 75,000     | 8,411      | 66,589               |   |
| 18B2103M                    | 100,000       | 68,000     | 30,129     | 37,871               |   |
| 18B2104M                    | 50,000        | 36,500     | 36,603     | (103)                |   |
| 18B2105M                    | 50,000        | 38,000     | 36,627     | 1,373                |   |
| 18B2106M                    | 105,000       | 52,500     | 19,511     | 32,989               |   |
| 18B2107M                    | 75,000        | 52,750     | 116,199    | (63,449)             |   |
| 18B2108M                    | 100,000       | 70,000     | 65,069     | 4,931                |   |
| 18B2301M                    | 250,000       | 180,000    | 122,782    | 57,218               |   |
| 18B3104M                    | 70,000        | 70,000     | 0          | 70,000               |   |
| 18B3323M                    | 500,000       | 110,000    | 45,000     | 65,000               |   |
| 18B3327M                    | 100,000       | 10,000     | 0          | 10,000               |   |
| 18B3328M                    | 150,000       | 130,306    | 126,624    | 3,682                |   |
| 18B3329M                    | 95,000        | 73,461     | 67,496     | 5,965                |   |
| 18B3336M                    | 91,000        | 44,602     | 36,336     | 8,266                |   |
| 18B3351M                    | 100,000       | 30,000     | 0          | 30,000               |   |
| 18B3352M                    | 70,000        | 20,000     | 27,282     | (7,282)              |   |
| 18B3359M                    | 270,000       | 210,000    | 196,972    | 13,028               |   |
| 18B4108M                    | 40,000        | 35,000     | 34,153     | 847                  |   |
| 18B4110M                    | 20,000        | 13,000     | 19,493     | (6,493)              |   |
| 18B4111M                    | 20,000        | 13,000     | 10,512     | 2,488                |   |
| 18B4113M                    | 200,000       | 120,000    | 106,474    | 13,526               |   |
| 18B4115M                    | 60,294        | 46,722     | 38,751     | 7,971                |   |



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| Project                           | Annual Budget     | YTD Budget        | YTD Actual        | Variance Fav/(Unfav) |     |
|-----------------------------------|-------------------|-------------------|-------------------|----------------------|-----|
| 18B4117M                          | 273,000           | 245,000           | 273,000           | (28,000)             |     |
| 18B4416M                          | 300,000           | 225,000           | 156,948           | 68,052               |     |
| 18B4418M                          | 150,000           | 112,500           | 37,667            | 74,833               |     |
| 18B4423M                          | 332,000           | 332,000           | 111,928           | 220,072              | #   |
| 18B4503M                          | 1,900,000         | 1,900,000         | 0                 | 1,900,000            | #   |
| 18B5103M                          | 1,900,000         | 1,900,000         | 1,820,000         | 80,000               | *   |
| 18B5105M                          | 200,000           | 170,000           | 12,951            | 157,049              |     |
| 18B5108M                          | 25,000            | 24,000            | 6,050             | 17,950               |     |
| 18B5204M                          | 60,000            | 51,000            | 44,718            | 6,282                |     |
| <b>TOTAL MAINTENANCE PROJECTS</b> | <b>20,232,897</b> | <b>16,836,201</b> | <b>12,977,252</b> | <b>3,858,949</b>     |     |
| <b>CAPITAL PROJECTS</b>           |                   |                   |                   |                      |     |
| 13G8103N                          | 4,150,000         | 3,370,000         | 4,737,394         | (1,367,394)          | * # |
| 13G8105N                          | 1,500,000         | 1,300,000         | 1,300,000         | (0)                  |     |
| 14G0365N                          | 53,840            | 53,840            | 50,386            | 3,455                |     |
| 14G1301N                          | 19,785,468        | 12,770,000        | 3,900,012         | 8,869,988            | * # |
| 14G4902N                          | 100,163           | 88,163            | 101,991           | (13,828)             |     |
| 14G8111N                          | 25,155,427        | 17,155,427        | 14,356,695        | 2,798,732            | * # |
| 14G8114N                          | 96,000            | 96,000            | 43,474            | 52,526               |     |
| 14G8115N                          | 102,676           | 102,676           | 96,000            | 6,676                |     |
| 15B3101N                          | 281,783           | 0                 | 29,664            | (29,664)             |     |
| 15G7923N                          | 0                 | 0                 | 3,250             | (3,250)              |     |
| 15G8135N                          | 3,021,980         | 1,221,980         | 700,000           | 521,980              | * # |
| 16B1376N                          | 51,548            | 51,548            | 0                 | 51,548               |     |
| 16B1407N                          | 414,762           | 375,000           | 92,643            | 282,357              | #   |
| 16B1418R                          | 0                 | 0                 | 5,038             | (5,038)              |     |
| 16B1423N                          | 644,400           | 220,000           | 296,915           | (76,915)             |     |
| 16B1513R                          | 0                 | 0                 | 18,257            | (18,257)             |     |
| 16B3205N                          | 0                 | 0                 | 5,949             | (5,949)              |     |
| 16B3316N                          | 23,537            | 23,537            | 25,000            | (1,463)              |     |
| 16B3318N                          | 285,994           | 85,994            | 108,618           | (22,624)             |     |
| 16B3319N                          | 0                 | 0                 | 65,118            | (65,118)             |     |
| 16B3320N                          | 160,000           | 78,000            | 13,188            | 64,812               |     |
| 16B3321N                          | 262,216           | 220,000           | 145,054           | 74,946               | *   |
| 16B3324N                          | 71,000            | 71,000            | 72,811            | (1,811)              | *   |
| 16B3332N                          | 0                 | 0                 | 162               | (162)                |     |
| 16B3333N                          | 3,568,383         | 668,383           | 332,684           | 335,699              | * # |
| 16B3343N                          | 0                 | 0                 | 113               | (113)                |     |
| 16B3401N                          | 55,320            | 55,320            | 0                 | 55,320               |     |
| 16B4504N                          | 6,727,317         | 1,696,000         | 966,890           | 729,110              | * # |
| 16B5103N                          | 0                 | 0                 | (82)              | 82                   |     |
| 17B0301N                          | 461,637           | 461,637           | 448,105           | 13,532               |     |
| 17B0302N                          | 417,419           | 417,419           | 417,419           | 0                    |     |
| 17B0303R                          | 248,342           | 248,342           | 248,342           | (0)                  | *   |
| 17B0305N                          | 450,000           | 450,000           | 450,050           | (50)                 |     |
| 17B1307N                          | 200,000           | 0                 | 0                 | 0                    | *   |
| 17B1314R                          | 0                 | 0                 | (0)               | 0                    |     |
| 17B1315R                          | 99,444            | 99,444            | 99,444            | 0                    |     |
| 17B1318R                          | 0                 | 0                 | (0)               | 0                    |     |
| 17B1319R                          | 0                 | 0                 | (0)               | 0                    |     |
| 17B1320R                          | 360,094           | 280,000           | 0                 | 280,000              | * # |
| 17B1322R                          | 0                 | 0                 | (0)               | 0                    |     |
| 17B1348R                          | 675,369           | 675,369           | 460,000           | 215,369              | #   |
| 17B1354N                          | 60,951            | 0                 | 17,758            | (17,758)             |     |
| 17B1356N                          | 42,980            | 42,980            | 27,453            | 15,527               |     |
| 17B1357N                          | 148,349           | 148,349           | 48,000            | 100,349              |     |
| 17B1358N                          | 900,000           | 652,000           | 752,000           | (100,000)            | *   |
| 17B1360N                          | 310,000           | 310,000           | 0                 | 310,000              | #   |
| 17B1361N                          | 450,000           | 393,000           | 195,000           | 198,000              |     |





\* Denotes comment explaining adjustment is contained in Attachment 4  
 # Denotes comment explaining variance is contained in Attachment 6

| Project  | Annual Budget  | YTD Budget | YTD Actual | Variance Fav/(Unfav) |             |     |
|----------|--|------------|------------|----------------------|-------------|-----|
| 17B1362N | CBD Security Measures – Agreement#1                          | 329,635    | 329,635    | 598,506              | (268,871)   | #   |
| 17B1363N | CBD Security Measures – Agreement#2                          | 0          | 0          | 3,882,572            | (3,882,572) | #   |
| 17B1401N | City Baths Master Planning                                   | 115,000    | 80,000     | 163,600              | (83,600)    |     |
| 17B1404N | KENSINGTON COMMUNITY RECREATION CENTRE REDEVELOP             | 450,000    | 150,000    | 101,300              | 48,700      |     |
| 17B1406N | Melbourne Town Hall Venue Wifi and Facade Lighting           | 125,226    | 125,226    | 175,636              | (50,410)    |     |
| 17B1409R | Drill Hall Open Space Improvement Project                    | 45,000     | 45,000     | 15,000               | 30,000      |     |
| 17B1410R | Kathleen Styme Post Occupancy Review Works                   | 66,821     | 66,821     | 63,113               | 3,708       |     |
| 17B1411R | Occupancy Permits Site Renewal Works                         | 70,000     | 70,000     | (0)                  | 70,000      |     |
| 17B1415R | Property Services Community Renewal Works                    | 0          | 0          | 346,591              | (346,591)   | #   |
| 17B1416R | Property Services Corporate Renewal Works                    | 0          | 0          | 38,786               | (38,786)    |     |
| 17B1421R | Property Services Sustainability Renewal Works               | 85,332     | 85,332     | 50,942               | 34,390      | *   |
| 17B1503N | Southbank Promenade - Landscape Upgrade                      | 107,124    | 0          | 0                    | 0           |     |
| 17B1507R | Parks Renewal Works Program                                  | 434,970    | 434,970    | 706,590              | (271,620)   | * # |
| 17B1513R | Parks Tree Planting and Replacement Program                  | 0          | 0          | 88,497               | (88,497)    |     |
| 17B2001R | Town Hall Precinct (CH1 portion) Redevelopment               | 0          | 0          | 10,065               | (10,065)    |     |
| 17B2201N | Munro Community Hub  | 100,000    | 89,500     | 61,134               | 28,366      |     |
| 17B3101R | City River   | 20,000     | 20,000     | 25,501               | (5,501)     |     |
| 17B3103R | Spencer Street Pedestrian Safety Works                       | 117,000    | 117,000    | 182,000              | (65,000)    | *   |
| 17B3104R | St Kilda Road Master Plan                                    | 80,000     | 80,000     | 15,827               | 64,173      | *   |
| 17B3201R | North Melbourne Community Centre                             | 44,067     | 44,067     | 97,242               | (53,175)    |     |
| 17B3302R | Climate Adaptation in streetscapes (renewal)                 | 0          | 0          | 4,843                | (4,843)     |     |
| 17B3303N | Fawkner Park Master Plan implementation                      | 999,397    | 400,000    | 85,300               | 314,700     | #   |
| 17B3307N | Royal Park Master Plan                                       | 0          | 0          | 34,871               | (34,871)    |     |
| 17B3334N | North Bank Open Space & Public Realm Projects                | 2,201,560  | 150,000    | 152,002              | (2,002)     |     |
| 17B3335N | Open Space Strategy Park Expansion Program                   | 2,150,000  | 1,950,000  | 2,209,356            | (259,356)   | * # |
| 17B3336N | Princes Park Master Plan Implementation                      | 0          | 0          | 2,955                | (2,955)     |     |
| 17B3337N | Urban Ecology and Biodiversity Strategy implementation       | 0          | 0          | 19,526               | (19,526)    |     |
| 17B3341R | Holland Park Playground Renewal                              | 29,899     | 29,899     | 15,000               | 14,899      |     |
| 17B3346N | Les Erdi Plaza   | 0          | 0          | 7,000                | (7,000)     | *   |
| 17B3347N | Memorials  | 50,000     | 40,000     | 0                    | 40,000      |     |
| 17B3407N | Redevelop the Census of Land Use and Employment system (Smar | 140,241    | 0          | 0                    | 0           |     |
| 17B4101N | Public Art Melbourne (Growth Areas)                          | 0          | 0          | 0                    | 0           |     |
| 17B4102N | Public Art Melbourne and Collection                          | 39,546     | 10,000     | 5,000                | 5,000       |     |
| 17B4111R | Arts House Refurbishment of Foyer and Public Areas Stage 2   | 0          | 0          | (78,958)             | 78,958      |     |
| 17B4404N | EMERGING TECHNOLOGY EQUIPMENT PURCHASE                       | 0          | 0          | (12,104)             | 12,104      |     |
| 17B4410N | COMMUNITY SPORTS PAVILION REDEVELOPMENT (SOUTHERN            | 750,000    | 120,000    | 387,420              | (267,420)   | #   |
| 17B4414N | Leased Community Sports Club Lighting Upgrades               | 0          | 0          | (946)                | 946         |     |
| 17B4505R | Family Services - Minor capital works and refurbishments to  | 0          | 0          | 1                    | (1)         |     |
| 17B5102R | Events Melbourne - Digital Signage Renewal                   | 43,250     | 43,250     | 43,250               | 0           |     |
| 17B5201N | Wayfinding signage: extending signs to priority areas        | 45,450     | 45,450     | 45,450               | 0           |     |
| 17B5202N | Melbourne Visitor Centre - New Fitout works (Premium Centre  | 203,895    | 203,895    | 191,000              | 12,895      |     |
| 18B0301R | IT Renewal   | 5,500,000  | 4,050,000  | 4,376,517            | (326,517)   | #   |
| 18B0303N | New Business Initiatives                                     | 5,200,000  | 3,600,000  | 3,720,534            | (120,534)   | *   |
| 18B0304N | New CoM Desktop Environment                                  | 700,000    | 400,000    | 145,174              | 254,826     | #   |
| 18B0305N | What's On Enhanced Customer Experience                       | 1,000,000  | 630,000    | 762,866              | (132,866)   |     |
| 18B0306N | HR Modernisation   | 100,000    | 100,000    | 43,668               | 56,332      |     |
| 18B1201N | New OCS Equipment  | 500,000    | 290,000    | 0                    | 290,000     | #   |
| 18B1305R | Roadway Renewal  | 5,500,000  | 4,224,000  | 3,868,000            | 356,000     | * # |
| 18B1306N | Elizabeth Street South Streetscape Improvements              | 2,000,000  | 600,000    | 69,776               | 530,224     | * # |
| 18B1323R | Corporate Fleet Replacement                                  | 265,000    | 115,000    | 35,553               | 79,447      |     |
| 18B1325N | Pedestrian Monitoring Program - Expansion of sensor network  | 82,500     | 45,000     | 19,974               | 25,026      |     |
| 18B1337R | DDA Compliance - Infrastructure                              | 500,000    | 500,000    | 305,000              | 195,000     | *   |
| 18B1339R | Flood Mitigation Renewal                                     | 1,900,000  | 1,540,000  | 1,900,000            | (360,000)   | #   |
| 18B1340R | Drains Renewal   | 1,730,000  | 1,279,350  | 610,000              | 669,350     | #   |
| 18B1341R | Kerb and Channel Renewal                                     | 690,000    | 690,000    | 682,787              | 7,213       |     |
| 18B1343R | Street Furniture Renewal                                     | 400,000    | 300,000    | 414,000              | (114,000)   | *   |
| 18B1344R | Roads to Recovery Program                                    | 323,947    | 323,947    | 0                    | 323,947     | #   |
| 18B1346R | Victorian Grants Commission - Local Road Funding             | 673,454    | 397,325    | 607,000              | (209,675)   | * # |
| 18B1347R | Footpath Renewal   | 4,000,000  | 3,200,000  | 3,424,000            | (224,000)   | * # |
| 18B1349R | Banner Pole Renewal  | 50,000     | 50,000     | 19,528               | 30,472      |     |
| 18B1350R | Birrarung Marr Bridge - Deck Replacement and Installation of | 300,000    | 300,000    | 0                    | 300,000     | #   |
| 18B1351R | Waterproofing of Webb Bridge and Sandridge Foot Bridge       | 150,000    | 0          | 0                    | 0           |     |



\* Denotes comment explaining adjustment is contained in Attachment 4  
 # Denotes comment explaining variance is contained in Attachment 6

| Project  | Annual Budget  | YTD Budget | YTD Actual | Variance Fav/(Unfav) |             |     |
|----------|--|------------|------------|----------------------|-------------|-----|
| 18B1353R | Parking Meter Renewal  | 1,035,000  | 1,021,300  | 957,222              | 64,078      |     |
| 18B1367N | New Public Toilets - Harbour Esplanade, Docklands            | 400,000    | 0          | 92,422               | (92,422)    |     |
| 18B1368N | Installation of Security Bollards – Melbourne East Police St | 0          | 0          | 9,899                | (9,899)     | *   |
| 18B1406R | Parks Renewal Program  | 7,100,000  | 3,000,000  | 3,164,224            | (164,224)   |     |
| 18B1409R | Parks Tree Planting and Replacement Program                  | 850,000    | 615,000    | 1,000,296            | (385,296)   | * # |
| 18B1412N | Docklands Passenger Transfer Terminal CCTV Network           | 70,000     | 0          | 70,000               | (70,000)    |     |
| 18B1414N | Waterways Operations Precinct                                | 250,000    | 0          | 25,000               | (25,000)    |     |
| 18B1422N | Furniture and Equipment New Purchases                        | 121,600    | 72,000     | 52,000               | 20,000      |     |
| 18B1423R | Property Services Accommodation Improvements and Renewal     | 866,515    | 400,000    | 125,000              | 275,000     | * # |
| 18B1425R | Property Services Sustainability Renewal Works               | 700,000    | 102,000    | 212,853              | (110,853)   |     |
| 18B1426R | Property Services DDA Works                                  | 400,000    | 150,000    | 35,000               | 115,000     |     |
| 18B1427R | Occupancy Permit and Site Safety Works                       | 240,000    | 70,000     | 20,610               | 49,390      |     |
| 18B1428R | Property Services Hazardous Materials Remediation Program    | 150,000    | 150,000    | 0                    | 150,000     |     |
| 18B1429R | Kensington Stockyard Precinct Works                          | 168,000    | 139,250    | 75,000               | 64,250      |     |
| 18B1430R | Radio Frequency Identification (RFID) for Furniture and Whit | 66,680     | 66,680     | 5,000                | 61,680      |     |
| 18B1431R | City Baths Master Plan Stage II                              | 200,000    | 50,000     | 110,559              | (60,559)    |     |
| 18B1432R | Property Services Renewal Works                              | 6,000,000  | 1,150,000  | 2,850,000            | (1,700,000) | #   |
| 18B1433N | 132 Kavanagh Street - Sale of land                           | 0          | 0          | 7,743                | (7,743)     | *   |
| 18B2004N | Town Hall Buildings Restoration and Refurbishment            | 3,000,000  | 2,415,246  | 1,326,287            | 1,088,959   | #   |
| 18B2005N | Bourke Street Precinct Redevelopment                         | 5,000,000  | 2,563,245  | 2,443,989            | 119,256     | *   |
| 18B3105R | Spencer Street Public Realm Improvements                     | 500,000    | 200,000    | 12,425               | 187,575     | *   |
| 18B3106R | City Road Master Plan  | 500,000    | 250,000    | 39,633               | 210,367     | #   |
| 18B3107N | Princess Theatre Short Term Works                            | 0          | 0          | 116,562              | (116,562)   | *   |
| 18B3205R | North Melbourne Community Centre Redevelopment               | 100,000    | 70,000     | 13,754               | 56,246      |     |
| 18B3304N | Princes Park Master Plan Implementation                      | 250,000    | 250,000    | 100,001              | 150,000     | *   |
| 18B3337N | Improving Small Amenity Spaces combined with Green your lane | 100,000    | 80,000     | 51,868               | 28,132      | *   |
| 18B3342N | Woody Meadow project   | 100,000    | 0          | 41,706               | (41,706)    |     |
| 18B3343R | Median soil renewal program                                  | 100,000    | 100,000    | 64,308               | 35,692      |     |
| 18B3345R | UL Climate Adaptation Renewal Works                          | 500,000    | 480,000    | 500,000              | (20,000)    |     |
| 18B3350R | Birrarung Marr Master Plan Stage 2 and Implementation        | 100,000    | 92,000     | 56,616               | 35,384      |     |
| 18B3354N | Seafarers Rest   | 100,000    | 70,000     | 37,877               | 32,123      | *   |
| 18B3355R | Southbank Promenade upgrade                                  | 1,000,000  | 900,000    | 104,711              | 795,289     | * # |
| 18B3360N | Green our City Strategic Action Plan - Regulatory changes to | 300,000    | 90,000     | 191,108              | (101,108)   |     |
| 18B3361N | Past Adoption Practice Memorial                              | 0          | 0          | 30,558               | (30,558)    | *   |
| 18B3362N | Victoria Emergency Services Memorial in Treasury Gardens     | 0          | 0          | 201,830              | (201,830)   | * # |
| 18B3405N | Open Data Platform Development                               | 50,000     | 0          | 0                    | 0           | *   |
| 18B3406N | Community Innovation Lab                                     | 200,000    | 38,000     | 14,244               | 23,756      |     |
| 18B3407N | Redevelop the Census of Land Use and Employment system (Smar | 1,290,000  | 699,765    | 399,136              | 300,629     | * # |
| 18B3408N | Melbourne Knowledge Week Hub                                 | 130,000    | 25,000     | 19,975               | 5,025       | *   |
| 18B3409N | Melbourne Innovation District (MID) Digital Infrastructure   | 550,000    | 204,246    | 18,055               | 186,191     | *   |
| 18B3410N | Melbourne Innovation District (MID) Urban Realm              | 200,000    | 0          | 18,188               | (18,188)    | *   |
| 18B3411N | Melbourne Innovation District (MID) Test Sites               | 200,000    | 100,000    | 0                    | 100,000     | *   |
| 18B4109N | Meat Market Technical Upgrade                                | 130,000    | 115,000    | 64,158               | 50,842      |     |
| 18B4112R | ArtPlay Office Redesign                                      | 70,000     | 70,000     | 77,859               | (7,859)     |     |
| 18B4114R | Arts House staged replacement lighting and audio             | 37,000     | 37,000     | 26,085               | 10,915      |     |
| 18B4116N | Public Art Melbourne (Growth Areas)                          | 2,244,320  | 1,380,000  | 1,075,493            | 304,507     | #   |
| 18B4302R | Smoke-free Areas Initiative                                  | 100,000    | 70,000     | 3,914                | 66,086      | *   |
| 18B4414R | Library Collections Renewal                                  | 1,320,000  | 1,030,000  | 952,781              | 77,219      |     |
| 18B4415N | Sporting Pavilion Gender Neutral Design Concepts and Costing | 200,000    | 107,750    | 6,987                | 100,763     |     |
| 18B4419N | Sporting Pavilion Food Handling Regulation Improvements      | 100,000    | 59,375     | 4,974                | 54,401      |     |
| 18B4421N | Sporting Pavilion Gas Bottle/BBQ Storage                     | 70,000     | 49,200     | 3,174                | 46,026      |     |
| 18B4422N | Melbourne City Baths/North Melbourne Recreation Centre Secur | 40,000     | 40,000     | 0                    | 40,000      |     |
| 18B4424R | Parkville Tennis Club Resurfacing                            | 100,000    | 95,000     | 0                    | 95,000      | *   |
| 18B4506N | Munro Community Hub  | 582,000    | 517,980    | 190,075              | 327,905     | #   |
| 18B4507N | Carlton Central Learning Precinct – ELC and Family Services  | 455,270    | 455,270    | 96,000               | 359,270     | #   |
| 18B5101N | Christmas Festival Program - New decorations                 | 600,000    | 600,000    | 430,000              | 170,000     |     |
| 18B5102R | Christmas Festival Program - Decoration renewal              | 270,000    | 270,000    | 140,000              | 130,000     |     |
| 18B5104N | Moomba Festival - Parade asset design and construction       | 200,000    | 200,000    | 289,420              | (89,420)    |     |
| 18B5106R | Moomba Festival - Parade asset refurbishment                 | 100,000    | 95,000     | 129,119              | (34,119)    |     |
| 18B5107R | Premier Event - Asset refurbishment                          | 40,000     | 40,000     | 13,192               | 26,808      |     |
| 18B5203N | Wayfinding signage program – Extending signs to priority are | 260,728    | 221,763    | 49,006               | 172,757     | *   |
| 18B5205N | Melbourne Town Hall (visitor services) - Stage 2             | 400,000    | 265,000    | 8,500                | 256,500     | * # |



\* Denotes comment explaining adjustment is contained in Attachment 4  
 # Denotes comment explaining variance is contained in Attachment 6

| Project                                       | Annual Budget      | YTD Budget         | YTD Actual        | Variance Fav/(Unfav) |     |
|---|--------------------|--------------------|-------------------|----------------------|-----|
| 18B5206N Melbourne Visitor Centre Relocation  | 0                  | 0                  | 203,706           | (203,706)            | * # |
| <b>TOTAL CAPITAL PROJECTS</b>                 | <b>151,951,826</b> | <b>92,578,145</b>  | <b>79,749,134</b> | <b>12,829,011</b>    |     |
| <b>TOTAL MAINTENANCE AND CAPITAL PROJECTS</b> | <b>172,184,723</b> | <b>109,414,346</b> | <b>92,726,386</b> | <b>16,687,960</b>    |     |



**2018-19 Council Works Program**  
**Third Quarter - Schedule of Program Variances**  
**Projects >\$200,000 variance to budget**

Attachment 6  
 Agenda item 6.3  
 Council

| Project  | Annual Budget | Revised Budget | YTD Budget        | YTD Actual | Variance Under/(Over) |
|--|---------------|----------------|-------------------|------------|-----------------------|
| 13G8103N <b>Living Victoria Fund</b><br>A Quarter One change request was submitted and approved to increase the budget by \$3.5M in order to complete the works and account for latent site conditions and contaminated soil. Construction is now proceeding as expected, with completion in late May 2019.  | 4,150,000     | 7,650,000      | <b>3,370,000</b>  | 4,737,394  | <b>(1,367,394)</b>    |
| 14G1301N <b>Queen Victoria Market Precinct Renewal Project (QVMPR) Progr</b><br>Reason for variance: A deliberate engagement process in the form of a People's Panel concluded in November 2018. Recommendations from the Panel were presented to the Council in December 2018 who requested management provide a report analysing market infrastructure options. This report seeking the endorsement of a way forward for key program packages has been prepared for the Future Melbourne Committee meeting on 2 April 2019. Costs associated with market infrastructure design have therefore been lower than previously anticipated. Design costs are expected to ramp up in 2019-20. | 19,785,468    | 5,421,011      | <b>12,770,000</b> | 3,900,012  | <b>8,869,988</b>      |
| 14G8111N <b>Southbank Boulevard Upgrading</b><br>Delays to construction as a result of delayed approvals from authorities, delayed works to be completed by authorities, and latent site conditions have resulted in an underspend on the project. A Q2 change request was submitted in order to reduce the budget for the 18/19 financial year by \$3M, and was approved. Construction on the second stage of the project has also commence ahead of schedule.  | 25,155,427    | 24,586,954     | <b>17,155,427</b> | 14,356,695 | <b>2,798,732</b>      |
| 15G8135N <b>Boyd New Park</b><br>Works delayed by a month due to issues with CitiPower. Works will now be completed by end of July 2019 rather than end of June 2019. Budget phasing offset by \$600,000 per month.  | 3,021,980     | 3,970,000      | <b>1,221,980</b>  | 700,000    | <b>521,980</b>        |
| 16B1407N <b>Property Services Sustainability New Works</b><br>A transfer of \$390k was made to this project code by error. This is to be sorted out and will bring the actual spending in line with budget.  | 414,762       | 414,762        | <b>375,000</b>    | 92,643     | <b>282,357</b>        |
| 16B3333N <b>Lincoln Square (Landscape Concept Plan)</b><br>Delays to the contractor commencing construction on site has resulted in an underspend, construction is expected to commence in the coming weeks.   | 3,568,383     | 3,538,383      | <b>668,383</b>    | 332,684    | <b>335,699</b>        |
| 16B4504N <b>Lady Huntingfield Child Care Centre - Upgrade</b><br>A change request was submitted in Q2 of FY18/19 (DM#12055829). The FY 18/19 budget was reduced from \$6.7m to \$2.7m due to the delayed commencement of construction. As a result, majority of the construction costs will be claimed in FY 19/20. (This has been reflected in the Council Works Proposal Budget 2019/20). Reason for variance: Construction progress slower than expected. Builder's progress claims were less than the forecasted cash flow.  | 6,727,317     | 2,700,000      | <b>1,696,000</b>  | 966,890    | <b>729,110</b>        |
| 17B1320R <b>Victorian Grants Commission - Local Road Funding</b><br>This is funding that was pre-paid in 2017/18 and is being spent under 18B1346R   | 360,094       | 0              | <b>280,000</b>    | 0          | <b>280,000</b>        |
| 17B1348R <b>Princess Bridge Bluestone Repair works</b><br>Works underway and will be complete in May.  | 675,369       | 675,369        | <b>675,369</b>    | 460,000    | <b>215,369</b>        |
| 17B1360N <b>Walking Plan</b><br>Projects underway and funds will be fully expended.  | 310,000       | 310,000        | <b>310,000</b>    | 0          | <b>310,000</b>        |
| 17B1362N <b>CBD Security Measures – Agreement#1</b><br>Not enough allowance in capital budgets. The overspend can be transferred from operating budgets. This project is fully funded by the State Government.   | 329,635       | 329,635        | <b>329,635</b>    | 598,506    | <b>(268,871)</b>      |
| 17B1363N <b>CBD Security Measures – Agreement#2</b><br>This project is fully funded by the State Government. The funding agreement will be finalised in the near future.   | 0             | 0              | <b>0</b>          | 3,882,572  | <b>(3,882,572)</b>    |
| 17B1415R <b>Property Services Community Renewal Works</b><br>This has been transferred into its 18 equivalent project  | 0             | 0              | <b>0</b>          | 346,591    | <b>(346,591)</b>      |
| 17B1507R <b>Parks Renewal Works Program</b><br>Additional costs incurred due to contractor going into administration and ceasing works. New contractor appointed and some remedial works required.   | 434,970       | 884,970        | <b>434,970</b>    | 706,590    | <b>(271,620)</b>      |
| 17B3303N <b>Fawkner Park Master Plan implementation</b><br>Works delayed due to the supply of light poles. Budget phasing offset by \$400,000 per month.   | 999,397       | 999,397        | <b>400,000</b>    | 85,300     | <b>314,700</b>        |
| 17B3335N <b>Open Space Strategy Park Expansion Program</b><br>Q2 Change Request - Annual Budget Increased from 2,150,000 to 2,670,000. YTD at Third quarter was to be increased to 2,400,000 ; Therefore variance is under 190,644. Works delayed to inclement weather. Note works was completed early April 2019.   | 2,150,000     | 2,810,000      | <b>1,950,000</b>  | 2,209,356  | <b>(259,356)</b>      |
| 17B4410N <b>Community Sports Pavilion Redevelopment (Southern Pavilion Princes Park)</b><br>works commenced slightly later than original program. The budget will be fully expended.   | 750,000       | 750,000        | <b>120,000</b>    | 387,420    | <b>(267,420)</b>      |



**2018-19 Council Works Program**  
**Third Quarter - Schedule of Program Variances**  
**Projects >\$200,000 variance to budget**

Attachment 6  
 Agenda item 6.3  
 Council

| Project  |   | Annual Budget | Revised Budget | YTD Budget | YTD Actual | Variance Under/(Over) |
|----------|---|---------------|----------------|------------|------------|-----------------------|
| 18B0301R | <b>IT Renewal</b><br>Variance is primarily due to timing of some vendor costs being incurred earlier than originally planned.   | 5,500,000     | 5,500,000      | 4,050,000  | 4,376,517  | (326,517)             |
| 18B0302M | <b>IT Maintenance</b><br>A significant part of IT maintenance funding is used to support business-requested changes to IT applications and technology. Variance is due to higher than expected demand for maintenance work during the first nine months. Some has since been identified as components of larger renewal projects and will be journalled to those funded projects during Q4. | 1,500,000     | 1,500,000      | 1,125,000  | 1,381,165  | (256,165)             |
| 18B0304N | <b>New CoM Desktop Environment</b><br>Variance is primarily due to the project starting later than planned. This was due to a preceding application upgrade project requiring more time to complete.  | 700,000       | 700,000        | 400,000    | 145,174    | 254,826               |
| 18B1201N | <b>New OCS Equipment</b><br>Consultation process took longer than anticipated, but in April the Body Worn Cameras will be purchased.  | 500,000       | 500,000        | 290,000    | 0          | 290,000               |
| 18B1305R | <b>Roadway Renewal</b><br>Normal road renewal works have been completed. The balance of funds are associated with other projects such as Southbank Blvd and Lincoln Square, which are currently underway.   | 5,500,000     | 5,614,824      | 4,224,000  | 3,868,000  | 356,000               |
| 18B1306N | <b>Elizabeth Street South Streetscape Improvements</b><br>Project budget reduced to \$400,000 in Q2 due to delay in site possession associated with works being undertaken at 276 Flinders Street, and ongoing scope clarification for integrated Opportunities Plan implementation.  | 2,000,000     | 400,000        | 600,000    | 69,776     | 530,224               |
| 18B1326M | <b>Bridge Maintenance</b><br>Projects are to commence in May. Budget will be fully expended.  | 325,000       | 325,000        | 325,000    | 88,000     | 237,000               |
| 18B1330M | <b>Traffic Signal Installations</b><br>Projects are to commence in May. Budget will be fully expended.  | 450,000       | 450,000        | 374,000    | 129,399    | 244,601               |
| 18B1336M | <b>Street Lighting Renewal (LED rollout - New Upgrade)</b><br>Projects are to commence in May. Budget will be fully expended.   | 5,000,000     | 5,000,000      | 5,000,000  | 4,318,000  | 682,000               |
| 18B1339R | <b>Flood Mitigation Renewal</b><br>Works are complete.  | 1,900,000     | 1,900,000      | 1,540,000  | 1,900,000  | (360,000)             |
| 18B1340R | <b>Drains Renewal</b><br>Projects are to commence in May. Budget will be fully expended.  | 1,730,000     | 1,730,000      | 1,279,350  | 610,000    | 669,350               |
| 18B1344R | <b>Roads to Recovery Program</b><br>Works are fully complete.   | 323,947       | 323,947        | 323,947    | 0          | 323,947               |
| 18B1346R | <b>Victorian Grants Commission - Local Road Funding</b><br>Works are underway and funds will be fully expended.   | 673,454       | 673,454        | 397,325    | 607,000    | (209,675)             |
| 18B1347R | <b>Footpath Renewal</b><br>Works are ahead of schedule.   | 4,000,000     | 4,672,000      | 3,200,000  | 3,424,000  | (224,000)             |
| 18B1350R | <b>Birrarung Marr Bridge - Deck Replacement and Installation of</b><br>Works will commence in late May and will be complete by 30 June.   | 300,000       | 300,000        | 300,000    | 0          | 300,000               |
| 18B1409R | <b>Parks Tree Planting and Replacement Program</b><br>Works are on track, we have been successful in securing additional funding to enable the successful delivery of the capital tree planting program.  | 850,000       | 1,658,800      | 615,000    | 1,000,296  | (385,296)             |
| 18B1423R | <b>Property Services Accommodation Improvements and Renewal</b><br>Project off track and funding will be given back to panel.   | 866,515       | 416,515        | 400,000    | 125,000    | 275,000               |
| 18B1424M | <b>Property Services Annual Minor Works Program</b><br>Project over budget due to urgent maintenance works in Town Hall. Painting projects of childcare centres also proceeded.   | 520,000       | 520,000        | 320,000    | 761,139    | (441,139)             |
| 18B1432R | <b>Property Services Renewal Works</b><br>Project well ahead of schedule with major renewal works brought forward. Town Hall roofing works and Collins street toilets the major projects.   | 6,000,000     | 6,000,000      | 1,150,000  | 2,850,000  | (1,700,000)           |
| 18B2004N | <b>Town Hall Buildings Restoration and Refurbishment</b><br>Ground Floor Reimagining project (\$1M allocated within this cost code) hasn't yet commenced construction.  | 3,000,000     | 3,000,000      | 2,415,246  | 1,326,287  | 1,088,959             |
| 18B3106R | <b>City Road Master Plan</b><br>Alexandra Avenue new pedestrian operated signals. Awaiting CitiPower design to accompany civil plan and signal plan. Carry forward predicted, construction estimated for August 2019.   | 500,000       | 500,000        | 250,000    | 39,633     | 210,367               |
| 18B3355R | <b>Southbank Promenade upgrade</b><br>The budget was revised down from \$1,000,000 to \$500,000 in Quarter One. Funding for 2018/19 required for design and immediate works and program. Steering Committee to determine when project will go ahead, it is anticipated this will be completed in 2019/20.   | 1,000,000     | 500,000        | 900,000    | 104,711    | 795,289               |
| 18B3362N | <b>Victoria Emergency Services Memorial in Treasury Gardens</b><br>This project will be funded by the CFA. \$1,040,068 has already been received  | 0             | 1,878,000      | 0          | 201,830    | (201,830)             |



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| Project      |  | Annual Budget      | Revised Budget     | YTD Budget        | YTD Actual        | Variance Under/(Over) |
|--------------|--|--------------------|--------------------|-------------------|-------------------|-----------------------|
| 18B3407N     | <b>Redevelop the Census of Land Use and Employment system</b><br>Vendor/private sector partner has not invoiced the Melbourne City Council for all works completed to date. Vendor has been contacted and been asked to do so. | 1,290,000          | 1,028,000          | <b>699,765</b>    | 399,136           | <b>300,629</b>        |
| 18B4116N     | <b>Public Art Melbourne (Growth Areas)</b><br>Delay in signed the contract. Budget will be fully expended in Q 4.  | 2,244,320          | 2,244,320          | <b>1,380,000</b>  | 1,075,493         | <b>304,507</b>        |
| 18B4423M     | <b>Library Technology Maintenance and Renewal</b><br><b>Major purchases were almost finalised</b> at the end of quarter three . The budget will be fully expended by June 2019.  | 332,000            | 332,000            | <b>332,000</b>    | 111,928           | <b>220,072</b>        |
| 18B4503M     | <b>Carlton Primary School - Early Learning and Family Services</b><br>Invoice of \$1,344,656 with Community Services (Ali Duncan) for approval. Final Invoice not expected for remainder of works until early July 2019        | 1,900,000          | 1,900,000          | <b>1,900,000</b>  | 0                 | <b>1,900,000</b>      |
| 18B4506N     | <b>Munro Community Hub</b><br>The base building works delayed due to archaeology investigation   | 582,000            | 582,000            | <b>517,980</b>    | 190,075           | <b>327,905</b>        |
| 18B4507N     | <b>Carlton Central Learning Precinct – ELC and Family Services</b><br>CoM/DET lease is outstanding, hence installation of FFE delayed. Circa \$330K will be committed this month.  | 455,270            | 455,270            | <b>455,270</b>    | 96,000            | <b>359,270</b>        |
| 18B5205N     | <b>Melbourne Town Hall (visitor services) - Stage 2</b><br>POs presently being raised for pilot delivery phase May/June. Late April/May will see circa 75k raised alone.   | 400,000            | 224,000            | <b>265,000</b>    | 8,500             | <b>256,500</b>        |
| 18B5206N     | <b>Melbourne Visitor Centre Relocation</b><br>Original 17/18 budget from Metro - zero carry forward. 250,000 was allocated via quarter 1 change request. Actual costs are within budget.                                       | 0                  | 250,000            | <b>0</b>          | 203,706           | <b>(203,706)</b>      |
| <b>Total</b> |  | <b>119,175,308</b> | <b>106,118,611</b> | <b>76,785,647</b> | <b>63,173,415</b> | <b>13,612,232</b>     |